Chief Executive Officer
Ryan Harris

Board of Directors
Jeanne Utterback, President
Abe Hathaway, Vice President
Tami Humphry, Treasurer
Lester Cufaude, Secretary
James Ferguson, Director

MAYERS MEMORIAL HEALTHCARE DISTRICT

Finance Committee

Meeting Agenda

June 24, 2026 @ 11:00 am
Mayers Memorial Healthcare District
Burney Boardroom
20647 Commerce Way
Burney, CA 96013

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, Ext 1130 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Tami Vestal-Humphry, Committee Chair, Board Member
Abe Hathaway, Board Member
Ryan Harris, CEO
Travis Lakey, CFO
Lisa Neal, Board Clerk

					Approx. Time Allotted
1	**CALL MEETING TO ORDER** This meeting will be conducted in accordance with Robert's Rules of Order and the Bylaws of Mayers Memorial Healthcare District.				
2	**CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS** Persons wishing to address the Board are requested to fill out a "Request Form" prior to the beginning of the meeting (forms are available from the Clerk of the Board (M-W), 43563 Highway 299 East, Fall River Mills, or in the Board Room). If you have documents to present for the members of the Board of Directors to review, please provide a minimum of nine copies. When the President announces the public comment period, requestors will be called upon one-at-a time, please stand and give your name and comments. Each speaker is allocated five minutes to speak. Comments should be limited to matters within the jurisdiction of the Board. Pursuant to the Brown Act (Govt. Code section 54950 et seq.) action or Board discussion cannot be taken on open time matters other than to receive the comments and, if deemed necessary, to refer the subject matter to the appropriate department for follow-up and/or to schedule the matter on a subsequent Board Agenda.				
3	**APPROVAL OF MINUTES**				
	3.1	Finance Board Committee Meeting – May 27, 2026	**Attachment A**	**Action Item**	2 min.
4	**FINANCIAL REVIEWS/BUSINESS**				
	4.1	May 2026 Financials & Accounts Payable (AP)/Accounts Receivable (AR)	**Attachment B**	**Action Item**	5 min.
	4.2	FY27 Budget Adoption	**Attachment C**	**Action Item**	5 min.
	4.3	Line of Credit/Certificate of Deposit	**Attachment D**	**Action Item**	5 min.
5	**ADMINISTRATIVE REPORT**		**Attachment E**	Report	5 min.
6	**OTHER INFORMATION/ANNOUNCEMENTS**			Information	5 min.
7	**ADJOURNMENT:** Next Finance Board Committee Meeting – July 29, 2026				

Posted: 06.18.26

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills, CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

Attachment A

MAYERS MEMORIAL
HEALTHCARE DISTRICT

Board of Directors
Finance Committee Minutes
May 27, 2026 @ 11:00 am
Mayers Memorial Healthcare District
Fall River Boardroom
43579 Hwy 299E
Fall River Mills, CA 96028

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	**CALL MEETING TO ORDER:** Tami Humphry called the Finance Board Committee meeting to order at 11:00 am on May 27, 2026, in accordance with Robert's Rules of Order and the Bylaws of Mayers Memorial Healthcare District, which govern the conduct of the meeting.			

BOARD MEMBERS PRESENT:	**STAFF PRESENT:**
Tami Vestal-Humphry, Committee Chair Abe Hathaway, Vice President **ABSENT:**	Ryan Harris, CEO Travis Lakey, CFO Jessica DeCoito, COO Libby Mee, CPO Lisa Neal, Board Clerk

2	**CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS –** No public comment.			
3	**APPROVAL OF MINUTES:**			
	3.1	Finance Board Committee Meeting – April 29, 2026. A motion to accept the minutes, as presented, was made, seconded, and carried.	***Hathaway / Harris***	***Approved by All***
4	**FINANCIAL REVIEWS**			
	4.1	April 2026 Financials & Accounts Payable (AP)/Accounts Receivable (AR) A motion to take the financial statements, accounts payable, and accounts receivable to the Board for action was made, seconded, and carried. The CFO is working on an interim cost report with WIPFLI. The CEO is researching entering the Retail Pharmacy market in Burney, noting that 340B is a risk.	***Hathaway / Harris***	***Approved by All***
	4.2	Board Quarterly Finance Review A motion to accept the binder and move to the full board for action was made, seconded, and carried.	***Hathaway / Humphry***	***Approved by All***
	4.3	Nutanix 3-Yr Renewal IT Manager Jeff Miles presented the 3 Year renewal quote that aligns with the expected lifespan of the recently purchased hardware. He explained that renewing for a three-year term will lock in current pricing and avoid annual rate increases over the next two years. He also noted that the second line item is prorated to cover the physical node scheduled to reach end-of-life (EOL) in 2027 and is anticipated to be replaced at that time. A motion to bring to the full Board for approval, as explained, was made, seconded, and carried.	***Hathaway / Humphry***	***Approved by All***
5	**ADMINISTRATIVE REPORT:** Written report provided by Travis Lakey.			
6	**OTHER INFORMATION/ANNOUNCEMENTS:** CEO Ryan Harris provided an update to the Skilled Nursing Facility (SNF) Nurse Call project, which was approved by the Board last fall. The bids are expected to come in about $1.5m, which is higher than originally anticipated, including an estimated $500k for			

	equipment and $1 million for construction. This is a $500k increase from the first estimate last Fall. Will discuss at today's regular board meeting.		
7	**ADJOURNMENT:** A motion to adjourn at 11:34 am was made, seconded, and carried. Next Finance Board Committee Meeting is June 24, 2026	***Hathaway / Humphry***	***Approved by All***

MAYERS MEMORIAL HOSPITAL Attachment B

Statistical Data

Fiscal Year Ending JUNE 30, 2026

COMPARISION TO ACTUAL

2026 May Actual	2026 April Actual	Variance	VOLUME:	FY 2026 YTD Actual	FYE 2025 YTD Actual	Variance	% Increase or Decrease
			DISCHARGES				
18	14	4	Acute	157	152	5	3.32%
9	6	3	Swing Bed	111	85	26	30.62%
3	1	2	Skilled Nursing Care (DISCHG)	53	30	23	76.72%
3	2	1	Observations	50	73	(23)	-31.51%
			PATIENT DAYS				
57	45	12	Acute	519	552	(33)	-6.01%
81	46	35	Swing Bed	1,149	797	352	44.22%
2,217	2,166	51	Skilled Nursing Care	23,019	25,662	(2643)	-10.31%
			LENGTH OF STAY				
3.17	3.67	(1)	Acute	3.31	3.63	(0)	-9.01%
9.00	8.71	0	Swing Bed	10.35	9.38	1	10.42%
			Skilled Nursing Care				
			AVERAGE DAILY CENSUS				
1.84	1.06	1	Acute	1.55	1.65	(0)	-6.01%
2.61	3.94	(1)	Swing Bed	3.43	2.38	1	44.22%
71.52	66.94	5	Skilled Nursing Care	68.71	76.60	(8)	-10.31%
			ANCILLARY SERVICES				
0	0	0	Surgery Inpatient Visits	0	0	0	
10	16	(6)	Surgery OP/ procedure visits	166	145	21	14.52%
408	366	42	Emergency Room Visits	4,648	4,185	463	11.12%
123	137	(14)	Outpatient Services Procedures	1,630	1,595	35	2.22%
602	731	(129)	Laboratory Visits	7,411	6,896	515	7.52%
568	630	(62)	Radiology Procedures	6,168	5,708	460	8.12%
560	499	61	Physcial Therapy Procedures	6,895	6,816	79	1.22%
230	256	(26)	Cardiac Rehab	2,263	2,017	246	12.22%
112	104	8	Telemedicine visits	933	782	151	19.32%
18	14	4	Admissions from ER	150	163	(13)	-8.01%
20	20	0	Transfers from ER	257	218	39	17.92%
803	915	(112)	Clinic Visits	8,699	6,786	1913	28.22%
55	60	(5)	Ambulance	630	600	30	5.02%
			PRODUCTIVITY:				
			Productive FTE's				
5.54	5.96		Nursing - Acute	5.51	8.61		
38.28	38.38		Long Term Care	35.09	34.16		
61	59.46		Ancillary	56.80	55.91		
68.93	69.24		Service	66.41	69.82		
173.75	173.04		Total Productive	163.82	160.95		
105.94	104.38		Non-Productive FTE's	106.39	95.55		
279.69	277.42		Paid FTE's	270.21	266.25		
			PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED				
2.57	2.53			2.33	2.42		

MAYERS MEMORIAL HOSPITAL

Balance Sheet

	MAY 2026	MAY 2025
Cash - General, Payroll, & Petty Cash	35,903,206	36,315,632
Reserve Cash (Unrestricted)	1,975,530	1,915,045
Restricted Cash	1,642,265	2,271,656
Cash	39,521,001	40,502,333
Mortgage-Based Securities-Available for Sale	7,847,088	0
Patient Accounts Receivable	13,646,534	14,349,054
Patient Allowances	(5,814,301)	(6,447,377)
Net Patient Accounts Receivable	7,832,233	7,901,677
Shasta County Tax Receivables	(158,081)	(516,452)
Inventories	1,246,245	658,094
Other Accounts Receivable	44,294	3,595
Prepaid Expenses	549,173	1,328,474
Medicare/Medi-Cal Settlements	30,357	30,357
Total Current Assets	56,912,310	49,908,079
Property, Plant, & Equipment		
Land and Building Improvements	3,969,852	3,969,852
Building and Fixed Equipment	42,969,822	40,196,545
Equipment	16,580,546	16,559,667
SBITA Asset	4,823,113	4,053,816
Construction in Progress	1,488,454	3,391,108
Accumulated Depreciation	(32,438,753)	(30,393,978)
Accumulated Amortization-Leases CBS	(150,201)	(121,663)
Accumulated Amortization-SBITA's	(464,503)	(399,805)
Total Property, Plant & Equipment	36,778,331	37,255,542
Total Assets	93,690,641	87,163,620
Accounts Payable	2,886,179	1,783,684
Payroll and Related Liabilities	1,680,736	2,415,205
Current Subscription Liability	310,706	56,818
Accrued Interest	323,940	196,965
Notes & Loans Payable	117,040	596,335
Current Portion of Medicare/Medi-Cal IGT Settlement	(0)	(90,300)
Current Portion of Medicare/Medi-Cal Settlement	757,299	(33,582)
Total Current Liabilities	6,075,901	4,925,126
Long Term Debt		
2011 CABs	1,265,803	1,386,054
GO Bond/CABS	1,265,803	1,386,054
Leases	270,929	(27,462)
Notes & Loans Payable/CHFFA	1,055,563	1,196,702
GO Bond Series B & Refunding USDA	19,215,000	19,241,000
Capital Leases & Settlement Payments	20,541,492	20,410,240
Long Term Subscription Liabiity	3,063,900	3,472,985
Total Long-Term Debt	24,871,195	25,269,279
Fund Balance		
Restricted Fund Balance	27,729	28,611
Restricted Fund Balance-Hospital	4,508,543	2,877,710
Fund Balance - Hospital	58,637,460	54,062,895
Total Fund Balance	62,743,545	56,969,215
Liabilities and Fund Balance	93,690,641	87,163,620
Current Ratio	9.37	10.13

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses
Fiscal Year Ending JUNE 30, 2026
COMPARISON TO ACTUAL

