

Chief Executive Officer
Ryan Harris



Board of Directors
Jeanne Utterback, President
Abe Hathaway, Vice President
Tami Humphry, Treasurer
Lester Cufaude, Secretary
James Ferguson, Director

Finance Committee
Meeting Agenda
February 19, 2025 at 11:00 AM
Mayers Memorial Healthcare District
Fall River Boardroom
43563 HWY299E
Fall River Mills, CA 96028

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Tami Vestal-Humphry, Chair, Board Member
Abe Hathaway, Board Member
Ryan Harris, CEO
Travis Lakey, CFO

				Approx. Time Allotted
1	CALL MEETING TO ORDER			
2	CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			
3	APPROVAL OF MINUTES			
3.1	Regular Meeting – January 29, 2025	Attachment A	Action Item	2 min.
4	FINANCIAL REVIEWS/BUSINESS			
4.1	January 2025 Financials	Attachment B	Discussion	15 min.
4.2	Accounts Payable (AP)/Accounts Receivable (AR)	Attachment C	Action Item	15 min.
4.4	Monthly Obligations	Attachment D	Discussion/ Action Item	5 min.
5	ADMINISTRATIVE REPORT			Information 5 min.
6	OTHER INFORMATION/ANNOUNCEMENTS			
7	ADJOURNMENT: Next Regular Meeting – March 26, 2025			

Posted: 02.14.2025



Board of Directors
Finance Committee
Minutes

January 29, 2025 at 11:00 AM
Mayers Memorial Healthcare
Burney Annex Boardroom
20647 Commerce Way
Burney, CA 96013

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	CALL MEETING TO ORDER: Tami Humphry called the meeting to order at 11:03 am on the above date.		
BOARD MEMBERS PRESENT:		STAFF PRESENT:	
Tami Vestal-Humphry, Committee Chair Abe Hathaway, Vice President ABSENT:		Ryan Harris, CEO Travis Lakey, CFO Libby Mee, CHRO Theresa Overton, CNO Jessica DeCoito, Director of Operations Ashley Nelson, Board Clerk	
2	CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None		
3	APPROVAL OF MINUTES: December 4, 2024 – minutes attached. Motion moved, seconded and carried.	Hathway, Humphry	Approved by All
4	FINANCIAL REVIEWS		
4.1	November 2024 Financials: 296 days of cash-on-hand. Notes consisted of December 2024 stats. November 2024 Financials, AP and AR are approved.	Hathaway, Humphry	Approved by All
4.2	Accounts Payable (AP) & Accounts Receivable (AR): Travis submitted his report.		
4.3	AR Report: Travis submitted his report. The committee discussed the Cerner collections and outstanding SNF accounts. Next month will also reflect Point Click Care. November 2024 Financials, AP and AR are approved.		
4.5	December 2024 Financials: Travis submitted his report. Wipfli was chosen to handle the Revenue Cycle Analysis. Bills will be dropping out of Point Click Care starting next week. Travis further explained the District Supplements	Hathaway, Humphry	Approved by All
4.6	Accounts Payable (AP) & Accounts Receivable (AR): Travis submitted his report.		
4.7	AR Report: Travis submitted his report. December 2024 Financials, AP and AR are approved.		
4.4	Monthly Collection Obligations: Travis submitted his report.		
4.5	IT license quote: 7 pieces of hardware has reached their end of life, resulting in \$158,702 quote for a new system for a 5 year cycle.		

		In 2027, 1 will expire. In 2029, 2 more will expire. Motion moved and seconded, to take to the full board.	
	4.6	Nurse Call System: Projected \$700,000 in deferred maintenance projects and the maintenance team is ready to start the work. Both call systems have lasted since the 70's and 90's. Efficiency and patient atmosphere are both ways the new system can support the SNF and Acute dept. Jessica will confirm that we asked for CPO pricing- Motion moved and seconded, to take to the full board.	
5	ADMINISTRATIVE REPORT: None.		
6	OTHER INFORMATION/ANNOUNCEMENTS: WanderGuard will also be discussed in the full board packet. Wage scale revision is underway and hopes to be implemented on July 1, 2025. The CNA program has been reinstated- more info to come in the Regular Board mtg.		
7	ADJOURNMENT: 11:49 am		
	Next Finance Committee Meeting: February 19, 2025 in Burney		

