Chief Executive Officer
Ryan Harris

MAYERS MEMORIAL HEALTHCARE DISTRICT

Strategic Planning Committee
Meeting Agenda
July 20, 2026 @ 1:00 pm
Mayers Memorial Healthcare District
Fall River Board Room
43563 Hwy 299E
Fall River Mills, CA 96028

Mission Statement
Leading rural healthcare for a lifetime of wellbeing.

Attendees
Abe Hathaway, Committee Chair, Board Member
Jeanne Utterback, Board Member
Ryan Harris, CEO
Lisa Neal, Board Clerk

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, Ext 1130, at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

				Approx. Time Allotted
1	**CALL MEETING TO ORDER**			
	This meeting will be conducted in accordance with Robert's Rules of Order and the Bylaws of Mayers Memorial Healthcare District.			
2	**CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS**			
	Persons wishing to address the Board are requested to fill out a “Request Form” prior to the beginning of the meeting (forms are available from the Clerk of the Board (M-W), 43563 Highway 299 East, Fall River Mills, or in the Board Room). If you have documents to present to the Board of Directors for review, please provide a minimum of 9 copies. When the President announces the public comment period, requestors will be called upon one at a time. Please stand and give your name and comments. Each speaker is allocated five minutes to speak. Comments should be limited to matters within the jurisdiction of the Board. Pursuant to the Brown Act (Govt. Code section 54950 et seq.), action or Board discussion cannot be taken on open time matters other than to receive the comments and, if deemed necessary, to refer the subject matter to the appropriate department for follow-up and/or to schedule the matter on a subsequent Board Agenda.			
3	**APPROVAL OF MINUTES**			
	3.1 Strategic Planning Committee Meeting – May 11, 2026	**Attachment A**	**Action Item**	2 min.
4	**CONSTRUCTION**			
	4.1 Master Planning Update		Discussion	5 min.
	4.2 Deferred Maintenance Projects		Discussion	5 min.
	4.3 Construction Projects Update		Discussion	5 min.
5	**STRATEGIC PLANNING**			
	5.1 FY27 Priorities Update		Report	10 min.
6	**OTHER INFORMATION/ANNOUNCEMENTS**		Information	5 min.
7	**ADJOURNMENT:** Next Strategic Planning Meeting is September 28, 2026			

Posted 07.16.26

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills, CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

Chief Executive Officer
Ryan Harris

MAYERS MEMORIAL HEALTHCARE DISTRICT

Board of Directors
Strategic Planning Meeting Minutes
May 11, 2026 @ 1:00 PM
Mayers Memorial Healthcare District
Fall River Boardroom
43579 Hwy 299E
Fall River Mills, CA 96028

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1 CALL MEETING TO ORDER: Abe Hathaway called the Strategic Planning meeting to order at 1:04 p.m. in accordance with Robert's Rules of Order, which govern the conduct of the meeting.

BOARD MEMBERS PRESENT:	STAFF PRESENT:
Abe Hathaway, Chair, Board Vice President	Ryan Harris, CEO
Jeanne Utterback, Board President	Jessica DeCoito, Chief Operations Officer
	Lisa Neal, Board Clerk
ABSENT:	

2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS: NONE.

3 APPROVAL OF MINUTES

3.1	A motion to accept the Strategic Planning Board Committee Meeting minutes of March 16, 2026, as presented, was made, seconded, and approved.	**Utterback / Hathaway**	**Approved by All**