2026 MAY Month Actual	2025 MAY Month Actual			2026 MAY YTD Actual	2025 MAY YTD Actual	Variance	%
			Patient Revenue				
1,032,193	663,251	368,942	Acute Revenue	11,611,162	9,548,351	2,062,811	21.60%
1,453,569	1,311,923	141,646	Revenue - SNF Inpatient	13,677,794	14,595,473	(917,679)	-6.29%
3,456,576	3,276,626	179,951	Outpatient Revenue	39,812,735	35,231,290	4,581,445	13.00%
3,907	(78,269)	82,176	Cerner Unaliased	(1,233,346)	(535,552)	(697,793)	130.29%
5,946,245	5,173,531	772,714	**Patient Revenue**	63,868,809	58,840,376	5,028,433	9%
(3,218,376)	350,455	(3,568,831)	Contractuals	(12,769,974)	(9,100,633)	(3,669,341)	40%
(19,816)	(22,883)	3,066	Charity and Write-Offs	(201,293)	(769,265)	567,972	-74%
(26,100)	(19,242)	(6,858)	Admin Adjustments and Employee Discounts	(229,107)	(219,220)	(9,887)	5%
12,610	6,480	6,130	Provision for Bad Debt	(366,234)	(32,555)	(333,680)	1025%
(3,251,682)	314,810	(3,566,493)	**Total Deductions**	(13,566,609)	(10,121,673)	(3,444,936)	1024%
90,489	54,567	35,921	Other Operating Revenues	1,226,434	972,382	254,052	26%
2,785,051	5,542,908	(2,757,857)	**Net Revenue**	51,528,634	49,691,085	1,837,549	1059%
2,025,603	2,802,351	(776,749)	Salaries and Wages	22,103,196	21,940,630	162,567	0.7%
657,762	407,198	250,565	Employee Benefits	6,527,357	5,570,906	956,451	17.2%
428,251	410,622	17,629	Supplies	4,506,543	4,286,257	220,287	5.1%
175,947	193,064	(17,118)	Professional Fees	1,999,615	1,632,857	366,758	22.5%
293,583	247,960	45,623	Other Purchased Service Nurse Travel SNF	3,099,045	3,200,342	(101,298)	-3.2%
57,723	91,004	(33,280)	Other Purchased Service Travel Ancillary	998,593	1,064,056	(65,463)	-6.2%
393,006	395,952	(2,946)	Travelers Total	4,775,007	4,632,732	142,275	3.1%
268,891	285,137	(16,245)	Other Purchased Services	3,136,452	2,389,369	747,083	31.3%
82,770	85,152	(2,383)	Utilities	1,121,281	1,217,353	(96,072)	-7.9%
59,209	37,521	21,687	Insurance Other	863,011	440,202	422,809	96.0%
154,605	134,481	20,124	Other Expenses	1,669,643	1,584,318	85,325	5.4%
38,735	36,973	1,762	Interest Expense	1,055,823	1,054,084	1,739	0.2%
164,230	167,575	(3,345)	Depreciation Expense	2,060,501	1,884,540	175,962	9.3%
9,210	8,668	543	Rental/Lease	116,109	159,910	(43,801)	-27.4%
4,475,718	5,002,072	(526,354)	**Total Operating Expenses**	50,226,786	47,189,949	3,036,837	6.4%
(1,690,667)	540,836	(2,231,504)	**Income From Operations**	1,301,848	2,501,136	(1,199,288)	1052%
40,476		40,476	Interest Income-MBS	369,551		369,551	
599,097	504,525	94,572	Non-Operating Revenue	7,928,417	5,104,556	2,823,861	55%
110,321	108,024	2,297	Interest Income	981,827	1,160,455	(178,629)	-15%
328,505	398,759	(70,254)	Non-Operating Expenses	4,289,771	3,671,315	618,456	17%
421,390	213,790	207,600	**Total Non-Operating**	4,990,023	2,593,696	2,396,327	92%
(1,269,278)	754,626	(2,023,904)	**Net Income**	6,291,871	5,094,833	1,197,039	1145%

MAYERS MEMORIAL HOSPITAL
NON-OPERATING REVENUE AND EXPENSE
RETAIL PHARMACY

2026 MAY Month Actual	2025 MAY Month Actual	Variance		2026 MAY YTD Actual	2025 MAY YTD Actual	Variance	Increase Decrease %
			Retail Pharmacy Revenue				
95,339		95,339	Medi-Cal	1,344,644	647,791	696,853	63.28%
1,504	133,990	(132,486)	Retail Pharmacy Revenue	18,970	248,213	(229,243)	-92.36%
57,050	18,600	38,450	Private	620,112	617,800	2,312	0.37%
325,648	126,827	198,822	Third Party	3,413,309	1,951,043	1,462,266	74.95%
(63)	112,064	(112,127)	Other	9,917	554,707	(544,789)	-98.21%
479,478	391,481	87,998	**Non-Operating Revenue**	5,406,952	4,019,553	1,387,398	34.52%
			Non-Operating Expenses				
1,836	23,302	(21,466)	Salaries & Wages	176,437	187,327	(10,891)	-5.81%
1,423	800	623	Employee Benefits	18,705	9,581	9,123	95.22%
320,717	339,438	(18,721)	Supplies	3,840,042	2,967,523	872,519	29.40%
0	30,605	(30,605)	Ancillary Travelers	102,021	346,686	(244,666)	-70.57%
0	0	0	Non-Operating Employee Travel Expenses	2,206	7,055	(4,849)	-68.73%
0	41	(41)	Other Purchased Services	1,100	20,462	(19,363)	-94.63%
1,512	1,434	78	Utilities	18,178	13,621	4,557	33.46%
159	273	(114)	Other	8,532	33,786	(25,254)	-74.75%
2,858	2,858	0	Depreciation	30,887	30,887		
	8	(8)	Rent - Lease	110	78	32	40.55%
328,505	398,759	(70,254)	**Total Non-Operating Expense**	4,198,216	3,617,857	580,359	16.04%
150,974	(7,278)	158,252	**Net Income (Loss)**	1,208,736	401,697	807,039	18.47%

RHC INCOME STATEMENT

	2025	2025	2025	2025	2025	2025	2026	2026	2026	2026	2026		YTD
	JUL	**AUG**	**SEP**	**OCT**	**NOV**	**DEC**	**JAN**	**FEB**	**MAR**	**APR**	**MAY**		**MAY**
Patient Revenue	153,027	127,661	177,226	154,214	167,775	204,543	228,268	193,723	177,221	210,202	180,270	0	1,974,130
Other Operating Revenues	10,165	18,670	11,833	6,100	6,295	6,254	6,386	6,167	6,099	6,155	6,132	0	90,255
Net Revenue	163,191	146,331	189,059	160,314	174,070	210,797	234,654	199,890	183,320	216,357	186,402	0	2,064,385
Salaries and Wages	125,891	167,809	101,721	102,273	186,638	118,947	111,912	118,157	103,101	108,480	108,790	0	1,353,720
Employee Benefits	9,296	11,357	7,458	8,327	11,944	7,828	7,817	11,074	8,172	8,682	8,624	0	100,578
Supplies	4,468	2,045	13,878	17,518	5,053	8,876	14,447	16,664	3,875	13,312	7,012	0	107,147
Professional Fees	6,720	12,253	12,300	21,608	788	1,610	1,505	1,508	1,500	1,610	1,610	0	63,011
Other Purchased Services	11,188	3,647	15,134	2,336	27,328	52,018	30,605	42,413	46,995	44,390	42,397	0	318,450
Repairs & Maintenance	0	0	0	0	0	0	1,623	0	0	0	44	0	1,667
Utilities	0	0	0	0	0	71	0	0	0	0	107	0	178
Insurance Other	2,082	2,082	2,082	2,082		1,963	1,963	0	1,963	2,082	1,963	0	18,262
Other Expenses	1,132	1,366	1,395	1,765	1,636	1,585	3,574	3,528	301	304	6,331	0	22,917
Depreciation Expense	4,480	4,480	4,336	4,480	4,336	4,480	4,480	4,047	4,480	4,335	4,234	0	48,168
Operating Expenses	165,256	205,038	158,304	160,388	237,723	197,377	177,927	197,391	170,387	183,195	181,113	0	2,034,098
Total Expenses	165,256	205,038	158,304	160,388	237,723	197,377	177,927	197,391	170,387	183,195	181,113	0	2,034,098
Income from Operations	(2,064)	(58,707)	30,756	(74)	(63,653)	13,420	56,727	2,499	12,932	33,162	5,290	0	30,287

MAYERS MEMORIAL HOSPITAL

SUMMARY OF SERVICES - DEPOSITS - REFUNDS

- Fiscal Year 2026

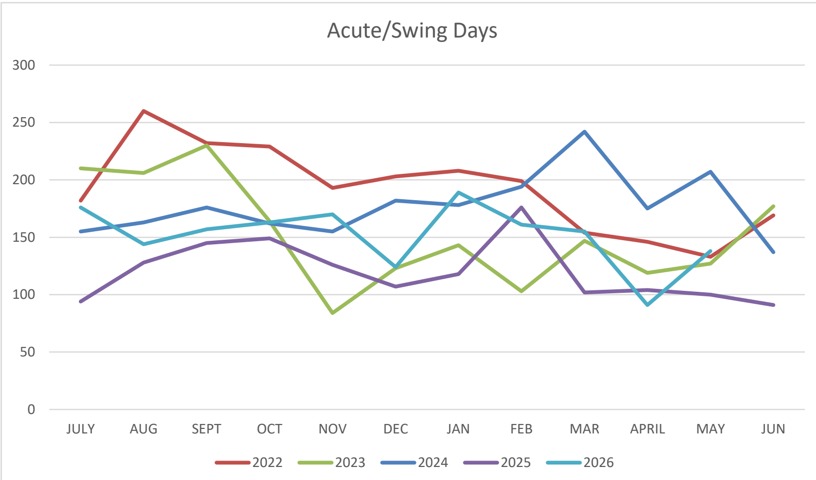
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS
July 31, 2025	5,888,168.35	189,940.91	3,548,999.06	195,050.52		3,353,948.54	1,815,223.55	1,209.32
August 31, 2025	5,772,268.03	186,202.19	3,785,601.54	239,402.04		3,546,199.50	2,107,867.47	-
September 30, 2025	5,713,769.17	184,315.13	3,452,345.55	171,886.38		3,280,459.17	2,370,480.32	945.01
October 30, 2025	5,725,435.37	184,691.46	3,362,479.66	155,703.80		3,206,775.86	2,214,462.65	5,068.30
November 29, 2025	5,768,172.21	192,272.41	5,802,699.86	445,393.40	243,132.19	5,114,174.27	2,965,164.53	-
December 30, 2025	6,129,705.44	197,732.43	3,953,170.63	174,584.53		3,778,586.10	2,687,061.37	8,889.55
January 29, 2026	6,648,552.72	214,469.44	4,428,128.30	650,604.27		3,777,524.03	2,692,828.07	664.64
February 27, 2026	5,956,862.49	212,745.09	27,384,977.47	133,795.03	24,679,762.81	2,571,419.63	2,208,755.86	9,582.98
March 30, 2026	6,129,573.68	197,728.18	4,567,079.19	122,674.77	12,409.56	4,431,994.86	4,178,478.03	1,625.36
April 29, 2026	5,795,782.63	193,192.75	7,686,479.74	133,776.87	3,340,268.04	4,212,434.83	3,004,929.55	482.22
May 30, 2026	5,907,019.90	190,549.03	4,179,908.97	453,530.77	103,873.79	3,622,504.41	2,256,026.92	2,265.31
June 29, 2026		-				-		
YTD TOTAL	65,435,309.99	194,894.46	72,151,869.97	2,876,402.38	28,379,446.39	40,896,021.20	28,501,278.32	30,732.69