MAYERS MEMORIAL HOSPITAL							
Statistical Data							
Fiscal Year Ending JUNE 30, 2025							
COMPARISON TO ACTUAL							
2025	2025			FY 2025	FYE 2024		
January	December			YTD	YTD		
Actual	Actual	Variance	VOLUME:	Actual	Actual	Variance	% Increase or Decrease
DISCHARGES							
17	16	1	Acute	98	133	(35)	-26.31%
6	5	1	Swing Bed	53	53	0	.02%
3	2	1	Skilled Nursing Care (DISCHG)	25	24	1	4.22%
2	8	(6)	Observations	44	37	7	18.92%
-							
-			PATIENT DAYS				
54	65	(11)	Acute	374	576	(202)	-35.11%
64	42	22	Swing Bed	468	595	(127)	-21.31%
2,406	2,483	(77)	Skilled Nursing Care	16,605	17,079	(474)	-2.81%
LENGTH OF STAY							
3.18	4.23	(1)	Acute	3.82	4.33	(1)	-11.91%
10.67	3.54	7	Swing Bed	8.83	11.23	(2)	-21.31%
			Skilled Nursing Care				
AVERAGE DAILY CENSUS							
1.80	2.17	(0)	Acute	3.04	3.76	(1)	-19.21%
2.13	1.40	1	Swing Bed	3.80	3.89	(0)	-2.21%
80.20	82.77	(3)	Skilled Nursing Care	135.00	111.63	23	20.92%
ANCILLARY SERVICES							
0	0	0	Surgery Inpatient Visits		0	0	#DIV/0!
17	12	5	Surgery OP/ procedure visits	90	0	90	#DIV/0!
398	380	18	Emergency Room Visits	2635	2450	185	7.62%
172	149	23	Outpatient Services Procedures	922	714	208	29.12%
682	588	(60)	Laboratory Visits	4430	4584	(154)	-3.41%
528	456	(456)	Radiology Procedures	3588	3298	290	8.82%
676	532	144	Physcial Therapy Procedures	4198	3645	553	15.22%
196	189	7	Cardiac Rehab	1286	1132	154	13.62%
70	63	7	Telemedicine visits	465	389	76	19.52%
17	19	(2)	Admissions from ER	106	137	(31)	-22.61%
15	18	(3)	Transfers from ER	148	171	(23)	-13.51%
689	524	165	Clinic Visits	4064	4594	(530)	-11.51%
36	53	(17)	Ambulance	411	389	22	5.72%
PRODUCTIVITY:							
Productive FTE's							
8.29	8.29		Nursing - Acute	6.82	6.82		
31.41	31.91		Long Term Care	38.61	38.61		
54.82	52.20		Ancillary	56.46	56.46		
66.74	64.08		Service	69.75	69.75		
161.26	156.48		Total Productive	171.64	171.64		
103.47	82.14		Non-Productive FTE's	94.59	94.59		
264.73	238.62		Paid FTE's	266.23	266.23		
PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED							
2.17	2.06			2.17	2.56		

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses
Fiscal Year Ending JUNE 30, 2025
COMPARISON TO ACTUAL

