

Chief Executive Officer  
Chris Bjornberg



Board of Directors  
Jeanne Utterback, President  
Tami Vestal-Humphry, Vice President  
Beatriz Vasquez, Ph.D., Secretary  
Abe Hathaway, Treasurer  
Tom Guyn, M.D., Director

Finance Committee

**Meeting Agenda**

September 28<sup>th</sup>, 2022 at 11:00 AM  
Mayers Memorial Hospital Boardroom  
43563 HWY 299 E., Fall River Mills

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

**Attendees**

Abe Hathaway, Chair, Board Member  
Tami Vestal-Humphry, Board Member  
Chris Bjornberg, CEO  
Travis Lakey, CFO

				<b>Approx. Time Allotted</b>
1	<b>CALL MEETING TO ORDER</b>			
2	<b>CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS</b>			
3	<b>APPROVAL OF MINUTES</b>			
3.2	Regular Meeting –August 31, 2022	<b>Attachment A</b>	<b>Action Item</b>	2 min.
4	<b>FINANCIAL REVIEWS/BUSINESS</b>			
4.1	August 2022 Financials	<b>Attachment B</b>	<b>Action Item</b>	15 min.
4.2	Accounts Payable (AP)/Accounts Receivable (AR)		<b>Action Item</b>	15 min.
4.3	Board Quarterly Finance Review		<b>Action Item</b>	2 min.
5	<b>ADMINISTRATIVE REPORT</b>		Report	5 min.
6	<b>OTHER INFORMATION/ANNOUNCEMENTS</b>		Information	
7	<b>ADJOURNMENT:</b> Next Regular Meeting – October 26, 2022 Posted 9/23/2022			

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at [www.mayersmemorial.com](http://www.mayersmemorial.com).



Board of Directors  
**Finance Committee**  
**Minutes**

August 31, 2022  
Pit River Lodge

*These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.*

1	<b>CALL MEETING TO ORDER:</b> Abe Hathaway called the meeting to order at 11:00 am on the above date.		
	<b>BOARD MEMBERS PRESENT:</b> Abe Hathaway, Committee Chair Tami Vestal-Humphry, Director  <b>ABSENT:</b>	<b>STAFF PRESENT:</b> Chris Bjornberg, CEO Travis Lakey, CFO Jessica DeCoito, Board Clerk	
2	<b>CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None</b>		
3	<b>APPROVAL OF MINUTES: July 27, 2022 – minutes attached.</b> Motion moved, seconded and carried.	<i>Humphry, Hathaway</i>	<b>Approved by All</b>
4	<b>FINANCIAL REVIEWS</b>		
	4.1 <b>July 2022 Financials:</b> Good news is that we are getting Rate Range this year. QAF will be late, in the next fiscal year but we are expected to get two of those payments in the one year. Luckily we are sitting well financially and it will not affect us like other hospitals that didn't prepare properly. Discussions about financials took place. 340B is being monitored by an employee in the Retail Pharmacy and one day a week is set aside for them to work on this. Mobile clinic installments are taking place with a delivery date projected in late December or early January 2023.	<i>Humphry, Hathaway</i>	<b>Approved by All</b>
	4.2 <b>Accounts Payable (AP) &amp; Accounts Receivable (AR):</b>		
5	<b>ADMINISTRATIVE REPORT:</b> Update on the Mobile Clinic, HVAC project and Dr. Magno orienting in the clinic. Have more updates in the regular meeting. Upcoming conferences in September and October that we will be attending.		
6	<b>OTHER INFORMATION/ANNOUNCEMENTS: None</b>		
7	<b>ADJOURNMENT – 11:53 am</b>		
	Next Finance Committee Meeting: September 28, 2022		

## Finance Notes August FY 23

<b>Summary of Financial Ratios</b>			
<b>Ratios</b>	<b>August</b>	<b>YTD or Average where Applicable</b>	
<b>Cash on Hand</b>	<b>203</b>	<b>232</b>	<b>Average PY</b>
<b>Net Income</b>	<b>1,122,491</b>	<b>98,763</b>	<b>Average Monthly FY 20</b>
<b>Current Ratio</b>	<b>13</b>		<b>N/A</b>
<b>AR Days</b>	<b>63</b>	<b>61</b>	<b>Average PY</b>
<b>AP</b>	<b>736,464</b>	<b>798,869</b>	<b>Average PY</b>
<b>Daily Gross Revenue YE</b>	<b>165,909</b>	<b>138,798</b>	<b>Average PY</b>
<b>% of Gross Revenue Collected</b>	<b>63%</b>	<b>64%</b>	<b>PY Year End</b>