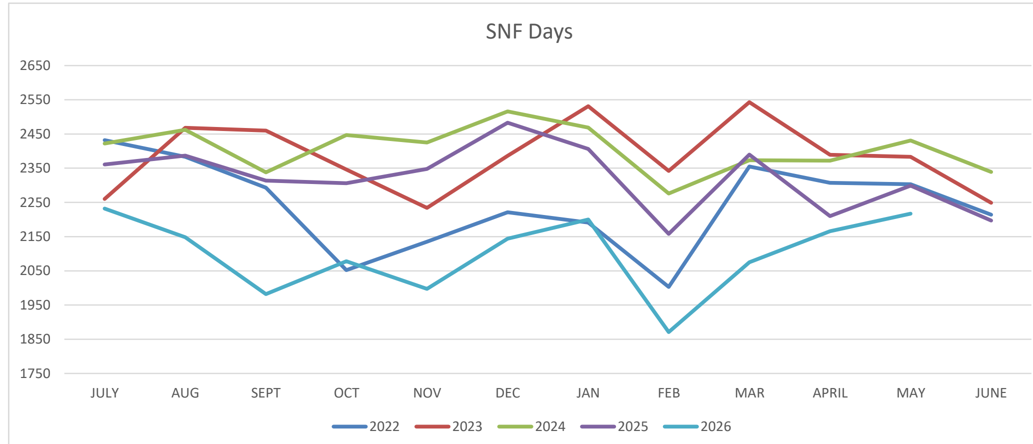
ACCOUNTS RECEIVABLE AGING

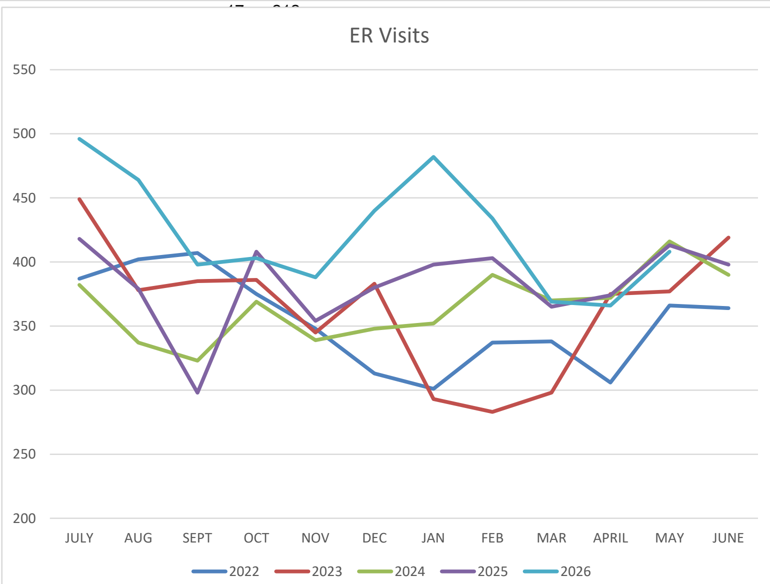
	May $ OUTSTANDING	May DAYS OUT	April DAYS OUT
MEDICARE	4,687,757.49	43.72	43.82
MEDI - CAL	4,138,092.67	38.03	37.52
THIRD PARTY	3,140,142.34	16.11	16.45
PRIVATE	955,870.82	2.14	2.22
OVERALL	12,921,863.32	64.22	62.90

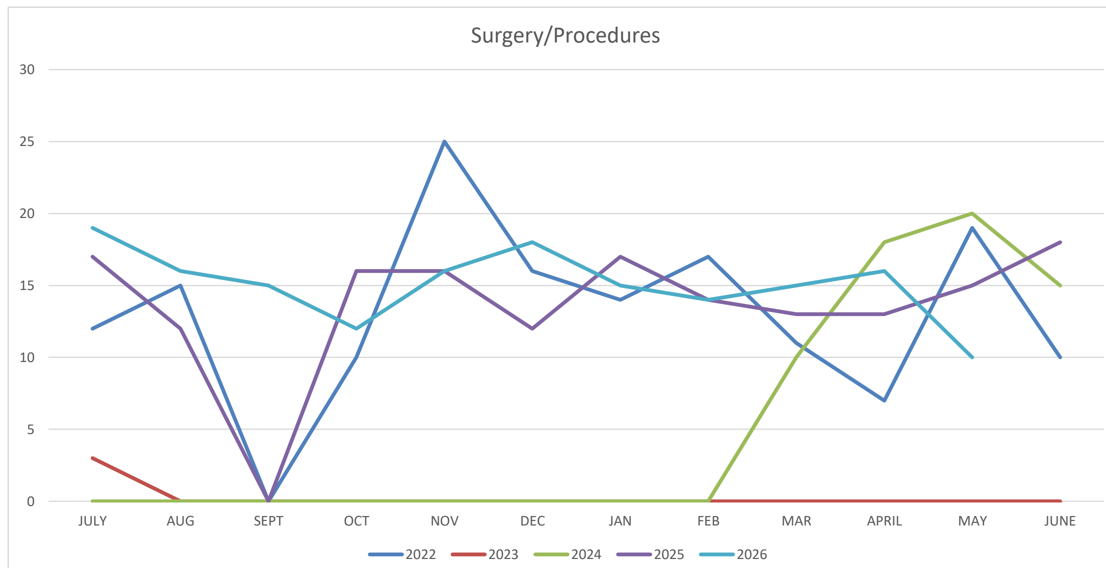
PAYOR MIX - YTD % OF REVENUE

	May	April	March	3 MONTH AVERAGE
MEDICARE	44.70%	41.64%	43.85%	43.40%
MEDI - CAL	39.75%	39.88%	38.87%	39.50%
THIRD PARTY	14.67%	16.01%	15.54%	15.41%
PRIVATE	0.89%	2.48%	1.75%	1.71%


Acute/Swing Days
300
250
200
150
100
50
0
JULY AUG SEPT OCT NOV DEC JAN FEB MAR APRIL MAY JUN
2022 2023 2024 2025 2026


SNF Days
2650
2550
2450
2350
2250
2150
2050
1950
1850
1750
JULY AUG SEPT OCT NOV DEC JAN FEB MAR APRIL MAY JUNE
2022 2023 2024 2025 2026


ER Visits
550
500
450
400
350
300
250
200
JULY AUG SEPT OCT NOV DEC JAN FEB MAR APRIL MAY JUNE
2022 2023 2024 2025 2026


Surgery/Procedures
30
25
20
15
10
5
0
JULY AUG SEPT OCT NOV DEC JAN FEB MAR APRIL MAY JUNE
2022 2023 2024 2025 2026

MAYERS MEMORIAL HOSPITAL
2025-2026 OPERATING ACTUAL

	2025 JUL	2025 AUG	2025 SEP	2025 OCT	2025 NOV	2025 DEC	2026 JAN	2026 FEB	2026 MAR	2026 APR	2026 MAY		2026 YTD
Operating Revenue													
Acute Revenue	1,170,920	1,022,453	1,139,258	1,037,729	1,209,392	928,449	1,388,454	1,086,796	933,722	661,796	1,032,193	0	11,611,162
Revenue - SNF Inpatient	1,275,568	1,250,700	1,151,163	1,179,290	1,113,173	1,353,976	1,176,416	992,867	1,363,061	1,368,011	1,453,569	0	13,677,794
Outpatient Revenue	3,520,129	3,564,415	3,550,165	3,808,582	3,506,688	3,871,645	3,822,505	3,656,349	3,651,768	3,403,913	3,456,576	0	39,812,735
Patient Revenue	5,783,541	5,862,173	5,785,873	6,006,695	5,527,281	5,980,165	6,222,399	5,560,212	5,898,223	5,296,002	5,946,245	0	63,868,809
Total Patient Revenue	5,783,541	5,862,173	5,785,873	6,006,695	5,527,281	5,980,165	6,222,399	5,560,212	5,898,223	5,296,002	5,946,245	0	63,868,809
Less Deductions													
MCMC Contractuals	(1,164,235)	(1,337,958)	(1,325,046)	(1,607,591)	(55,390)	(323,135)	1,202,365	1,557,328	(2,195,325)	(1,889,073)	(2,277,935)	0	(9,415,995)
Charity and Write-Offs	(6,650)	(1,410)	(46,844)	(2,112)	(39,091)	(22,692)	(26,087)	(8,549)	(3,179)	(24,864)	(19,816)	0	(201,293)
Admin Adjustments and Employee Discounts	(5,421)	(13,523)	(8,520)	(11,662)	(8,409)	(86,068)	(22,873)	(15,424)	(16,166)	(14,941)	(26,100)	0	(229,107)
Provision for Bad Debt	7,726	(25,019)	5,693	4,902	12,669	(361,523)	(28,892)	5,997	(6,032)	5,636	12,610	0	(366,234)
Total Deductions	(1,620,237)	(1,758,547)	(1,896,238)	(1,894,990)	(264,810)	(985,542)	844,513	2,423,411	(2,813,232)	(2,349,255)	(3,251,682)	0	(13,566,609)
Other Operating Revenues	91,446	85,377	94,407	118,192	155,537	119,263	155,995	49,339	129,329	137,061	90,489	0	1,226,434
Net Revenue	4,254,750	4,189,003	3,984,042	4,229,898	5,418,007	5,113,887	7,222,907	8,032,961	3,214,320	3,083,808	2,785,051	0	51,528,634
Salaries and Wages	1,868,814	2,196,380	1,738,587	1,752,310	3,053,159	1,807,975	1,910,775	1,891,795	1,912,982	1,944,818	2,025,603	0	22,103,196
Employee Benefits	690,612	465,220	522,311	849,495	530,724	516,098	587,205	537,979	548,506	621,446	657,762	0	6,527,357
Supplies	218,422	425,952	396,270	384,310	421,880	507,101	449,844	421,197	435,919	417,396	428,251	0	4,506,543
Professional Fees	172,673	148,434	197,283	180,824	118,036	164,744	193,639	175,741	256,167	216,127	175,947	0	1,999,615
Travelers	486,338	491,929	426,994	382,646	409,232	417,389	468,253	406,359	484,627	408,235	393,006	0	4,775,007
Other Purchased Services	209,771	263,544	287,239	282,310	280,403	270,477	338,824	259,016	384,663	291,312	268,891	0	3,136,452
Repairs & Maintenance	33,452	28,755	22,037	22,408	20,464	37,983	25,006	27,762	34,272	22,613	17,498	0	292,249
Utilities	136,026	119,768	132,787	89,435	78,854	109,326	121,021	83,411	92,086	75,798	82,770	0	1,121,281
Insurance Other	129,294	54,417	57,441	50,880	25,730	49,241	289,346	30,759	57,485	59,209	59,209	0	863,011
Other Expenses	163,098	136,175	155,532	158,845	117,405	219,933	122,594	130,245	182,090	129,121	154,605	0	1,669,643
Interest Expense	63,812	63,613	359,606	37,922	36,316	(10,244)	39,808	36,580	349,564	40,112	38,735	0	1,055,823
Depreciation Expense	180,025	181,124	165,544	167,027	162,863	422,450	156,631	179,174	121,259	160,175	164,230	0	2,060,501
Rental/Lease	10,041	8,760	10,016	10,272	13,965	15,083	10,144	10,687	9,345	8,587	9,210	0	116,109
Operating Expenses	4,362,377	4,584,069	4,471,647	4,368,685	5,269,031	4,527,555	4,713,089	4,190,703	4,868,962	4,394,948	4,475,718	0	50,226,786
Total Operating Expenses	4,362,377	4,584,069	4,471,647	4,368,685	5,269,031	4,527,555	4,713,089	4,190,703	4,868,962	4,394,948	4,475,718	0	50,226,786
Net Operating Revenue over Expense	(107,628)	(395,066)	(487,605)	(138,787)	148,976	586,332	2,509,818	3,842,258	(1,654,642)	(1,311,140)	(1,690,667)	0	1,301,848
Interest Income-MBS			42,863	44,140	36,529	35,948	35,177	51,510	41,971	40,937	40,476	0	369,551
Non-Operating Revenue													
Non-Operating Revenue	558,826	544,286	858,111	673,304	600,994	798,891	686,820	503,523	958,795	1,145,769	599,097	0	7,928,417
Interest Income	128,804	107,740	86,772	85,895	55,707	41,599	53,404	93,146	102,866	115,574	110,321	0	981,827
Non-Operating Expenses	136,713	394,260	509,652	544,260	428,240	466,144	425,967	355,450	343,136	357,445	328,505	0	4,289,771
Total Non-Operating	550,917	257,766	478,094	259,079	264,990	410,294	349,434	292,729	760,496	944,835	421,390	0	4,990,023
Net Revenue over Expense	443,289	(137,300)	(9,511)	120,292	413,967	996,625	2,859,252	4,134,987	(894,147)	(366,306)	(1,269,278)	0	6,291,871
Days in Month	31	31	30	31	30	31	31	28	31	30	31	0	335
Expenses per Day	134,915	142,031	143,537	135,537	170,206	132,423	146,983	143,269	153,152	141,159	139,080	0	143,845
Days Cash on Hand	249	228	162	163	85	93	83	234	219	256	258	0	329
Cash in Bank @ Month End	37,808,049	36,854,813	34,786,700	33,776,773	26,122,475	24,099,742	23,977,679	45,403,125	45,144,791	47,683,102	47,368,089	0	47,368,089