2025	2024			2025	2024
JANUARY	JANUARY			JANUARY	JANUARY
Month Actual	Month Actual	Variance		YTD Actual	YTD Actual
932,051	1,297,124	(365,073)	Patient Revenue	6,191,670	7,891,639
1,292,697	1,376,585	(83,888)	Acute Revenue	8,156,376	8,812,359
3,355,469	2,873,894	481,575	Revenue - SNF Inpatient	22,167,223	18,204,404
5,498,976	5,544,619	(45,642)	Outpatient Revenue	36,222,106	35,043,047
2,051,770	(1,498,422)	3,550,193	Patient Revenue	2,861,132	(1,937,211)
(144,501)	(280,625)	136,123	Contractuals- Care/cal	(2,528,232)	(1,367,199)
(338,169)	(56,309)	(281,860)	Contractuals- PPO	(510,067)	(71,189)
(4,472)	(130,205)	125,733	Charity and Write-Offs	(102,153)	(779,445)
(23,257)	(14,800)	(8,457)	Admin Adjustments and Employee Discounts	(421,082)	(361,949)
1,541,371	(1,980,361)	3,521,732	Provision for Bad Debt	(700,401)	(4,516,993)
			Total Deductions		
752,260	40,403	711,857	Other Operating Revenues	1,628,702	324,735
6,653,757	3,604,660	3,049,097	Net Revenue	37,150,407	30,850,789
1,766,023	1,822,215	(56,192)	Salaries & Wages	13,911,948	12,981,966
542,292	302,665	239,627	Employee Benefits	2,564,106	2,500,926
397,017	373,553	23,464	Supplies	2,644,514	2,477,897
104,591	110,516	(5,925)	Professional Fees	958,736	832,509
24,570	81,210	(56,641)	Other Purchased Service Nurse Travel Acute	133,280	453,493
171,537	322,103	(150,566)	Other Purchased Service Nurse Travel SNF	1,932,634	2,425,576
73,100	103,890	(30,791)	Other Purchased Service Travel Ancillary	734,842	962,085
269,207	507,204	(237,997)	Travelers	2,800,756	3,841,154
223,473	123,099	100,374	Other Purchased Service	1,409,867	1,130,740
25,573	36,353	(10,780)	Repairs & Maintenance	251,929	277,781
131,762	120,594	11,168	Utilities	823,696	669,783
37,521	51,595	(14,073)	Insurance Other	289,475	416,530
123,513	187,668	(64,156)	Other Expenses	930,837	1,199,795
0	0	0	USDA Interest Expense	325,991	332,426
2,374	6,310	(3,936)	Interest Expense	46,175	43,274
155,709	149,770	5,939	Depreciation Expense	1,107,732	1,089,964
29,353	6,214	23,139	Rental/Lease	97,850	63,671
3,808,408	3,797,755	10,652	Total Operating Expenses	28,163,613	27,858,415
2,845,349	(193,095)	3,038,444	Income From Operations	8,986,794	2,992,374
465,390	445,516	19,874	Non-Operating Revenue	3,501,833	3,117,857
87,927	107,870	(19,942)	Interest Income	711,119	606,767

Balance Sheet

	January 2025
CURRENT ASSEST	
Cash - General, Payroll, & Petty Cash	36,296,991
Reserve Cash (Unrestricted)	1,899,687
Restricted Cash	2,472,868
Cash	<u>40,669,546</u>
Patient Accounts Receivable	14,907,776
Patient Allowances	(4,373,009)
Net Patient Accounts Receivable	<u>10,534,767</u>
Accounts Receivable	10,534,767
Shasta County Tax Receivables	245,246
Inventories	722,770
Other Accounts Receivable	3,595
Prepaid Expenses	1,205,036
Medicare/Medi-Cal Settlements	<u>3,641,925</u>
Total Current Assets	<u>57,022,884</u>
Property, Plant & Equipment	
Land and Building Improvements	3,969,852
Building and Fixed Equipment	39,457,490
Equipment	16,113,899
Subscription Based Assets	221,719
Construction in Progress	3,153,061
Accumulated Depreciation	(30,089,388)
Accumulated Amortization	<u>(18,365)</u>
Property, Plant & Equipment	<u>32,808,269</u>
Total Assets	<u>89,831,153</u>
Accounts Payable	370,658
Payroll and Related Liabilities	1,788,048
Audit Fees Payable	0
Grant Liabilities	0
Lease - Current Liability	0
Current Subscription Liability	35,092
Accrued Interest	196,965
HQAF Payable	1,802,375
Rate Range Payable	<u>0</u>
Current Liabilities	<u>4,152,952</u>
LONG TERM DEBT	
GO Bond	1,716,054
Leases	(25,986)
PPP Loan	0
Notes & Loans Payable/CHFFA	1,258,158
GO Bond Series B & Refunding	19,651,000
Capital Leases & Settlement Payments	20,883,171
Long Term Subscription Liability	<u>55,554</u>
Total Long-Term Debt	<u>22,654,779</u>
FUND BALANCE	
Restricted Fund Balance	27,959
Fund Balance - Hospital	<u>62,459,443</u>
Total Fund Balance	<u>62,487,402</u>
Liabilities and Fund Balance	<u>89,295,133</u>