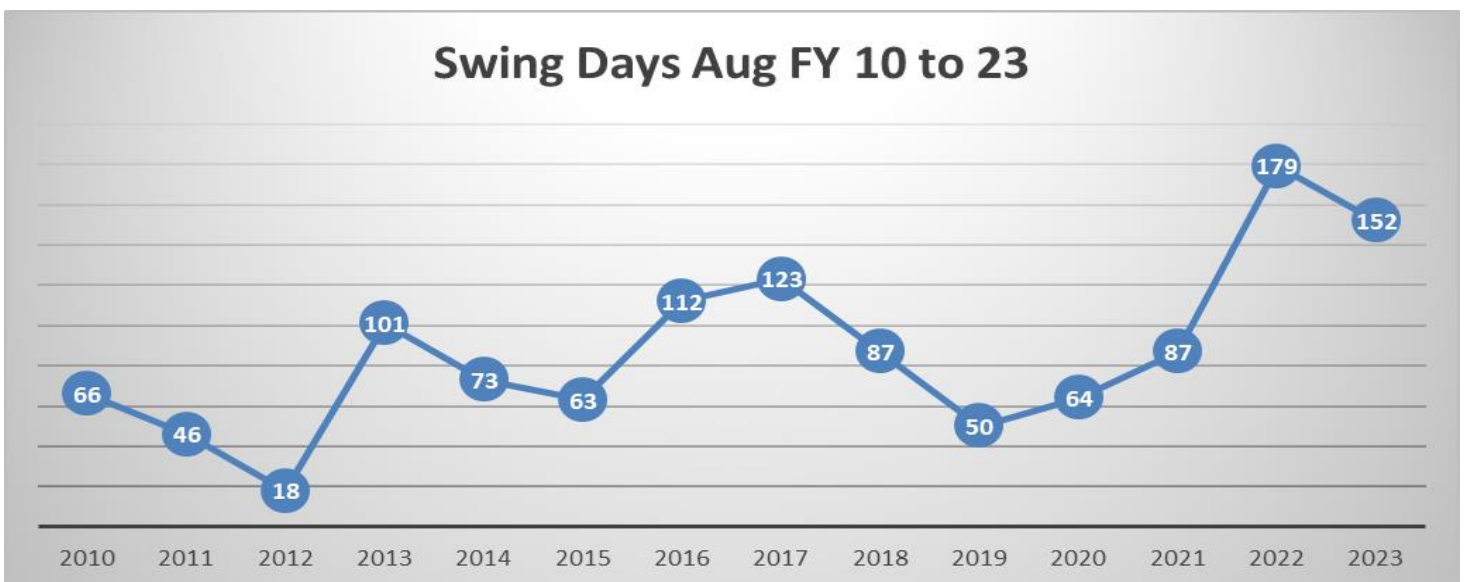
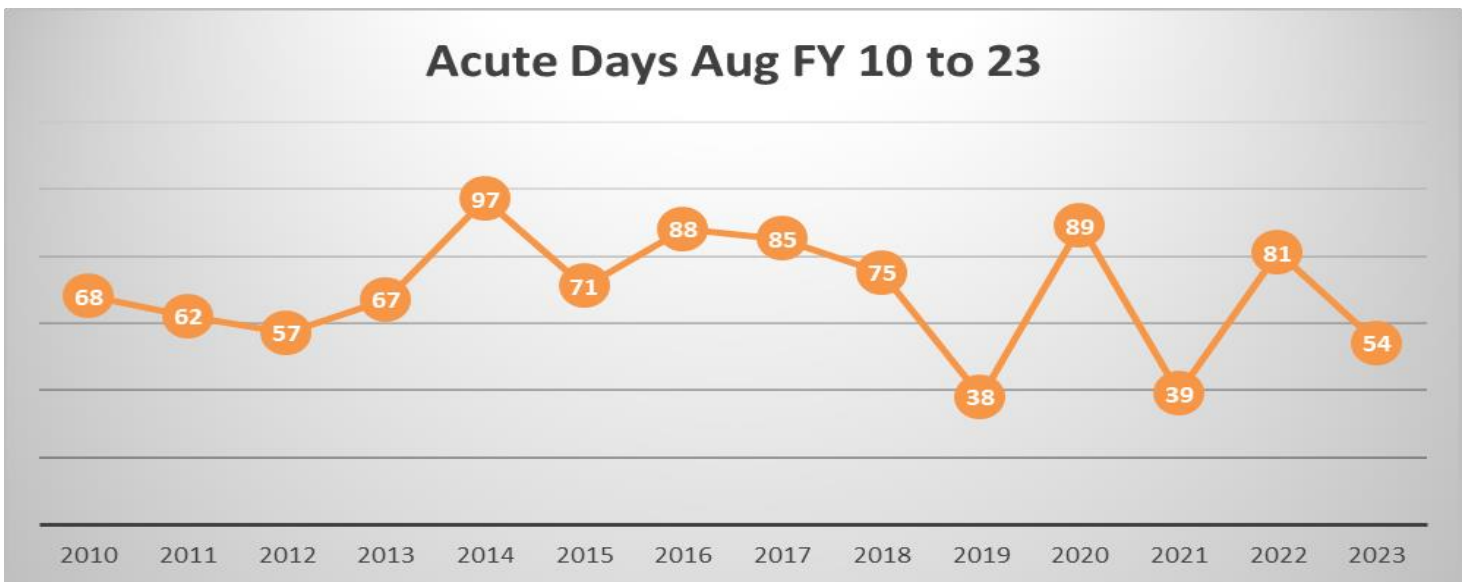
1. I am writing my notes from the National Rural Health Association annual conference. These conferences are great as you see what's coming from national perspective and what other states are doing. There is a big push for global budgeting which is being done successfully in Maryland and Pennsylvania. Global Budgeting is where you know ahead of time exactly how much money you are getting from Medicare/Medi-Cal and you work to manage your patient population to keep them out of the higher cost areas of the hospital which is ER and Acute. It's the exact opposite of our current model which we do better the more visits and days we have. This means a big focus on clinic visits and wellness vs our traditional model of sick care. This is years away but before the pandemic it was being discussed by the new California Hospital Association president as something California was interested in doing with its rural hospitals.
2. Great news, I've had some talks with our service rep from PG&E who has talked with their upper management and they have eliminated the 400K+ in back billing. We are going to have a meeting in October as the new meter for the new wing apparently is going to be running higher than we are used to historically.
3. Due to some GL integration issues between Paycom and Paragon I can't report FTEs or the RHC and Retail financials. The overall Productive and Non-Productive Salaries are on the income statement so we have the high level view. With the auditors eating quite a bit of September we couldn't quite get all the kinks worked out before the board packet was due. Apologies, next month I fully expect to have that worked out.
4. The auditors from Wipfli were here and everything went well. We are now to the part of the audit where we email documentation back and forth over the next couple of months. They are quite thorough as I got some questions on some board notes that were from the CNO last year regarding staffing.
5. After I come back from the NRHA conference we will start working on the Cost Report which is due at the end of November and holds up finalizing the audit as we must calculate the Medicare settlement associated with FY 22. This year we will have some RHC reporting to do that we couldn't do last year as weren't approved by Medicare yet.
6. Our Medi-Cal Audit starts in October for FY 21. This audit tends to take awhile as they are understaffed and will not communicate for long periods of time and ask for the same documentation multiple times.
7. I'm gathering data and preparing for our annual meeting with Fitch to review our bond rating. It's always an interesting discussion vs healthcare finance theory vs actual practice.
8. District Hospital Leadership Forum is working with the state on a new supplemental payment program that will begin in January but we wouldn't receive funds until 2025. I expect this to be an offset of funds that we might