ACCOUNTS RECEIVABLE

MONTH	YEAR	CURRENT	31-60	61-90	91-120	121-150	151-180	180-365+	TOTAL
JULY	2025	$5,346,153.31	$1,625,265.51	$1,087,089.43	$718,496.58	$1,006,777.83	$559,555.26	$2,555,422.00	$12,898,759.92
AUGUST	2025	$5,719,984.05	$1,711,329.95	$1,014,586.94	$907,466.95	$670,032.30	$690,870.70	$2,416,620.79	$13,130,891.68
SEPTEMBER	2025	$5,789,768.61	$1,809,936.10	$1,004,234.19	$865,916.44	$845,371.73	$538,780.51	$2,701,414.71	$13,555,422.29
OCTOBER	2025	$6,486,933.77	$1,953,502.34	$1,359,903.21	$792,481.48	$678,217.88	$651,312.82	$3,407,599.15	$15,329,950.65
NOVEMBER	2025	$6,370,717.42	$1,962,778.01	$1,112,159.22	$470,227.44	$240,736.11	$235,976.65	$1,337,460.75	$11,730,055.60
DECEMBER	2025	$5,697,018.20	$2,262,743.21	$1,498,597.66	$915,828.13	$747,832.81	$544,570.17	$2,880,732.98	$14,547,324.16
JANUARY	2026	$6,297,348.99	$2,264,088.83	$1,124,253.25	$1,010,017.25	$778,451.19	$647,368.84	$3,081,384.29	$15,198,810.64
FEBRUARY	2026	$6,476,876.53	$3,213,475.13	$1,335,757.50	$894,054.85	$784,775.54	$682,040.89	$2,882,083.43	$16,269,063.87
MARCH	2026	$5,731,193.96	$1,724,172.76	$1,622,220.22	$738,211.39	$727,287.80	$612,440.98	$2,628,531.30	$13,784,058.41
APRIL	2026	$5,357,559.21	$1,484,072.60	$1,044,792.28	$1,127,683.38	$743,833.70	$529,630.99	$2,369,194.07	$12,656,766.23
MAY	2026	5333523.80	1736611.64	1100891.68	861262.14	756027.96	587536.62	2546009.48	12,921,863.32
JUNE	2026	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

ACCOUNTS PAYABLE (includes accrued payables)

MONTH	YEAR	CURRENT	30 DAYS	60 DAYS	90 DAYS	120 DAYS+	TOTAL
JULY	2025	$1,386,054.00	$0.00	$0.00	$0.00	$0.00	$1,386,054.00
AUGUST	2025	$1,460,690.00	$0.00	$0.00	$0.00	$0.00	$1,460,690.00
SEPTEMBER	2025	$1,177,332.00	$0.00	$0.00	$0.00	$0.00	$1,177,332.00
OCTOBER	2025	$1,367,852.00	$0.00	$0.00	$0.00	$0.00	$1,367,852.00
NOVEMBER	2025	$1,444,741.00	$0.00	$0.00	$0.00	$0.00	$1,444,741.00
DECEMBER	2025	$1,013,609.00	$0.00	$0.00	$0.00	$0.00	$1,013,609.00
JANUARY	2026	$1,199,435.00	$0.00	$0.00	$0.00	$0.00	$1,199,435.00
FEBRUARY	2026	$980,449.00	$0.00	$0.00	$0.00	$0.00	$980,449.00
MARCH	2026	$1,266,761.00	$0.00	$0.00	$0.00	$0.00	$1,266,761.00
APRIL	2026	$859,767.00	$0.00	$0.00	$0.00	$0.00	$859,767.00
MAY	2026	$2,723,718.00	$0.00	$0.00	$0.00	$0.00	$2,723,718.00
JUNE	2026	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00

ACCOUNTS RECEIVABLE BY SYSTEM

SYSTEM	CURRENT	31-60	61-90	91-120	121-150	151-180	180-365+	TOTAL
PARAGON	(35.00)	-	-	-	-	-	(8,763.51)	(8,798.51)
CERNER	4,231,730.56	1,467,089.52	861,132.70	784,226.36	567,915.27	460,061.62	1,454,908.04	9,827,064.07
PCC	1,084,344.74	242,676.02	186,601.00	87,976.50	145,579.98	127,475.00	898,601.94	2,773,255.18
MATRIXCARE	17,483.50	26,846.10	53,157.98	(10,940.72)	42,532.71	-	201,263.01	330,342.58
Total	5,333,523.80	1,736,611.64	1,100,891.68	861,262.14	756,027.96	587,536.62	2,546,009.48	12,921,863.32
%	**41%**	**13%**	**9%**	**7%**	**6%**	**5%**	**20%**	
% Prior to Cerner	**65%**	**11%**	**6%**	**3%**	**2%**	**2%**	**11%**	

Attachment C

MAYERS MEMORIAL HOSPITAL
OPERATING BUDGET

	2025 Actual	PROJ ACTUAL FYE '26	BUDGET FYE 2027	DIFF	DIFF %	Notes
REVENUE:						
IP Nursing Service						
Medical/Surgical	10,197,255	12,666,722	12,060,025	(606,697)	-4.79%	Down slightly as Swing was abnormally high but Acute was not
Skilled Nursing	15,893,590	14,921,230	16,611,150	1,689,920	11.33%	Our rates went up and if we have a census of 74 compared to 76 historically
Ancillary Services						
OP Services	37,796,389	43,432,581	44,093,053	660,472	1.52%	1% chargemaster increase plus a small volume increase
Total Patient Revenue	63,887,234	71,020,533	72,764,228	1,743,695	2.46%	Up due to increased SNF volume and 1% chargemaster increase
DEDUCTIONS FROM REVENUE:						
Contractual - Medicare/Medi-Cal	(4,755,754)	(11,069,215)	(11,190,977)	(121,761)	1.10%	Up due to higher overall revenue
Contractual - PPO	(5,089,940)	(4,061,666)	(4,183,516)	(121,850)	3.00%	Up due to higher overall revenue
Charity and Other Allowances	(789,503)	(219,593)	(369,593)	(150,000)	68.31%	Forecasting an increased use of Charity as patients lose their Medi-Cal coverage
Admin Adjmts/Employee Discounts	(414,791)	(249,935)	(332,363)	(82,428)	32.98%	Based off historical average
Provision For Bad Debts	19,807	(399,528)	(299,528)	100,000	-25.03%	Down due to a lower Accounts Receivable
Total Deductions	(11,030,181)	(15,999,937)	(16,375,976)	(376,039)	2.35%	Up due to higher overall revenue
Net Patient Revenues	52,857,053	55,020,596	56,388,252	1,367,656	2.49%	Up due to higher overall revenue
OTHER OPERATING REVENUE:	1,025,840	1,226,434	1,246,781	20,347	1.66%	
Net Revenue	53,882,893	56,247,030	57,635,033	1,388,003	2.47%	Up due to higher revenue
OPERATING EXPENSES:						
Salaries and Wages	23,515,441	24,112,578	25,307,405	1,194,827	4.96%	Up due to state mandated wage increases and the addition of mandated security
Employee Benefits	6,131,744	7,120,753	7,671,386	550,633	7.73%	Higher due to claims history
Supplies	4,653,271	4,916,229	5,186,622	270,393	5.50%	Projecting an increase due to supply chain issues
Professional Fees	1,794,091	2,181,398	2,751,432	570,034	26.13%	Up due to increases in ER contracted rates
Acute/Swing Purch Serv	412,018	738,948	373,613	(365,334)	-49.44%	Down due to being staffed
SNF Purch Serv	3,504,982	3,380,776	3,337,034	(43,742)	-1.29%	Down due to C.N.A. Program
Ancillary Purch Serv	1,176,402	1,089,374	1,167,217	77,842	7.15%	Up due to Respiratory Staffing challenges
Other Purch Serv	2,631,250	3,421,584	3,644,342	222,759	6.51%	Accounting for higher fees for more MRI days
Repairs	431,545	318,817	527,346	208,528	65.41%	FY 26 was an outlier year so I'm going with historical averages given the age of our facility
Utilities	1,324,631	1,223,216	973,510	(249,706)	-20.41%	Down due to solar but we have added two additional properties
Insurance	580,317	941,466	991,364	49,898	5.30%	Liability and Workers Comp have increased
Other	1,694,135	1,821,428	2,120,707	299,279	16.43%	Up due to outside travel and training
Depreciation	2,120,385	2,247,820	2,384,937	137,117	6.10%	Increased due to the Solar Project, clinic, TCCN, etc.
Interest Expense	1,254,884	1,151,807	1,253,709	101,902	8.85%	Based off loan schedules
Rental & Leases	168,987	126,664	130,464	3,800	3.00%	Based off historical average increase
Total Operating Expenses	**51,394,083**	**54,792,858**	**57,821,087**	**3,028,229**	**5.53%**	Total
Net Operating Revenue or (Loss)	**2,488,810**	**1,454,172**	**(186,055)**	**(1,640,227)**	**-112.79%**	Net Revenue minus Total Operating Expenses
NONOPERATING REVENUES AND EXPENSE:						
Non-Operating Revenue	6,078,068	8,250,143	8,373,895	123,752	1.50%	Based off QIP and Pharmacy projected revenue
Interest Income	1,275,814	1,351,021	1,256,450	(94,571)	-7.00%	Reduced due to lower interest rates
Non-Operating Expenses	4,070,603	4,679,751	4,866,941	187,190	4.00%	Increased due to supply and labor costs in Retail Phasrmacy
Total Nonoperating Revenue	**3,283,279**	**4,921,413**	**4,763,404**	**(158,009)**	**-3.21%**	
PROFIT or (LOSS)	**5,772,089**	**6,375,585**	**4,577,350**	**(1,798,236)**	**-28.21%**	Projecting a positive bottom line

PLUMAS
BANK

June 17, 2026

Mayers Memorial Hospital District

Mr. Lakey,

We are pleased to provide this expression of interest regarding the renewal terms of the existing line of credit in support of a letter of credit.