Current Ratio

13.73

**MAYERS MEMORIAL HOSPITAL
NON-OPERATING REVENUE AND EXPENSE
RETAIL PHARMACY**

2025 DECEMBER Month Actual	2024 DECEMBER Month Actual	Variance		2025 JANUARY YTD Actual	2024 JANUARY YTD Actual	Variance	Increase Decrease %
Retail Pharmacy Revenue							
0	4,226	(4,226)	Other	0	14,794	14,794	-100.00%
45,615	32,025	13,590	Private	440,339	258,921	(181,418)	70.07%
202,159	261,919	(59,760)	Third Party	1,255,533	1,891,785	636,252	-33.63%
0	0	0	Retail Pharmacy Revenue	0	0	0	#DIV/0!
202,159	261,919	(59,760)	Third Party	1,255,533	1,891,785	636,252	-33.63%
(31)	4,059	(4,090)	Other	(273)	14,278	14,551	-101.91%
328,316	298,003	30,314	Non-Operating Revenue	2,422,098	2,299,396	(122,702)	5.34%

RHC INCOME STATEMENT

	July 2024	August 2024	September 2024	October 2024	November 2024	December 2024	January 2025	February 2025	March 2025	April 2025	May 2025	June 2025	YTD
Patient Revenue	128,385	118,255	180,511	156,434	140,415	141,706	168,773	0	0	0	0	0	1,034,479
Operating Expenses													
Salaries & Wages	102,497	131,411	97,789	107,531	116,856	104,212	101,555	0	0	0	0	0	761,851
Employee Benefits	6,304	6,475	4,980	5,580	6,543	6,670	7,506	0	0	0	0	0	44,058
Supplies	5,423	1,990	5,462	24,655	17,911	3,415	10,092	0	0	0	0	0	68,949
Professional Fees	0	0	0	0	0	0	0	0	0	0	0	0	0
Travelers	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Purchased Service	4,698	4,207	7,143	5,151	83	195	2,443	0	0	0	0	0	23,921
Repairs & Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0	0	0
Insurance Other	1,909	2,920	1,909	1,909	1,909	1,909	1,909	0	0	0	0	0	14,373
Other Expenses	3,647	903	5,006	1,296	6,225	493	476	0	0	0	0	0	18,046
USDA Interest Expense	0	0	0	0	0	0	0	0	0	0	0	0	0
Rental/Lease	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses	124,478	147,907	122,288	146,122	149,528	116,894	123,981	0	0	0	0	0	931,197
Income from Operations	3,907	(29,652)	58,222	10,312	(9,112)	24,812	44,792	0	0	0	0	0	103,281

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
- Fiscal Year 2025

DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE- OFFS	REFUNDS
July 31, 2024	5,437,078.00	175,389.61	4,830,617.70	559,104.34	920,314.24	3,351,199.12	2,064,832.77	6,824.28
August 31, 2024	5,125,173.24	165,328.17	3,963,266.11	227,680.40	-	3,735,585.71	2,442,815.13	36,290.55
September 30, 2024	5,109,328.43	170,310.95	3,164,823.55	121,674.17	135,359.00	2,907,790.38	2,446,633.02	3,185.04
October 31, 2024	5,595,084.02	180,486.58	3,665,341.82	119,484.21		3,545,857.61	2,318,913.18	37,127.52
November 30, 2024	5,469,446.42	182,314.88	2,610,880.00	239,954.42		2,370,925.58	2,035,653.07	8,380.00
December 31, 2024	5,274,115.61	170,132.76	3,467,130.65	318,347.21		3,148,783.44	2,742,777.74	
January 30, 2025	5,470,185.76	176,457.61	21,054,886.62	757,582.08	17,094,401.21	3,202,903.33	2,950,997.43	1,876.40
February 28, 2025						-		
March 31, 2025						-		
April 30, 2025						-		
May 31, 2025						-		
June 30, 2025						-		
YTD TOTAL	37,480,411.48	174,345.79	42,756,946.45	2,343,826.83	18,150,074.45	22,263,045.17	17,002,622.34	93,683.79

ACCOUNTS RECEIVABLE AGING				PAYOR MIX - YTD % OF REVENUE				
	January \$ OUTSTANDING	January DAYS OUT	December DAYS OUT		January	December	November	3 MONTH AVERAGE
MEDICARE	7,058,481.99	40.04	41.22	MEDICARE	39.88%	43.85%	42.63%	42.12%
MEDI - CAL	4,180,499.99	23.71	25.04	MEDI - CAL	42.67%	38.69%	40.30%	40.55%
THIRD PARTY	2,871,641.32	16.29	14.57	THIRD PARTY	17.06%	15.87%	1.97%	11.63%
PRIVATE	797,152.71	4.52	4.99	PRIVATE	39.00%	1.59%	15.10%	18.56%
OVERALL	14,907,776.01	84.56	88.43					