lose in HQAF when the model might stop including DPNF days which is very beneficial to us having a lot of those days.

9. The CHFFA loan program is available again to districts who are needing operating loans due to delays in supplemental payments. Fortunately, we are in a position where we don't need to utilize this option.
10. Rate Range is modeled to be the largest we've ever received. This is reflected in lower contractuals this year and our Net Income. Eventually this will trend down as there are some multipliers in there for the expanded Medi-Cal population that will go away.
11. I have some serious trepidations with minimum wage of fast-food workers in CA going to \$22 an hour and the impact it will have on everyone's wage scales and the other unions being emboldened to push for similar legislation. Given the long-term capital expenditures coming up due to seismic requirements and half the hospitals in the state operating in the red I can see a lot of hospitals losing services as it won't be feasible to continue all services.

### Statistics

1. Below I've compiled the stats to compare historically where we are in August. This way you can see beyond the Covid period. Let me know if you would like this to remain as a single period or as a year to date comparison to the prior fiscal years.



### SNF Days FY 11 to FY 23

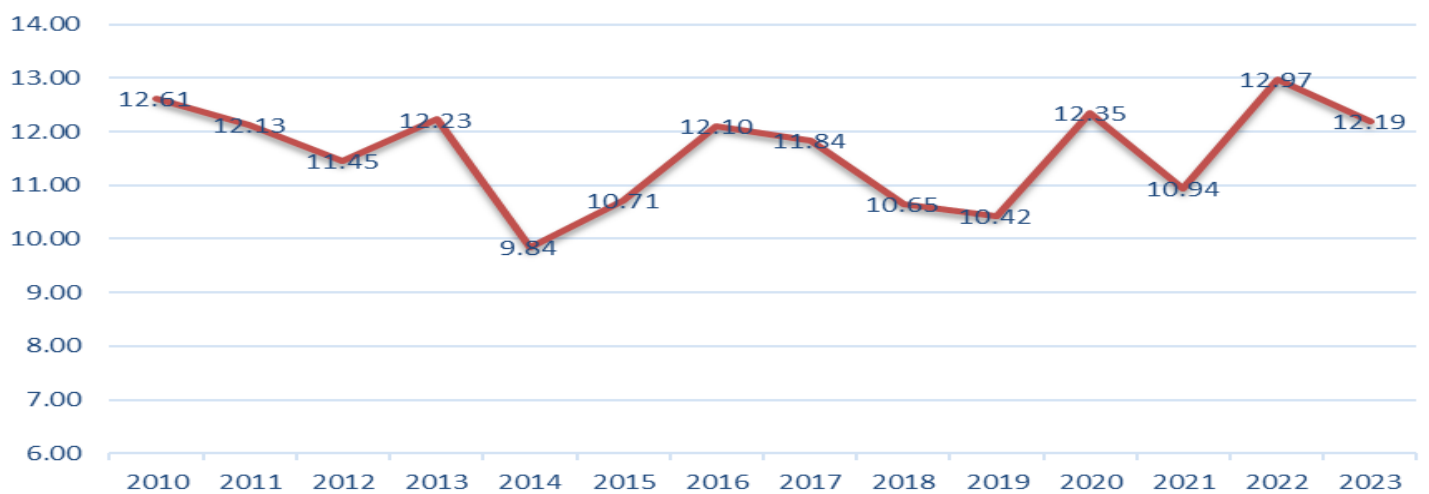


### ER Visits August FY 10 to 23



I also broke down the ER to a daily average. The historical average works out to about 11.6 patients per day.