Purpose:	Renewal of existing credit facility
Loan Amount:	$100,000
Loan Rate:	Wall Street Journal Prime Index plus a margin of 1.0%, floating
Loan Term:	Five years
Collateral:	(NEW) Plumas Bank Certificate of Deposit in the amount of $100,000
Loan Fee:	Waived
Prepayment Penalty:	None

The amount, pricing, covenants, conditions and other terms and provisions of any final credit facilities are subject to future negotiations, along with appropriate loan documents, all in form and substance satisfactory to Bank so long as between the date of this letter and the execution of such loan documents, there has been no material adverse change in Borrower' financial condition. Additionally, any final credit facilities are subject to approval by appropriate administrative authorities within the Bank, a review of Borrower's complete financial statements, and any other analysis we deem appropriate, with the results of such review and analysis being satisfactory to us in our sole discretion. Thus, as previously stated, this letter is an expression of interest only and not an offer that can be accepted, or a commitment or legally binding contract.

These terms are valid for 45 days after the date of this letter.

Sincerely,

Star Alfaro

Senior Vice President/Commercial Loan Officer

Office: (530) 283-7305, Ext. 3712

Mobile: (530) 262-5428

Finance Notes May 2026

Ratios	FY 26	FY 25 Average	
Cash on Hand	329	268	Avg PY
Net Income	-1,269,278	366,667	Avg PY
Current Ratio	9.4		
AR Days	64.2	86	Avg PY
Accounts Payable	2,886,179	830,660	Avg PY
Daily Gross Revenue	190,549	173,009	Avg PY
YE% of Gross Revenue Collected	62% YTD	61%	Avg PY

1) We are starting our fiscal year end prep and providing data to our auditors for our FY 26 audit.
2) I've attached the FY 27 budget with notes for approval. I was conservative with the supplemental payment estimates and projected expenses. This upcoming year will have a year and a half of the District Hospital Directed Payments (DHDP) as the state catches the program up so we should have a positive year.
3) As an alternative to having to renew a credit line annually so we can get lower beta workers comp premiums we are going to do a five-year line of credit that's supported by a 100K Certificate of Deposit (CD). This will save time annually and we will make 3% on the CD.
4) I'm holding off on the interim year end financials until August, so we have received most of our FY 26 invoices and major year-end analysis and entries are completed. This way the interim financials are much closer to the audited financial statements.
5) I will have new Charity and Discount Policies for you to approve in the near future. HCAI is reviewing them and I didn't want you to have to review multiple times if they require any changes. One of our counterparts went back and forth with HCAI over 6 months on these.
6) There was a warehouse fire in Tracy at a one million square foot distribution center for Medline. We use Medline for a large portion of our supplies so expect supply costs to increase in the interim as we order from alternate distributors and use some alternative products.
7) Retail Pharmacy continues to have an amazing year with a 1.2 million net income.
8) The rural health clinic (RHC) is 30K ahead for the year with the increase in revenue/visits.
9) In June every year traditional Medi-Cal pauses their payments until the program is funded in July so we might see a small uptick in AR.
10) The California Hospital Association (CHA) released their annual financial comparisons so I thought I would share some of the results which compares us to the critical access hospitals (CAH) in the state. There are three more pages if anyone wants me to send them. The data is always trailing so this is from FY 24.

Profitability Indicators | Liquidity Indicators | Liquidity Indicators (Cont) | Capital Structure Indicators | Tabular Data | Data Dictionary | Data Dictionary (Cont) | Notes/Glossary

Mayers Memorial Hospital District

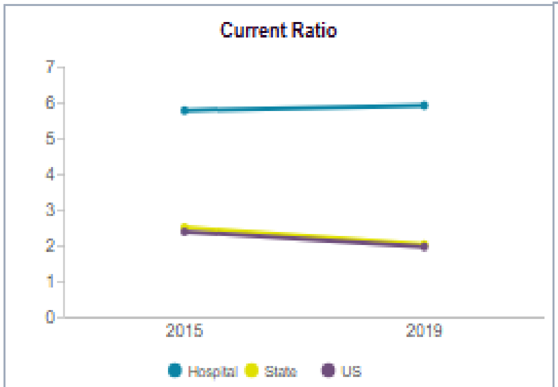
Financial Indicators Analysis: Liquidity Indicators

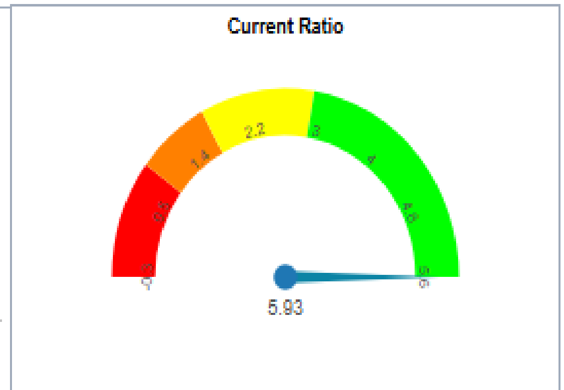
Peer Group

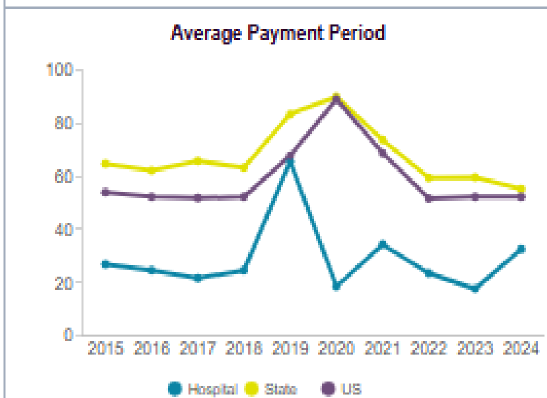
- [x] All PPS and CAH Hospitals
- [ ] All Small Critical Access Hospitals
- [ ] All Critical Access Hospitals

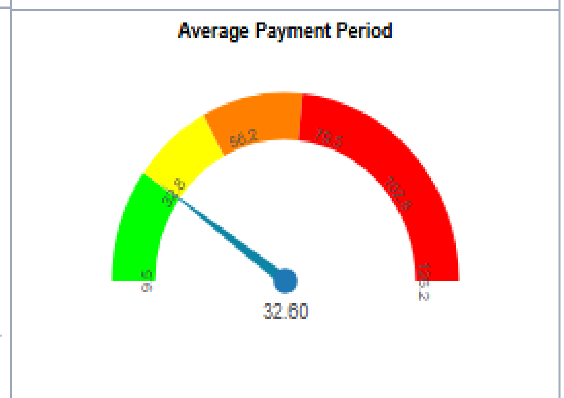
Performance Dial Key

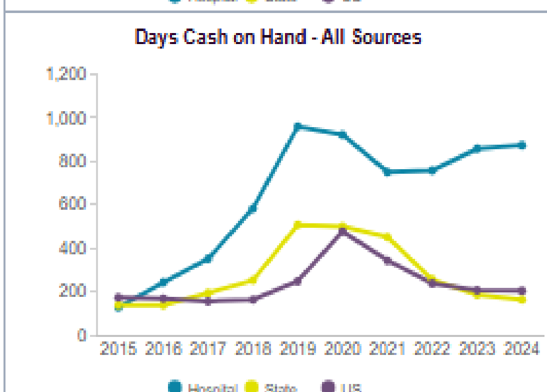
- Highest Quartile
- 2nd Highest Quartile
- 2nd Lowest Quartile
- Lowest Quartile