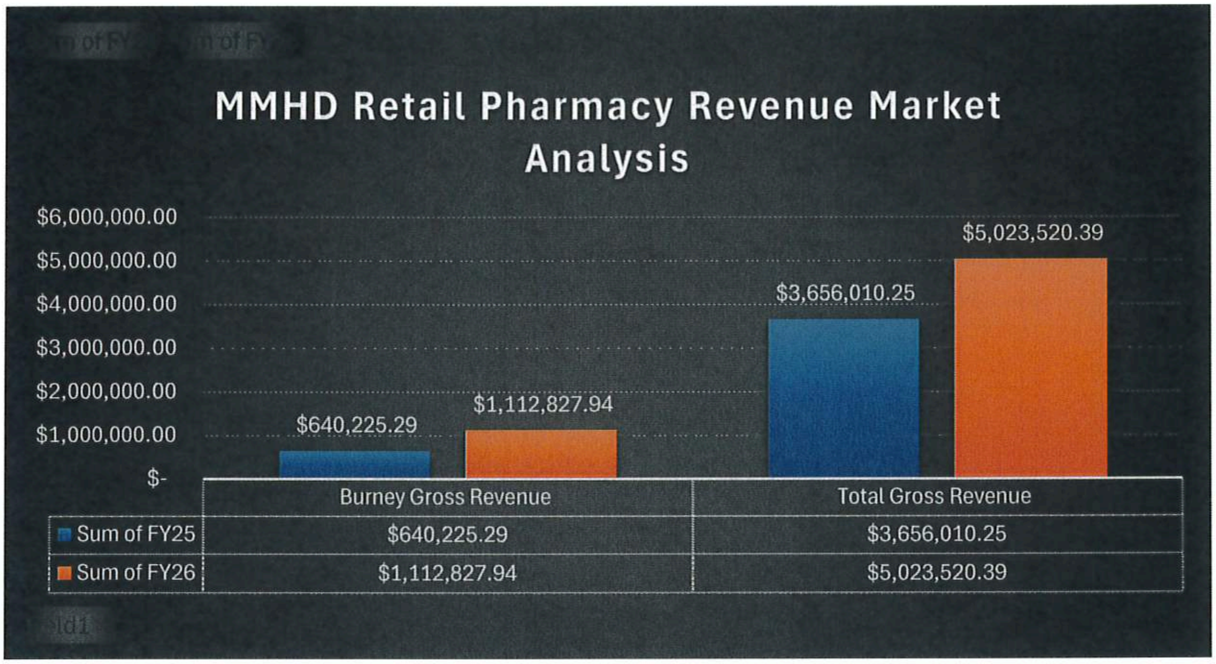
4 CONSTRUCTION

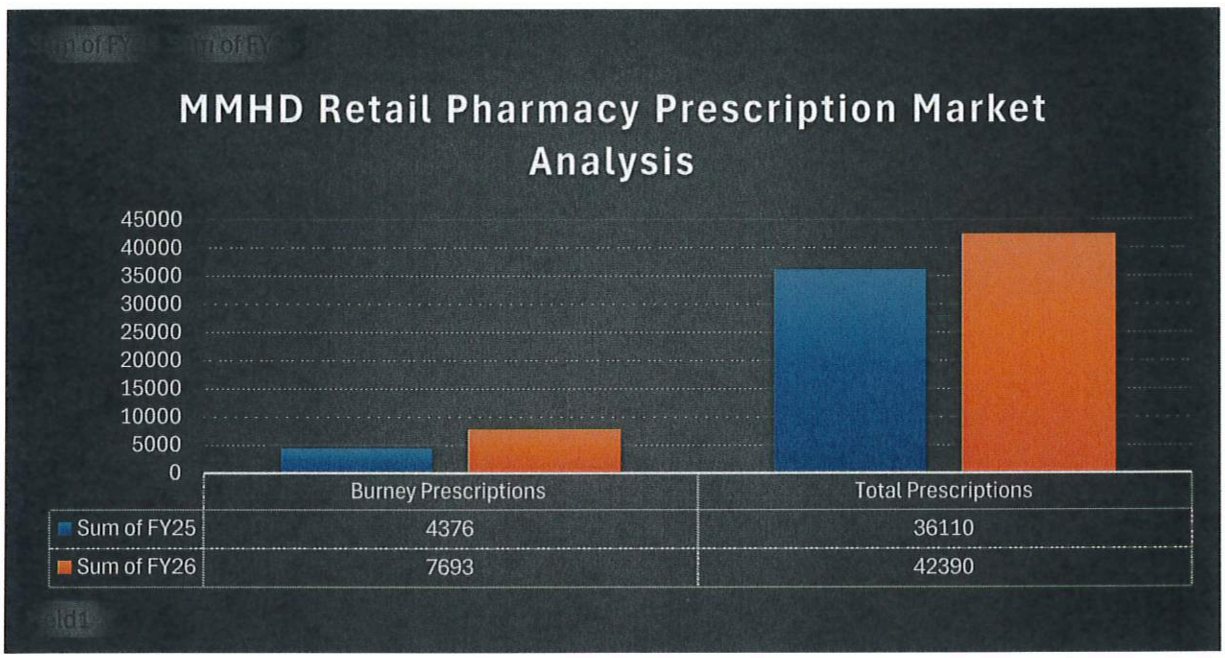
4.1 Master Planning Update:
The Chief Operations Officer provided a verbal report. The team continues to refine the Master Plan concept and update the projected cost estimates. The project architects recommended engaging with the California Department of Health Care Access and Information regarding the proposed conversion of Acute Care beds to Skilled Nursing Facility (SNF) beds. Representatives from MMHD met with HCAI and provided a tour of the hospital and the Burney Annex. During the visit, they discussed the Master Plan, and HCAI outlined available resources to support the project, including potential grant funding opportunities. Additionally, the Safety and Security Officer is researching the hospital weapon detection policy and security screening requirements associated with AB 2975. A future presentation will be brought to the full Board, including proposed facility drawings and implementation recommendations.