### Average ER Visits Per Day August FY 10 to 23



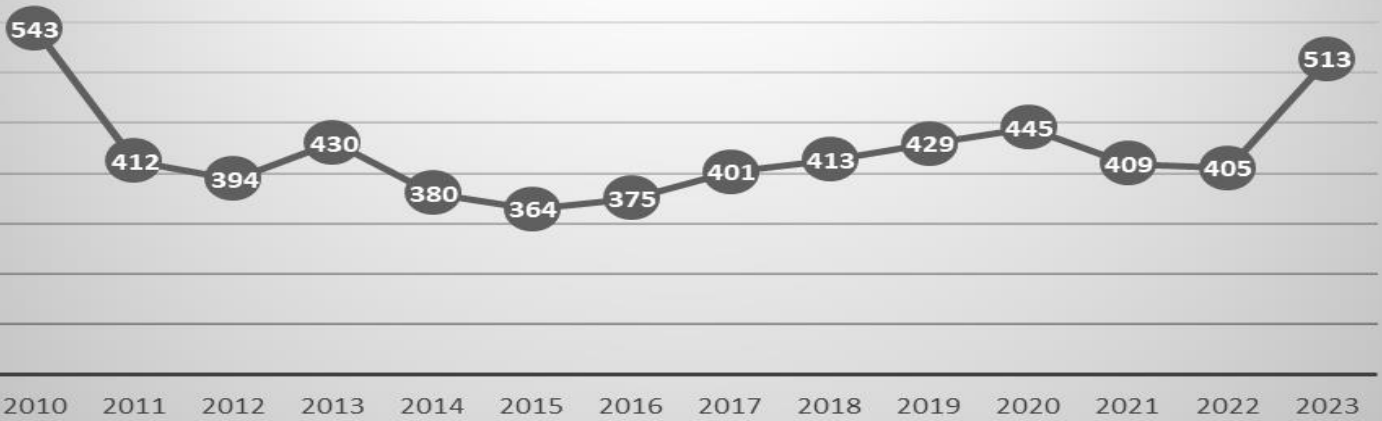
### OP Services Procedures Aug FY 10 to 23



### Labs August FY 10 to 23



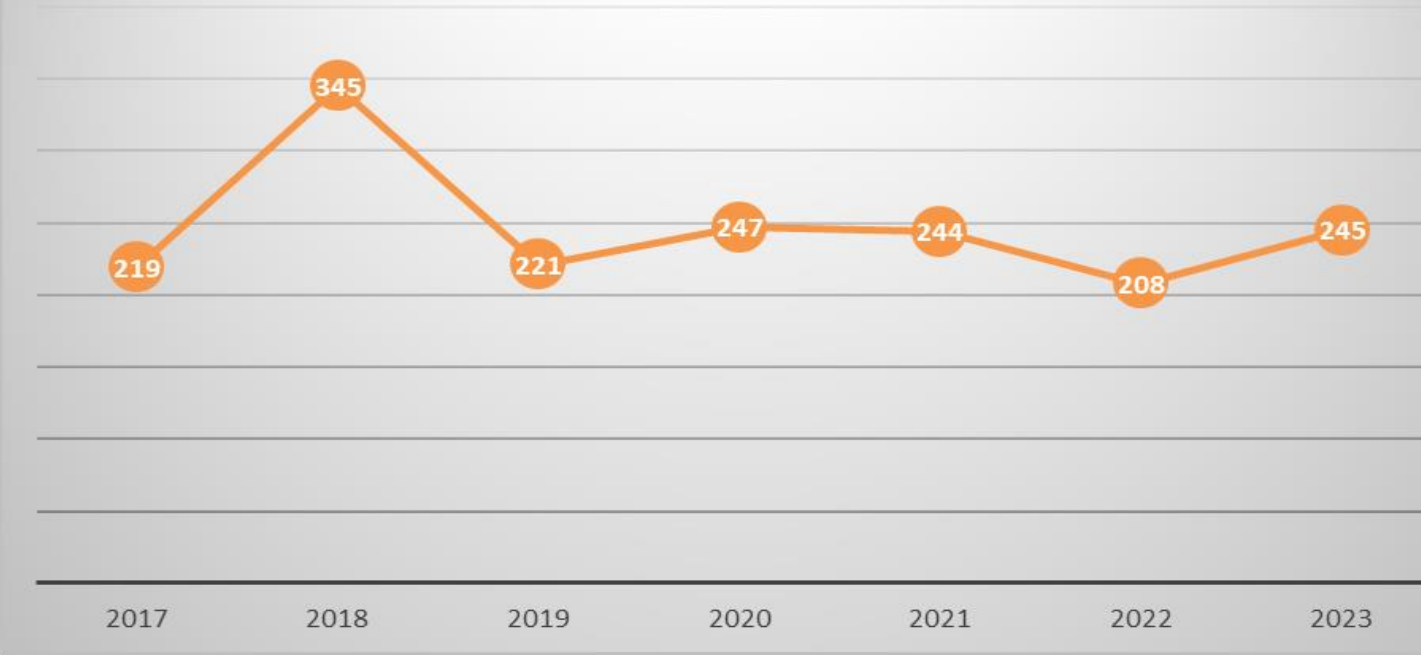
### Rad Procedures FY 10 to FY 23



### Hospice Days August FY 10 to 23



### PT Patient Visits FY 17 to 23





## Cardiac Rehab Visits FY13 to 23



## RHC Visits July FY 22 to August FY 23



### Income Statement

1. Acute Revenue is up due to increased Swing Days.
2. Skilled Revenue is up due to a census increased in the SNF.
3. This is the first time we've ever had 5 million in revenue in a month. Usually we have major services(ER, SNF, Acute, Swing) up and down that offset each other but that wasn't the case in August.
4. Contractuals are up compared to last August as a direct correlation to the increased revenue.
5. Other Operating Revenue is up as we got our GO bond tax funds for the USDA payment that was taken out on September 1<sup>st</sup>. We have it worked out with the county to transfer the funds to us two weeks before each payment.
6. Supplies are down from last years average of 344k a month.
7. Pro Fees are down compared to the actual average of last year which was 164K per month. This was expected as Watson and Saboridos ER time is now in Productive Salaries.