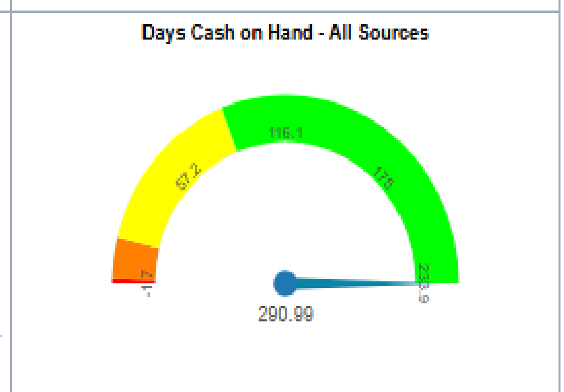


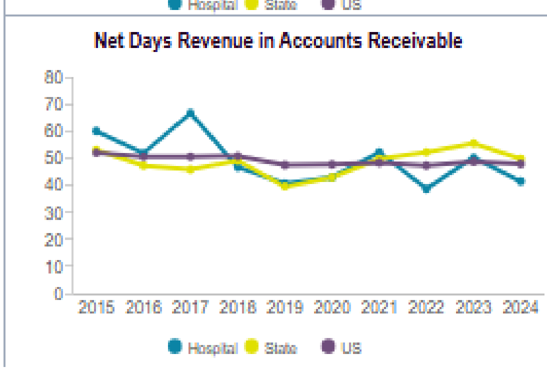


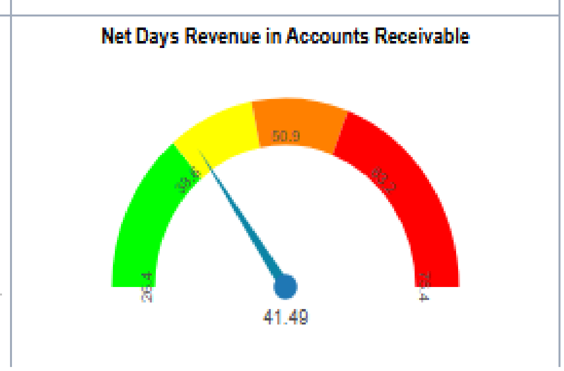






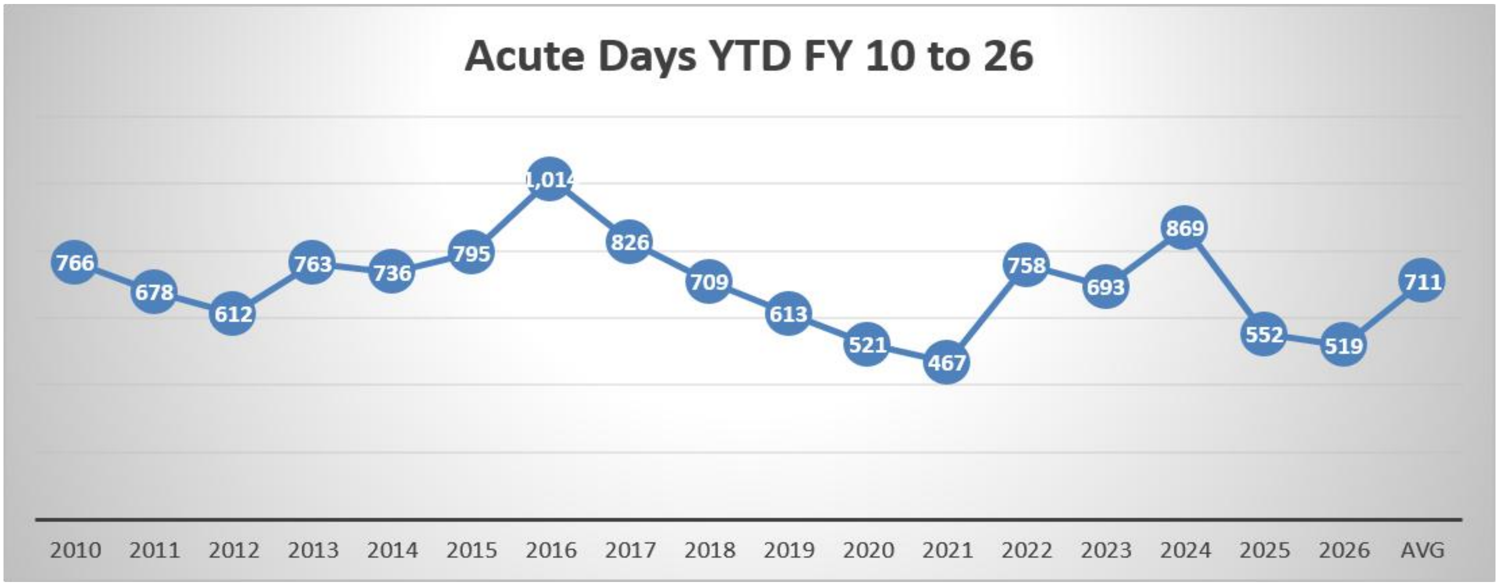


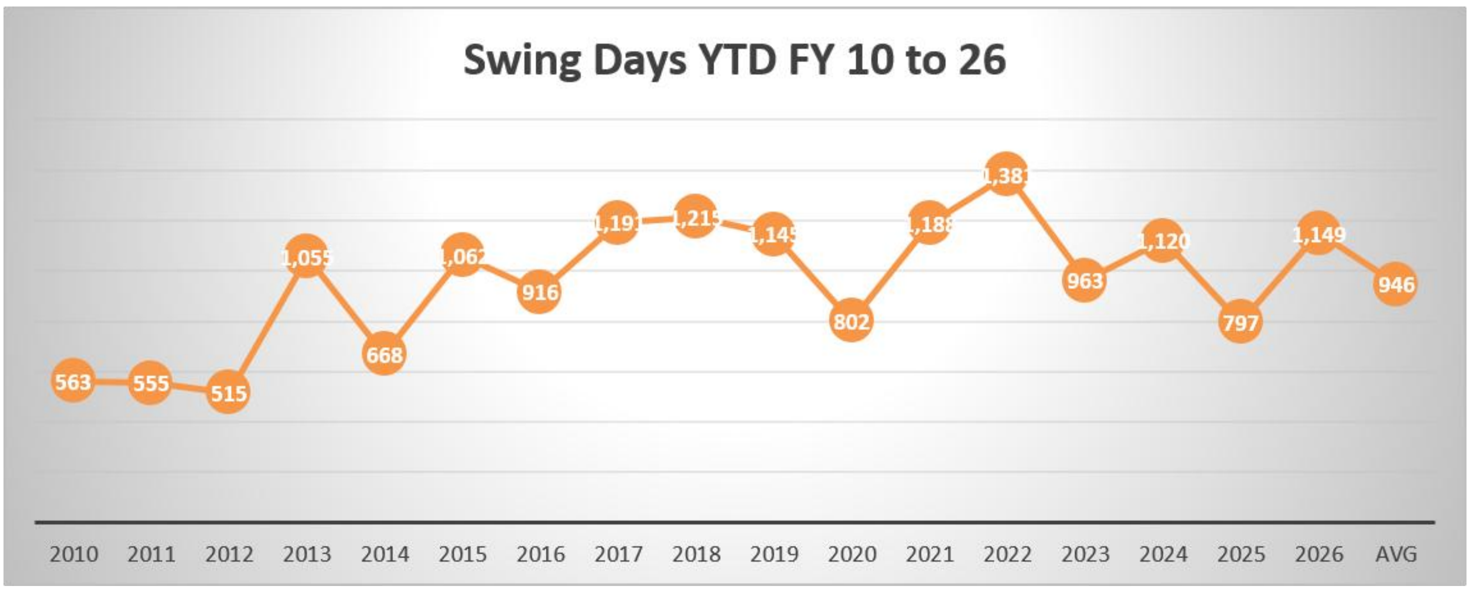


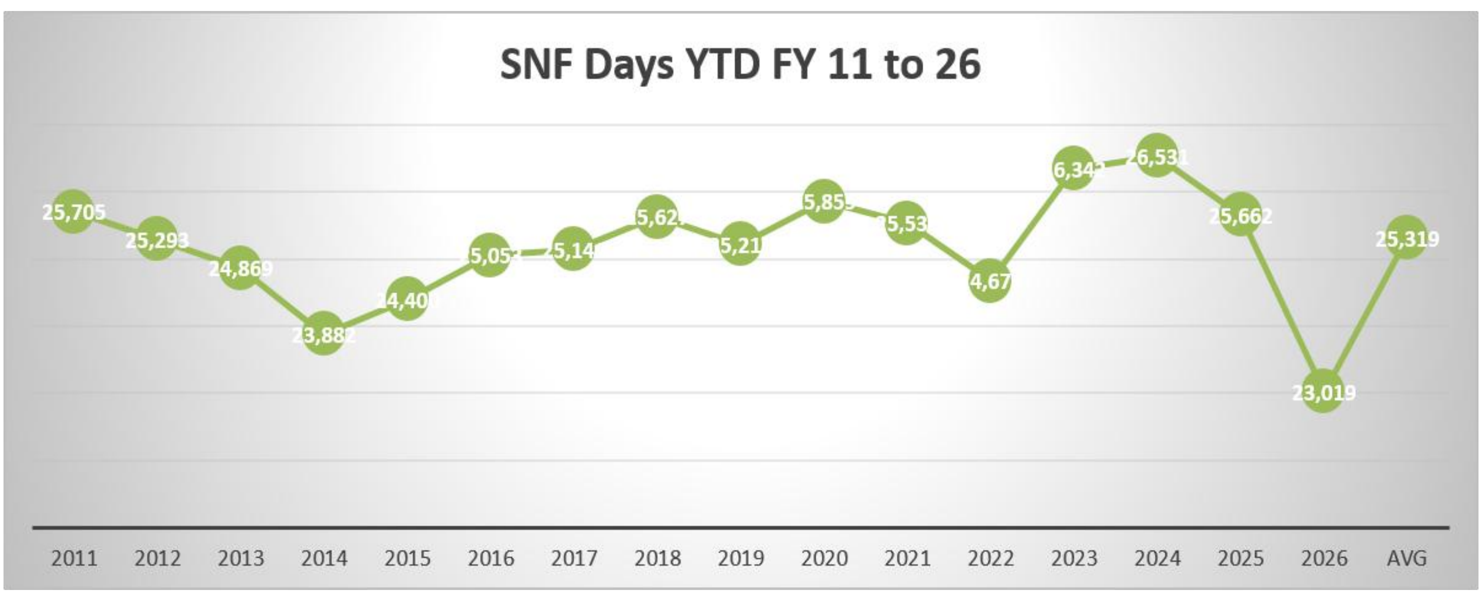


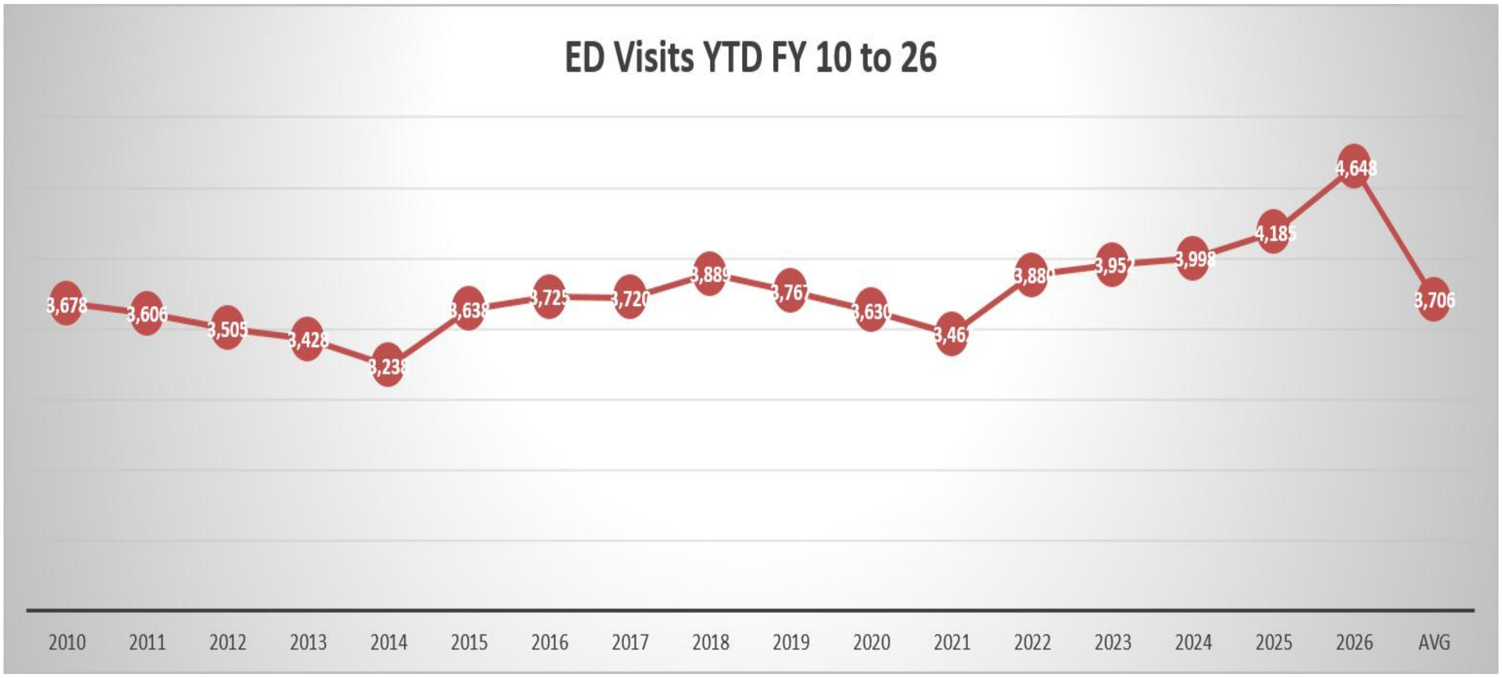
Ratio Within State Peer Group Ranking

FFY	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
FFY Begin Date	07/01/2015	07/01/2016	07/01/2017	07/01/2018	07/01/2019	07/01/2020	07/01/2021	07/01/2022	07/01/2023	07/01/2024
FFY End Date	06/30/2016	06/30/2017	06/30/2018	06/30/2019	06/30/2020	06/30/2021	06/30/2022	06/30/2023	06/30/2024	06/30/2025
Indicator										
Average Payment Period	4 of 34	4 of 33	2 of 34	2 of 34	16 of 34	1 of 33	9 of 36	5 of 37	3 of 38	7 of 37
Current Ratio	2 of 34				Extreme					
Days Cash on Hand - All Sources	21 of 34	9 of 33	5 of 34	2 of 34	3 of 34	4 of 33	9 of 36	2 of 37	Extreme	2 of 37
Net Days Revenue in Accounts Receivable	22 of 34	23 of 33	27 of 34	12 of 34	18 of 34	17 of 33	20 of 36	6 of 37	14 of 38	11 of 37