4.2 Deferred Maintenance Update:
The Chief Operations Officer provided a verbal report. If the District moves forward with a Master Plan concept, it will trigger PIN 74 requirements related to the HVAC system at the Burney Annex. The project architect is evaluating the associated costs. Staff is also assessing the capacity of the existing emergency generator, determining the size of a replacement generator that may be needed to support the proposed improvements, and evaluating battery backup options.

4.3 Construction Projects Update:
The Chief Operations Officer provided a verbal report on the status of current construction and facilities projects. She reported that the CEO is reviewing the final contract with Mack Construction for signature, and construction will begin once the agreement is fully executed. The Business Office will relocate to its new space in the former Thrift Store building, allowing

		construction and remodeling to begin on the Fall River Rural Health Clinic. Following these transitions, the Maintenance team will begin remodeling Hatcher's former office into additional office space to better meet the organization's operational needs.		
5	**STRATEGIC PLANNING PRIORITIES**			
	5.1	FY26 Priorities Update: The CEO provided a verbal status report on the organization's FY26 priorities. He noted that progress across all five organizational goals remains on track for completion by June 30, 2026.		
	5.2	Strategic Plan Update: The draft Strategic Plan Update for FY26-FY29 was reviewed. A motion to take the draft Strategic Plan Update for FY26-FY29 to the full board for adoption in the May Regular Board Meeting was made, seconded, and approved.	**Utterback / Hathaway**	**Approved by All**
	5.3	FY27 Priorities Recommendation: The CEO provided an overview of the recommended priorities for FY27. For the People priority, the measurement will be updated to include numbers from the initial staff burnout survey in June. For the Growth priority, the Quality Services focus is on standing up ECHO, Visiting Nurses and discuss a third one for expanding the retail pharmacy by putting one in Burney. The CEO presented an analysis of the MMHD Retail Pharmacy Revenue Market and Prescription Market (Exhibit A). Motion made to move the recommendation of expanding retail pharmacy services in Burney to the full board for approval.	**Utterback / Hathaway**	**Approved by All**
6	**OTHER INFORMATION/ANNOUNCEMENTS** The July 27 meeting is moved to July 20.			
7	**ADJOURNMENT:** The committee chair declared the meeting adjourned at 2:01 p.m. Next Meeting is July 20, 2026.			


MMHD Retail Pharmacy Revenue Market Analysis
$6,000,000.00
$5,000,000.00
$4,000,000.00
$3,000,000.00
$2,000,000.00
$1,000,000.00
$-
$640,225.29
$1,112,827.94
$3,656,010.25
$5,023,520.39
Burney Gross Revenue
Total Gross Revenue
Sum of FY25 $640,225.29 $3,656,010.25
Sum of FY26 $1,112,827.94 $5,023,520.39


MMHD Retail Pharmacy Prescription Market Analysis
45000
40000
35000
30000
25000
20000
15000
10000
5000
0
Burney Prescriptions
Total Prescriptions
Sum of FY25 4376 36110
Sum of FY26 7693 42390