8. Acute/Swing Travelers are a huge concern as we spent 141K in a department that should only have 8 RNs at most given our higher census since Covid. Traditionally we could staff this with 4 to 5 RNs as our census was 4 and an RN can have up to 5 patients on the acute floor.
9. I'm going to group my comments from Acute/Swing, SNF, Ancillary and Other Purchased Services as travelers hit in all four categories. Last year those items combined averaged 768K per month and we have an 812K total in August so we are doing worse. I'm hopeful that with the lodge and some recent signings we will start to trend in a positive direction.
10. Repairs and Maintenance are up due to HVAC repairs.
11. Insurance is up due to our laundry fire, market conditions and adding the lodge.
12. Other is up due to us getting our hospital licensing invoice earlier this year.
13. Net Income is 1.1 million due to an amazing revenue month and Rate Range which reduces our overall contractals.

#### Balance Sheet

1. Reserve Cash is up due to the transfer of funds from the county. This will drop next month due to our USDA payment in September.
2. AR is up due to a very large revenue month.
3. Building and Fixed Equipment is up as the lodge had been sitting in CIP until we started using it.
4. Total Assets is 66 million and in the same period in 2010 they were 11 million. We also had a .91 Current Ratio in 2010 (vs 13 now) which means we had more bills than funds to pay them with.
5. AP is up due to some late invoices.
6. The HQAF payable was removed as we won't be getting those funds this year.
7. The Rate Range Payable will increase monthly until paid.

#### Miscellaneous

1. Our Average Daily Revenue is a new high.
2. We have had two straight months of patient payments over 3 million which is amazing. Last year we averaged 2.7 million a month in collections.
3. Obligations vs Collections is a large negative due to the lodge purchase but will be a positive by the end of the year due to a large Rate Range payment.

**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2023

COMPARISON TO ACTUAL

2022		2022		FY 2023		FYE 2022		% Increase or Decrease
August	July			YTD	YTD			
Actual	Actual	Variance		Actual	Actual	Variance		
<b>VOLUME:</b>								
<b>DISCHARGES</b>								
14	18	(4)	Acute	32	35	(3)		-8.61%
11	9	2	Swing Bed	20	22	(2)		-9.11%
1	2	(1)	Skilled Nursing Care (DISCHG)	3	9	(6)		-66.71%
10	7	3	Observations	17	23	(6)		-26.11%
<b>PATIENT DAYS</b>								
54	98	(44)	Acute	152	119	33		27.72%
152	112	40	Swing Bed	264	323	(59)		-18.31%
2,468	2,260	208	Skilled Nursing Care	4,728	4,815	(87)		-1.81%
<b>LENGTH OF STAY</b>								
3.86	5.44	(2)	Acute	4.75	3.40	1		39.72%
13.82	12.44	1	Swing Bed	13.20	14.68	(1)		-10.11%
<b>AVERAGE DAILY CENSUS</b>								
1.74	3.16	(1)	Acute	2.45	1.92	1		27.72%
4.90	3.61	1	Swing Bed	4.26	5.21	(1)		-18.31%
79.61	72.90	7	Skilled Nursing Care	76.26	77.66	(1)		-1.81%
<b>ANCILLARY SERVICES</b>								
0	0	0	Surgery Inpatient Visits	0	0	0		#DIV/0!
0	3	(3)	Surgery OP/ procedure visits	3	27	(24)		-88.91%
378	449	(71)	Emergency Room Visits	827	789	38		4.82%
146	92	54	Outpatient Services Procedures	238	304	(66)		-21.71%
1154	986	168	Laboratory Visits	2137	2,452	(315)		-12.81%
513	495	18	Radiology Procedures	1008	850	158		18.62%
241	198	43	Hospice Patient Days	439	337	102		30.32%
245	213	32	Physcial Therapy visits	458	439	19		4.32%
211	144	67	Cardiac Rehab	355	335	20		6.02%
41	34	7	Telemedicine visits	75	78	(3)		-3.81%
23	21	2	Admissions from ER	44	49	(5)		-10.21%
25	12	13	Transfers from ER	37	29	8		27.62%
651	610	41	Clinic Visits	1261	1,228	33		2.72%
<b>PRODUCTIVITY:</b>								
Productive FTE's								
0.00	23.98		Nursing - Acute	0.00	18.74			
0.00	62.82		Long Term Care	0.00	56.38			
0.00	46.91		Ancillary	0.00	53.30			
0.00	82.20		Service	0.00	82.82			
0.00	215.91		Total Productive	0.00	211.24			
0.00	41.38		Non-Productive FTE's	0.00	42.38			
0.00	257.29		Paid FTE's	0.00	253.62			
<b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b>								
0.00	3.35			0.00	3.25			