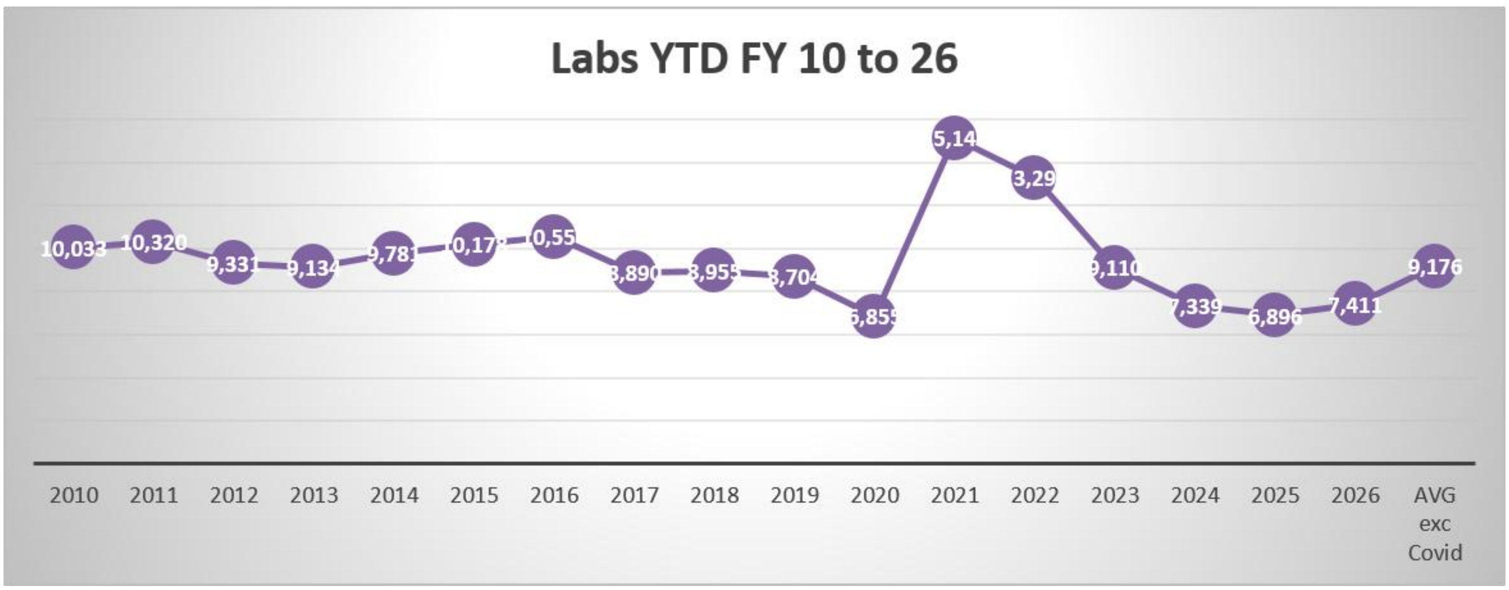

Acute Days YTD FY 10 to 26
766
678
612
763
736
795
,01
826
709
613
521
467
758
693
869
552
519
711
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 AVG


Swing Days YTD FY 10 to 26
563
555
515
1,055
668
,062
916
,19
,215
1,145
802
,188
,38
963
1,120
797
1,149
946
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 AVG

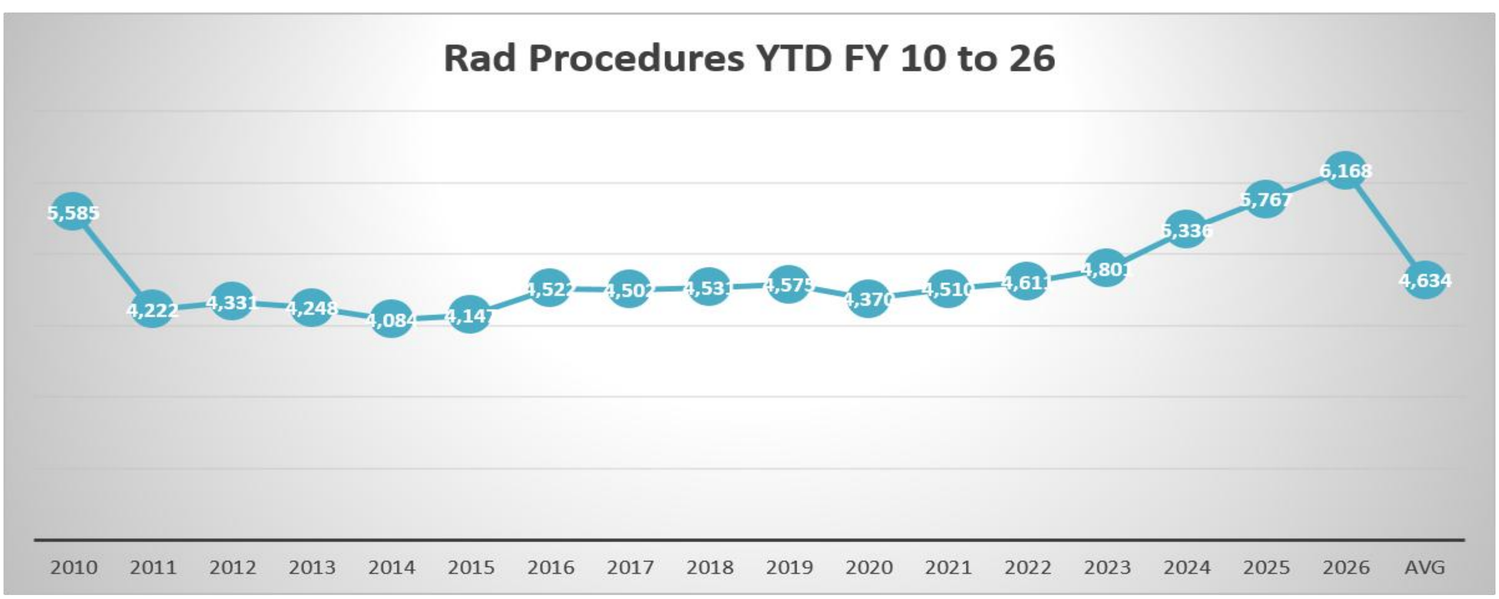

SNF Days YTD FY 11 to 26
25,705
25,293
24,869
23,882
4,40
5,05
5,14
5,62
5,21
5,85
5,53
4,67
6,34
6,531
25,662
23,019
25,319
2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 AVG



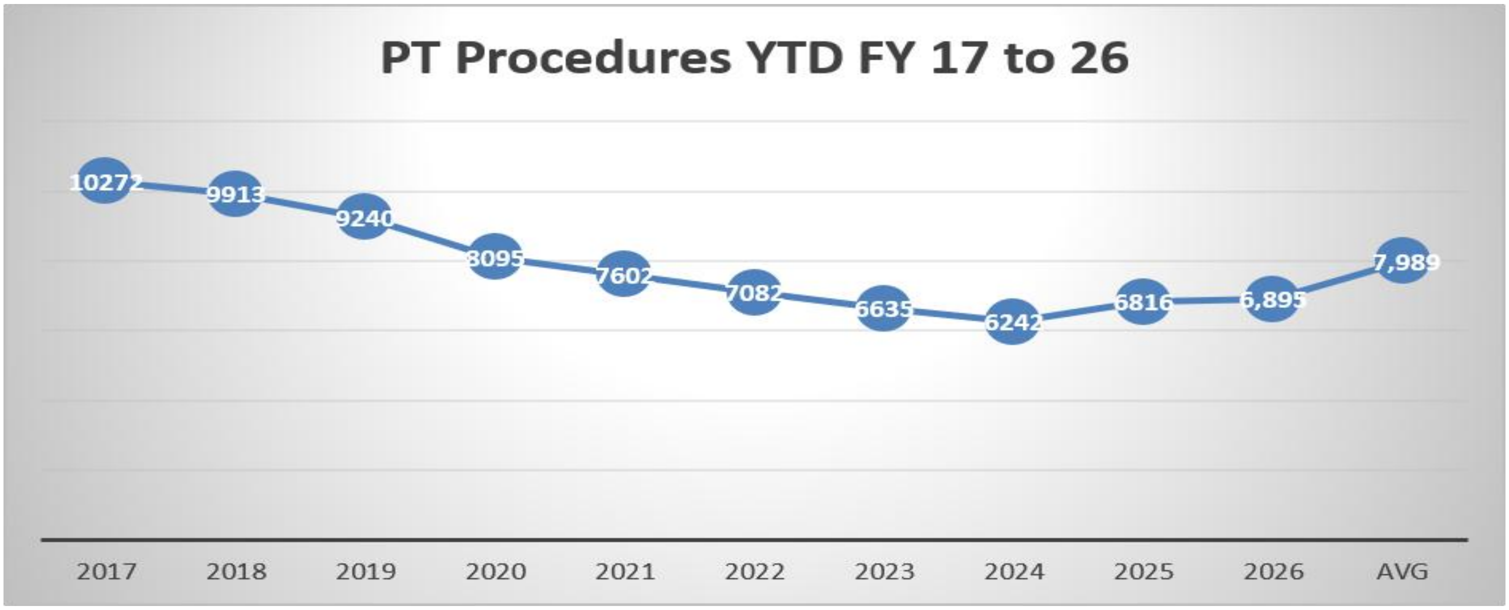
ED Visits YTD FY 10 to 26
3,678
3,606
3,505
3,428
3,238
3,638
3,725
3,720
3,889
3,767
3,630
3,462
3,880
3,957
3,998
4,185
4,648
3,706
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 AVG