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2025

	2024						2025						<u>average</u>
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	515,647.15	515,500.00	194,797.18	129,244.00	(63,622.00)	595,536.00	917,652.00	370,658.00	0.00	0.00	0.00	0.00	462,719.19
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>													<u>YTD total</u>
PATIENT PAYMENTS	3,892,811.13	3,579,380.86	2,923,360.87	3,576,825.03	2,459,059.91	3,318,786.79	3,239,114.23	0.00	0.00	0.00	0.00	0.00	<u>cash collections</u>
COST REPORT SETTLEMENTS	399,133.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	22,989,338.82
DSH (Disproportionate Share)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	399,133.62
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DPNF SUPPLEMENTAL	385,821.62	0.00	58,903.07	0.00	0.00	887.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	445,612.02
USDA FUNDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CHFFA FUNDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
PRIME	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	17,094,401.21	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	17,094,401.21
HQAF	133,359.00	0.00	135,359.00	0.00	131,238.82	131,238.82	131,238.82	0.00	0.00	0.00	0.00	0.00	10,000.00
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	662,434.46
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	13,312.00	369,307.76	0.00	38,455.11	0.00	0.00	482,317.02	0.00	0.00	0.00	0.00	0.00	0.00
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	903,391.89
VENDING / CAFETERIA	3,745.30	4,796.25	3,581.75	3,271.50	4,116.25	3,154.00	3,939.50	0.00	0.00	0.00	0.00	0.00	0.00
Telemed Grant (HRSA)	0.00	0.00	9,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	26,604.55
Mayers Healthcare Foundation	0.00	3,371.61	2,400.00	9,697.20	14,533.02	0.00	62,672.54	0.00	0.00	0.00	0.00	0.00	9,000.00
MISC (REBATES/REIMB, CARES ACT ETC)	2,435.03	6,409.60	32,218.86	37,092.98	1,932.00	3,063.71	41,203.30	0.00	0.00	0.00	0.00	0.00	92,674.37
<u>TOTAL COLLECTIONS</u>	4,830,617.70	3,963,266.08	3,164,823.55	3,665,341.82	2,610,880.00	3,467,130.65	21,054,886.62	0.00	0.00	0.00	0.00	0.00	124,355.48
<u>EXPENSES</u>													<u>YTD total</u>
INCOME STATEMENT EXPENSES	3,309,097.00	3,618,323.00	3,602,742.00	3,892,795.00	3,920,663.00	3,609,565.00	3,650,325.00	0.00	0.00	0.00	0.00	0.00	<u>expenses</u>
ASSET EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	25,603,510.00
CIP EXPENSES	113,917.98	86,685.19	122,637.22	782,416.45	120,966.14	237,228.46	3,242.63	0.00	0.00	0.00	0.00	0.00	0.00
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	5,909,930.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,467,094.07
USDA PRIN-INT PYMTS	0.00	0.00	735,991.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,909,930.00
MEDICARE/MCAL REPAYMENT PLANS/COST REPORT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,477.04	2,477.46	2,478.34	2,466.00	2,466.09	2,466.00	2,478.83	0.00	0.00	0.00	0.00	0.00	735,991.25
<u>TOTAL EXPENSES</u>	3,425,492.02	3,707,485.65	4,463,848.81	4,677,677.45	9,954,025.23	3,849,259.46	3,656,046.46	0.00	0.00	0.00	0.00	0.00	0.00
<u>collections less expenses</u>	1,405,125.68	255,780.43	(1,299,025.26)	(1,012,335.63)	(7,343,145.23)	(382,128.81)	17,398,840.16	0.00	0.00	0.00	0.00	0.00	33,733,835.08
													<u>average</u>
ENDING AP BALANCE	515,500.00	194,787.18	129,244.00	(63,622.00)	595,536.00	917,652.00	370,658.00	0.00	0.00	0.00	0.00	0.00	<u>ending balance</u>
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	453,896.20
													0.00