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2023

COMPARISON TO ACTUAL

2022	2021			FY 2023	FY 2022		Increase Decrease %
AUGUST ACTUAL	AUGUST ACTUAL	Variance	PATIENT REVENUE	YTD ACTUAL	YTD ACTUAL	Variance	
751,559	962,644	(211,085)	Acute	1,548,763.00	1,660,595.24	(111,832)	-6.71%
1,236,608	1,103,358	133,249	Skilled Nursing	2,348,434	2,200,049	148,385	6.72%
402,487	258,125	144,362	Inpatient Ancillary				
0	1,716	(1,716)	Acute	805,403	547,708	257,695	47.02%
			Skilled Nursing	(621)	1,716	(2,337)	
2,390,654	2,325,844	64,810	<b>Total Inpatient Revenue</b>	4,701,979	4,410,069	291,910	6.62%
2,970,517	2,145,870	824,647	<b>Total Outpatient Revenue</b>	5,459,853	4,697,428	762,425	16.22%
5,361,171	4,471,713	889,457	<b>Total Patient Revenue</b>	10,161,832	9,107,497	1,054,335	11.62%
<b>DEDUCTIONS FROM REVENUE</b>							
1,035,180	867,547	(167,632)	Contractuals - Care/Cal	1,394,181	1,931,001	536,820	
180,640	267,522	86,883	Contractuals - PPO	742,831	544,915	(197,916)	
8,099	3,209	(4,890)	Charity and Write Offs	8,099	3,739	(4,360)	
138,720	81,329	(57,391)	Admin Adjmts/Emp Discounts	260,862	218,718	(42,143)	
118,769	141,034	22,264	Provision for Bad Debts	189,549	173,940	(15,609)	
1,481,407	1,360,641	(120,766)	<b>Total Deductions</b>	2,595,522	2,872,314	276,792	
296,958	57,398	239,559	Other Operating Revenues	330,630	88,161	242,468	
4,176,721	3,168,470	1,008,251	<b>Net Revenue</b>	7,896,940	6,323,345	1,573,595	
<b>OPERATING EXPENSES</b>							
1,112,806	1,306,673	193,866	Productive Salaries	2,345,781	2,514,305	168,525	6.72%
275,301	184,173	(91,128)	Non-Productive Salaries	541,429	321,964	(219,466)	-68.21%
236,337	347,829	111,492	Employee Benefits	612,829	684,597	71,767	10.52%
294,409	301,480	7,071	Supplies	557,792	584,550	26,758	4.62%
127,278	26,852	(100,426)	Professional Fees	229,367	47,200	(182,167)	-385.91%
141,009	34,876	(106,133)	Acute/Swing Travelers	301,447	96,473	(204,974)	-212.51%
246,771	141,191	(105,580)	SNF Travelers	474,098	249,074	(225,024)	-90.31%
223,868	15,665	(208,203)	Ancillary Travelers	450,532	43,276	(407,256)	-941.11%
197,996	143,897	(54,099)	Other Purchased Services	317,769	333,645	15,876	4.82%
52,548	29,521	(23,027)	Repairs & Maintenance	76,621	47,239	(29,382)	-62.21%
61,760	33,895	(27,865)	Utilities	84,861	81,332	(3,529)	-4.31%
19,729	33,503	13,774	Insurance	36,505	84,594	48,089	56.82%
67,015	44,590	(22,425)	Other	144,571	95,493	(49,078)	-51.41%
132,880	126,926	(5,954)	Depreciation	257,439	250,904	(6,535)	-2.61%
0	0	0	Bond Repayment Insurance	-	0	0	
0	17,911	17,911	Bond Repayment Interest	-	35,822	35,822	100.02%
5,282	5,319	38	Interest	11,714	10,523	(1,191)	-11.31%
6,858	10,881	4,024	Rental - Lease	11,146	20,930	9,784	46.72%
3,201,848	2,805,182	(396,666)	<b>Total Operating Expense</b>	6,453,903	5,501,921	(951,983)	-17.31%
974,873	363,288	611,585	<b>Income From Operations</b>	1,443,036	821,424	621,613	
<b>NON-OPERATING REVENUE AND EXPENSE</b>							
312,651	248,634	64,017	Non-Operating Revenue	590,634	506,789	83,845	
763	16,413	(15,650)	Interest Income	44,501	17,089	27,413	
165,796	208,982	43,185	Non-Operating Expense	361,969	376,224	14,255	
147,617	56,066	91,552	<b>Total Non-Operating</b>	273,166	147,653	125,513	
1,122,491	419,354	703,137	<b>NET INCOME</b>	1,716,202	969,077	747,125	