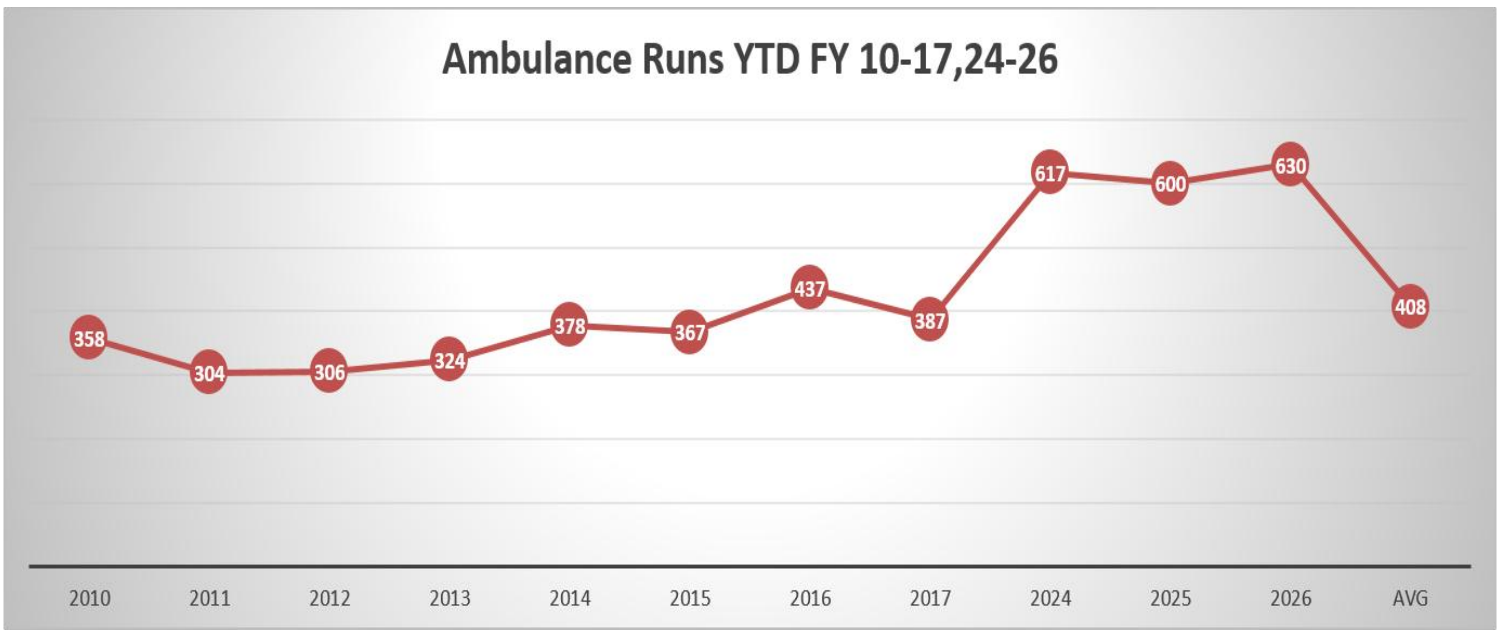


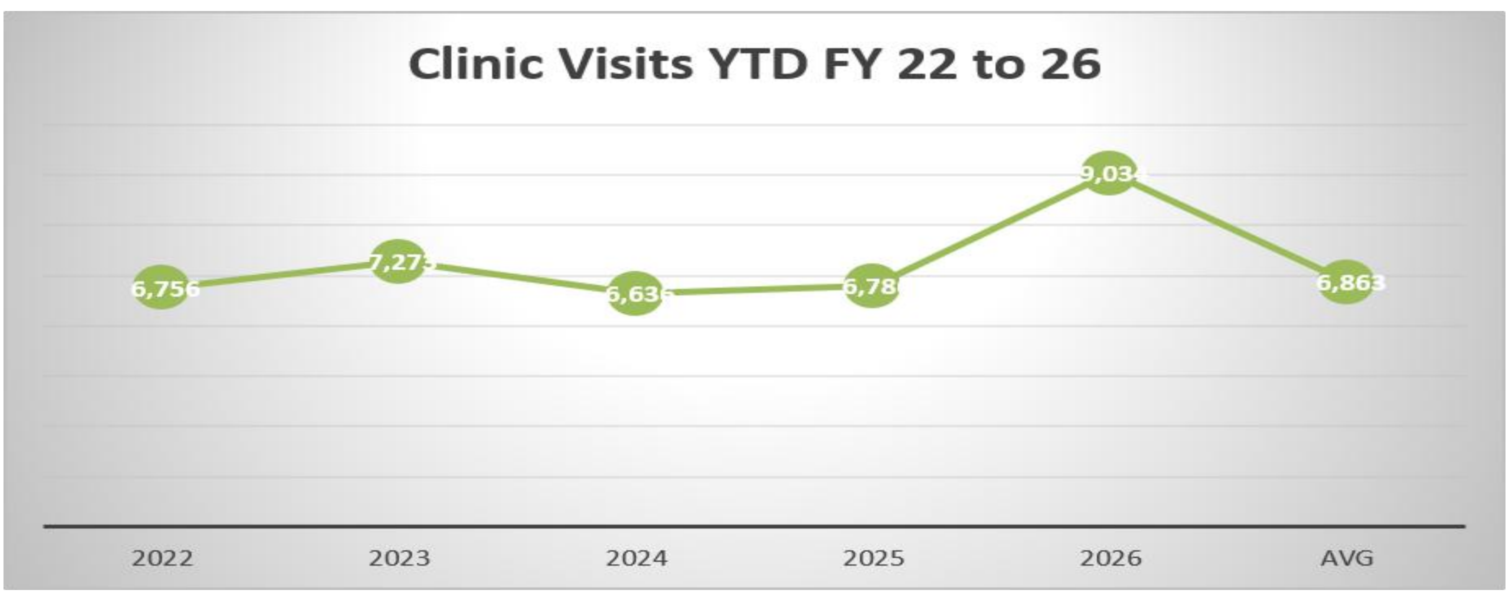
Labs YTD FY 10 to 26
10,033
10,320
9,331
9,134
9,781
10,179
10,55
8,890
8,955
8,704
6,855
15,14
13,29
9,110
7,339
6,896
7,411
9,176
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 AVG exc Covid

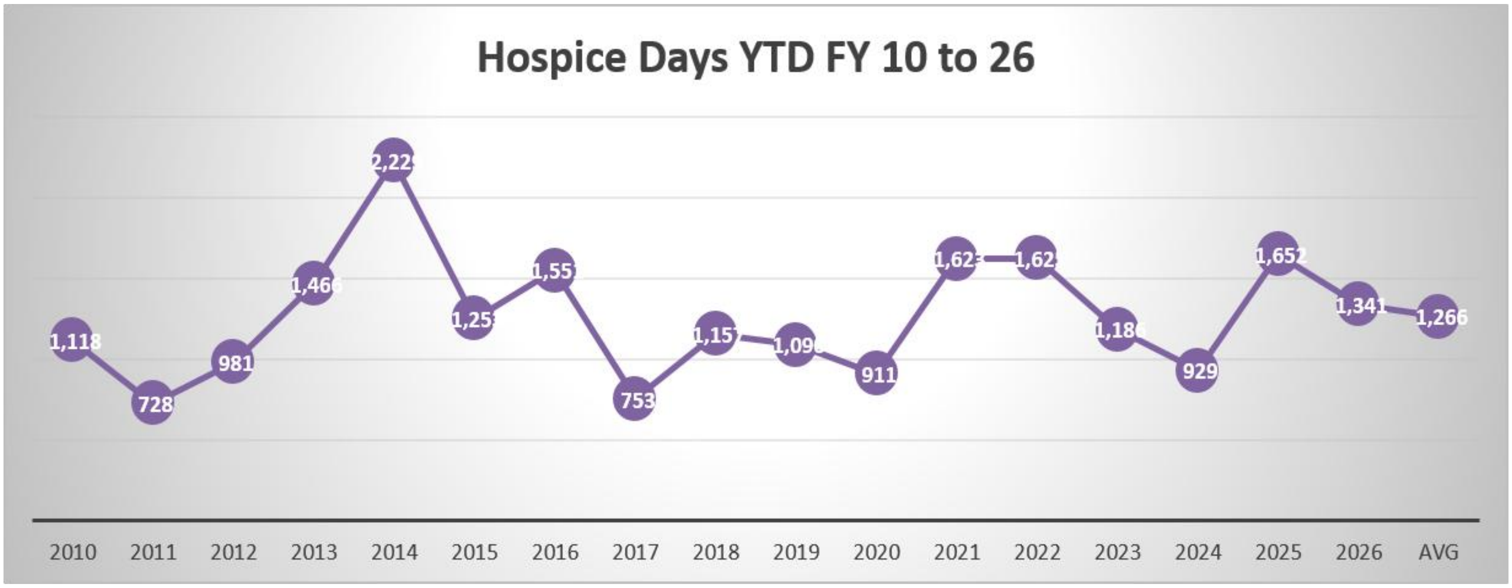


Rad Procedures YTD FY 10 to 26
5,585
4,222
4,331
4,248
4,084
4,147
4,522
4,502
4,531
4,575
4,370
4,510
4,611
4,801
5,336
5,767
6,168
4,634
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 AVG


PT Procedures YTD FY 17 to 26
10272
9913
9240
8095
7602
7082
6635
6242
6816
6,895
7,989
2017
2018
2019
2020
2021
2022
2023
2024
2025
2026
AVG


Ambulance Runs YTD FY 10-17,24-26
358
304
306
324
378
367
437
387
617
600
630
408
2010
2011
2012
2013
2014
2015
2016
2017
2024
2025
2026
AVG


Clinic Visits YTD FY 22 to 26
6,756
6,863
2022
2023
2024
2025
2026
AVG



Income Statement

1) Inpatient Revenue has increased 21% given the third highest amount of Swing days year to date (YTD) in the last 16 years.
2) SNF Revenue is down due to our historically low average census.
3) Outpatient Revenue is up13% as almost all departments' visits/procedures are up from the prior year.
4) Contractuals rose in May due to the Medicare interim cost report repayment and fewer supplemental receivables remaining to offset them, since most were received earlier this year.
5) Employee Benefits have increased due to claims and the high cost and usage of GLP1's.
6) Supplies are up 5% but I'm impressed by that given the increase in days, visits and procedures so we are using more supplies overall.
7) Pro Fees have increased 17% mostly due to ER wage increases and legal fees.
8) Travelers overall are down with decreases in SNF (lower census) and Ancillary offsetting the large increase in Acute.
9) Other Purchased Services are up due to locum docs in the clinic, the radiology group that charges us to read studies and the company that provides our MRI trailer.
10) Insurance is up with increases in liability and property insurance. Property is decreasing 9.9% next year as we have that laundry fire claim rolling off.
11) Non-Operating Revenue is up 55% due to achieving QIP metrics and a 34% increase in Retail Pharmacy Revenue.
12) Non-Operating Expenses are up due to drug costs as we are filling more prescriptions.
13) Interest Income is up 190K when you factor in the Mortgage-Backed Securities (MBS).
14) Net income for the month is negative due to the increase in contractuals. I expect next month to be negative as well as the payable for the interim cost report was spread over the last two months, but we will still end the year with a strong bottom line.

Balance Sheet

1) Cash is well ahead of last year when you add the MBS. It will drop in June due to the settlement payment. Overall, I'm happy with cash considering the solar project and all other projects have been self-financed.
2) Accounts Receivable increased about 265K as we had some large Swing Accounts that we don't bill until the patient is discharged.
3) Inventory is higher than the prior years due to the Retail Pharmacy having more drug supply to keep up with their patient demand.
4) Accounts Payable is much higher than normal due to our 1.63 million Medicare Interim Cost Report payment and a late health insurance invoice.
5) The Current Portion of the Medicare/Medi-Cal Settlement is half of the interim Cost Report Payment as it was split over two months. This will clear out as it was paid at the beginning of June.
6) The current ratio is how many times we can pay our current liabilities with our current assets. As you can see from the data provided by CHA we are well ahead of the average.