

Chief Executive Officer
Ryan Harris



Board of Directors
Jeanne Utterback, President
Abe Hathaway, Vice President
Tami Humphry, Treasurer
Lester Cufau, Secretary
James Ferguson, Director

Strategic Planning Committee

Meeting Agenda

September 28, 2026 @ 1:00 pm
Mayers Memorial Healthcare District
Fall River Board Room @ MMHD Hall
43579 Hwy 299E
Fall River Mills, CA 96028

Mission Statement

Leading rural healthcare for a lifetime of wellbeing.

Attendees

Abe Hathaway, Committee Chair, Board Member
Jeanne Utterback, Board Member
Ryan Harris, CEO
Lisa Neal, Board Clerk

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, Ext 1130, at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

				Approx. Time Allotted
1	CALL MEETING TO ORDER			
	This meeting will be conducted in accordance with Robert's Rules of Order and the Bylaws of Mayers Memorial Healthcare District.			
2	CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			
	Persons wishing to address the Board are requested to fill out a "Request Form" prior to the beginning of the meeting (forms are available from the Clerk of the Board (M-W), 43563 Highway 299 East, Fall River Mills, or in the Board Room). If you have documents to present to the Board of Directors for review, please provide a minimum of 9 copies. When the President announces the public comment period, requestors will be called upon one at a time. Please stand and give your name and comments. Each speaker is allocated five minutes to speak. Comments should be limited to matters within the jurisdiction of the Board. Pursuant to the Brown Act (Govt. Code section 54950 et seq.), action or Board discussion cannot be taken on open time matters other than to receive the comments and, if deemed necessary, to refer the subject matter to the appropriate department for follow-up and/or to schedule the matter on a subsequent Board Agenda.			
3	APPROVAL OF MINUTES			
	3.1 Strategic Planning Committee Meeting – July 20, 2026	Attachment A	Action Item	2 min.
4	CONSTRUCTION			
	4.1 Master Planning Update		Discussion	5 min.
	4.2 Deferred Maintenance Projects		Discussion	5 min.
	4.3 Construction Projects Update		Discussion	5 min.
5	STRATEGIC PLANNING			
	5.1 FY27 Priorities Update		Report	10 min.
6	OTHER INFORMATION/ANNOUNCEMENTS			Information 5 min.
7	ADJOURNMENT: Next Strategic Planning Meeting is January 25, 2027.			

Posted 09.24.26



Board of Directors
Strategic Planning Meeting Minutes
July 20, 2026 @ 1:00 PM
Mayers Memorial Healthcare District
Fall River Boardroom
43563 Hwy 299E
Fall River Mills, CA 96028

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

- 1 CALL MEETING TO ORDER:** Jeanne Utterback, Committee Sub-Chair, called the Strategic Planning meeting to order at 1:03 p.m. in accordance with Robert's Rules of Order, which govern the conduct of the meeting.

BOARD MEMBERS PRESENT:

Jeanne Utterback, Board President

ABSENT:

Abe Hathaway, Chair, Board Vice President

STAFF PRESENT:

Ryan Harris, CEO

Jessica DeCoito, Chief Operations Officer

Lisa Neal, Board Clerk

- 2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS: NONE.**

- 3 APPROVAL OF MINUTES**

- 3.1 A motion to accept the Strategic Planning Board Committee Meeting minutes of May 11, 2026, as presented, was made, seconded, and carried

Harris /
Utterback

Approved
by All

- 4 CONSTRUCTION**

- 4.1 Master Planning Update: CEO Ryan Harris provided a verbal report. The team continues to refine the Master Plan concept and update the projected cost estimates.

- 4.2 Deferred Maintenance Update: COO Jessica DeCoito provided a verbal report regarding the potential Master Plan concept. If the District proceeds, PIN 74 requirements would apply to the HVAC system at the Burney Annex. The project architect is evaluating associated costs, while maintenance is assessing the existing emergency generator's capacity, determining the potential replacement generator size needed to support the proposed improvements, and evaluating battery backup options.

MMHD is working with HCAI to explore potential Rural Relief grant funding opportunities. In light of HCAI's change in position, the architects and engineers are evaluating alternative options. The current plan would still require relocating Acute services to Station 3, while the SNF could remain in its existing location. Grant funding of up to 90% may be available. Recommendations will be presented to the Board once the evaluation is complete.

- 4.3 Construction Projects Update: COO Jessica DeCoito provided a verbal update on the status of current construction and facilities projects. At MMHD Hall, electrical work is underway, and Mack Construction has been asked to provide a change order for the installation of windows. At the new Burney Annex office, demolition has been completed, and remodeling has commenced, with IT working on network installation. The FR Clinic remodel is on track. Ancillary Projects are experiencing challenges related to fire/smoke dampers and discrepancies between the architectural plans and field conditions, which may require design changes and could result in delays. If the fire/smoke damper issues cannot be resolved, work may shift to the PIN 74 and TCCN projects.

5 STRATEGIC PLANNING PRIORITIES

- 5.1 FY27 Priorities Update: CEO Ryan Harris provided a verbal status report on the ongoing efforts. For Quality, MMHD is in Year 2 of the Service Excellence Initiative and continues to see benefits (e.g., 4-Star Clinic Rating). Employees have also been nominated in 21 areas for the Service Excellence Summit in November. Growth initiatives are progressing, including recruitment for Visiting Nursing Services and Echo services; next steps include policy development, staffing, and equipment procurement. Progress also continues on the real estate search for a Burney Retail Pharmacy, and this will be addressed in Closed Session at the July Board Meeting. Ryan is also in ongoing discussions with Shasta Regional Medical Center (SRMC) regarding potential collaboration and shared services, including podiatry. For Community Rounding, talking points are being developed for the Operations Management Team to focus on MMHD services. Financial priorities are progressing, with the chargemaster contract signed and audit work scheduled to begin in September.
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- 6 **OTHER INFORMATION/ANNOUNCEMENTS:** MMHD has an opportunity to apply for grant funding from the California Rural Health Transformation (CalRHT) project. MMHD is one of eight districts that met the required financial metrics and was invited to submit an application by August 14.

Ryan is attending a CEO Retreat hosted by Renown in September.

- 7 **ADJOURNMENT:** The Committee Sub-Chair Jeanne Utterback declared the meeting adjourned at 1:36 p.m. Next Meeting is September 28, 2026.
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