**MAYERS MEMORIAL HOSPITAL****Balance Sheet**

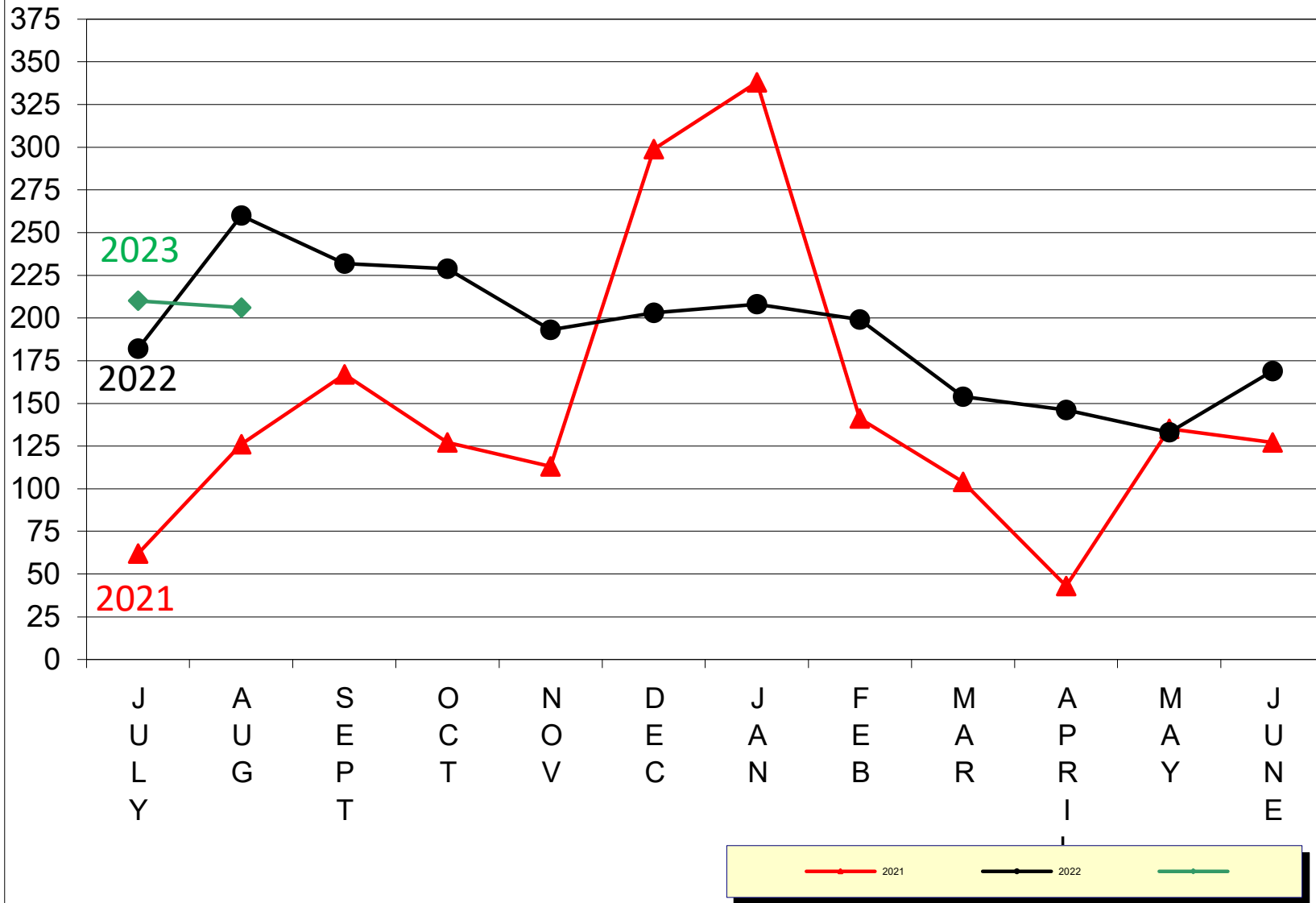
	<b>AUGUST 2022</b>	<b>JULY 2022</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	1,186,311	2,739,026
Reserve Cash (unrestricted)	18,866,530	18,866,530
Reserve Cash (restricted) - USDA Debt Serv / Construction	2,888,969	2,400,556
Accounts Receivable	10,251,210	9,788,060
County Treasury receivable	(405,635)	(208,549)
Less: Reserve for Uncollectibles	(1,057,185)	(1,013,259)
Reserve for Medicare/Medi-Cal/Commercial	(3,558,178)	(3,415,481)
Inventories	678,539	677,146
Accounts Receivable - Other	323,463	323,463
Prepaid Expenses	715,345	678,730
Medicare/Medi-Cal Settlement	1,646,123	632,164
<b>TOTAL CURRENT ASSETS</b>	<b>31,535,493</b>	<b>31,468,388</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land and Building Improvements	3,969,852	3,969,852
Building and Fixed Equipment	36,498,134	34,146,101
Equipment	14,466,128	14,415,372
Construction in Progress (other)	4,341,186	6,370,380
Hospital expansion	0	0
LESS: Reserve for Depreciation	(25,571,100)	(25,435,412)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>33,704,200</b>	<b>33,466,293</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	-	-
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	-
<b>TOTAL OTHER ASSETS</b>	<b>0</b>	<b>0</b>
<b>TOTAL ASSETS</b>	<b>65,239,693.18</b>	<b>64,934,680.87</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	771,864	595,688
Accrued Payroll	153,256	477,217
Accrued Payroll Taxes	(454,389)	(188,523)
Accrued Vacation & Holiday	884,597	861,955
Accrued Health Insurance	0	48,217
Accrued Interest	196,965	196,965
RETAINAGE PAYABLE	94,399	94,399
PRIME PLAN	0	0
HQAF	0	84,565
Rate Range	599,153	214,931
NOTES & LOANS PAYABLE	128,337	133,652
Current Portion of Medicare/Medi-Cal Settlement	(7,082)	(7,082)
<b>TOTAL CURRENT LIABILITIES</b>	<b>2,367,101</b>	<b>2,511,985</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,501,848	1,501,848
Capital Leases / Settlement pymt		
Leases	(43,920)	(43,920)
Provider Relief Fund- Deffered revenue	0	0
Notes & Loans Payable/ CHFFA	1,329,126	1,329,126
GO BOND SERIES B & REFUNDING	20,842,000	20,842,000
<b>TOTAL LONG-TERM DEBT</b>	<b>23,629,054</b>	<b>23,629,054</b>
<b>FUND EQUITY</b>	<b>39,243,539</b>	<b>38,793,642</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>65,239,693.18</b>	<b>64,934,680.87</b>
<b>CURRENT RATIO:</b>	<b>13.32</b>	<b>12.62</b>

**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2023

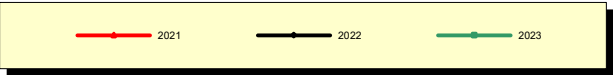
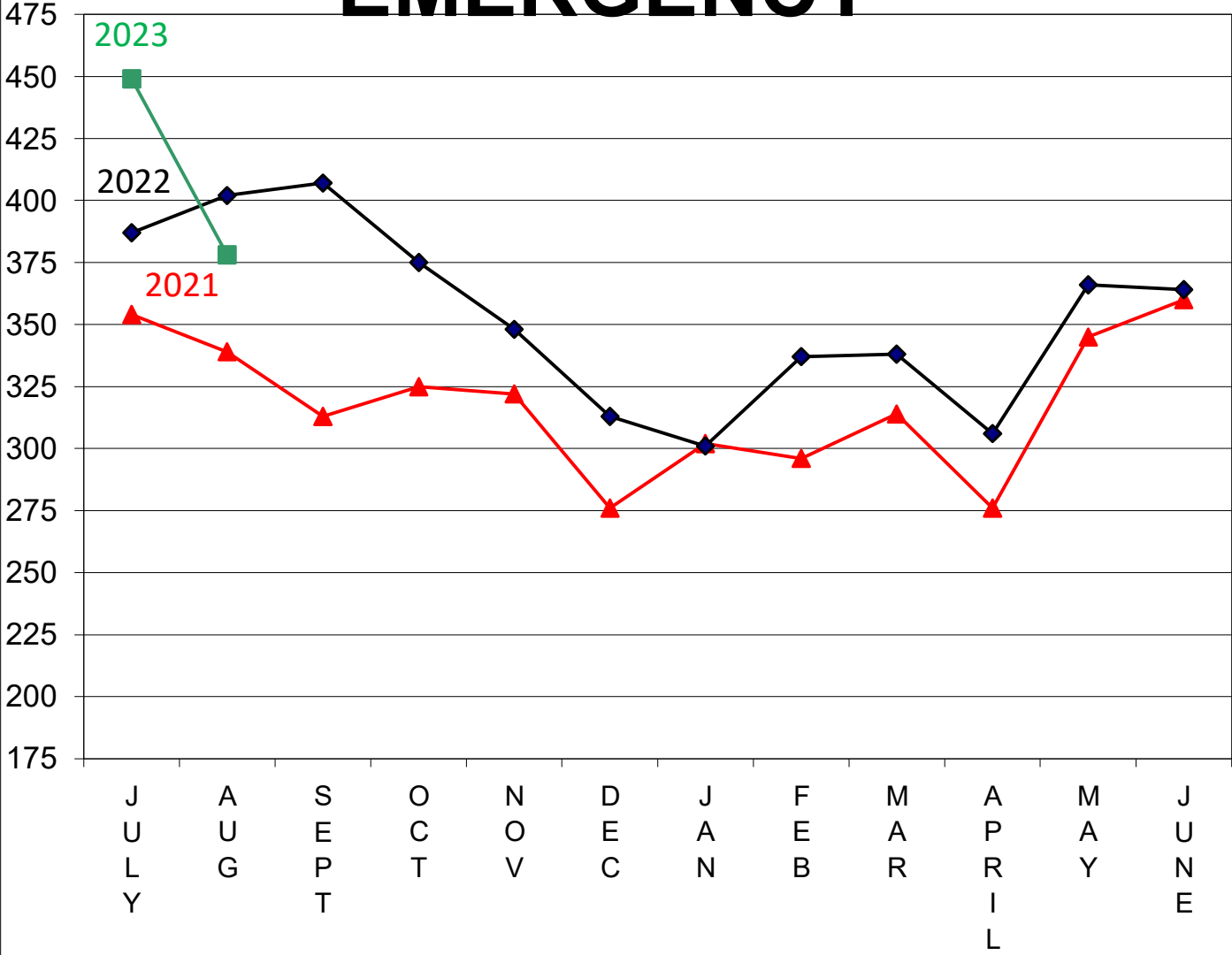
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2022	4,665,515.38	150,500.50	3,318,978.74	263,239.28	16,825.00	3,038,914.46	1,506,553.80	7,898.24
August 31, 2022	5,143,194.31	165,909.49	3,416,118.51	335,527.56	-	3,080,590.95	1,954,193.05	13,566.53
September 30, 2022	-	-	-	-	-	-	-	-
October 31, 2022	-	-	-	-	-	-	-	-
November 30, 2022	-	-	-	-	-	-	-	-
December 31, 2022	-	-	-	-	-	-	-	-
January 30, 2023	-	-	-	-	-	-	-	-
February 28, 2023	-	-	-	-	-	-	-	-
March 31, 2023	-	-	-	-	-	-	-	-
April 30, 2023	-	-	-	-	-	-	-	-
May 31, 2023	-	-	-	-	-	-	-	-
June 30, 2023	-	-	-	-	-	-	-	-
<b>YTD TOTAL</b>	<b>9,808,709.69</b>	<b>158,205.00</b>	<b>6,735,097.25</b>	<b>598,766.84</b>	<b>16,825.00</b>	<b>6,119,505.41</b>	<b>3,460,746.85</b>	<b>21,464.77</b>

<b>ACCOUNTS RECEIVABLE AGING</b>					<b>PAYOR MIX - YTD % OF REVENUE</b>				
	AUGUST \$ OUTSTANDING	AUGUST DAYS OUT	JULY DAYS OUT	JUNE DAYS OUT		AUGUST	JULY	JUNE	3 MONTH AVERAGE
MEDICARE	3,172,005.27	48.44	50.71	58.49	MEDICARE	45.87%	40.08%	40.71%	42.22%
MEDI - CAL	2,287,591.58	40.78	42.15	37.55	MEDI - CAL	36.45%	37.16%	35.20%	36.27%
THIRD PARTY	2,931,205.62	105.1	106.12	105.46	THIRD PARTY	14.07%	20.51%	20.07%	18.22%
PRIVATE	1,294,936.33				PRIVATE	3.61%	2.25%	4.02%	3.29%
<b>LTC ONLY (INCLUDE)</b>	<b>1,498,075.58</b>	<b>42.6</b>	<b>39.04</b>	<b>38.34</b>					
<b>OVERALL</b>	<b>9,685,738.80</b>	<b>62.66</b>	<b>65.32</b>	<b>65.75</b>					

# ACUTE / SWING PATIENT DAYS

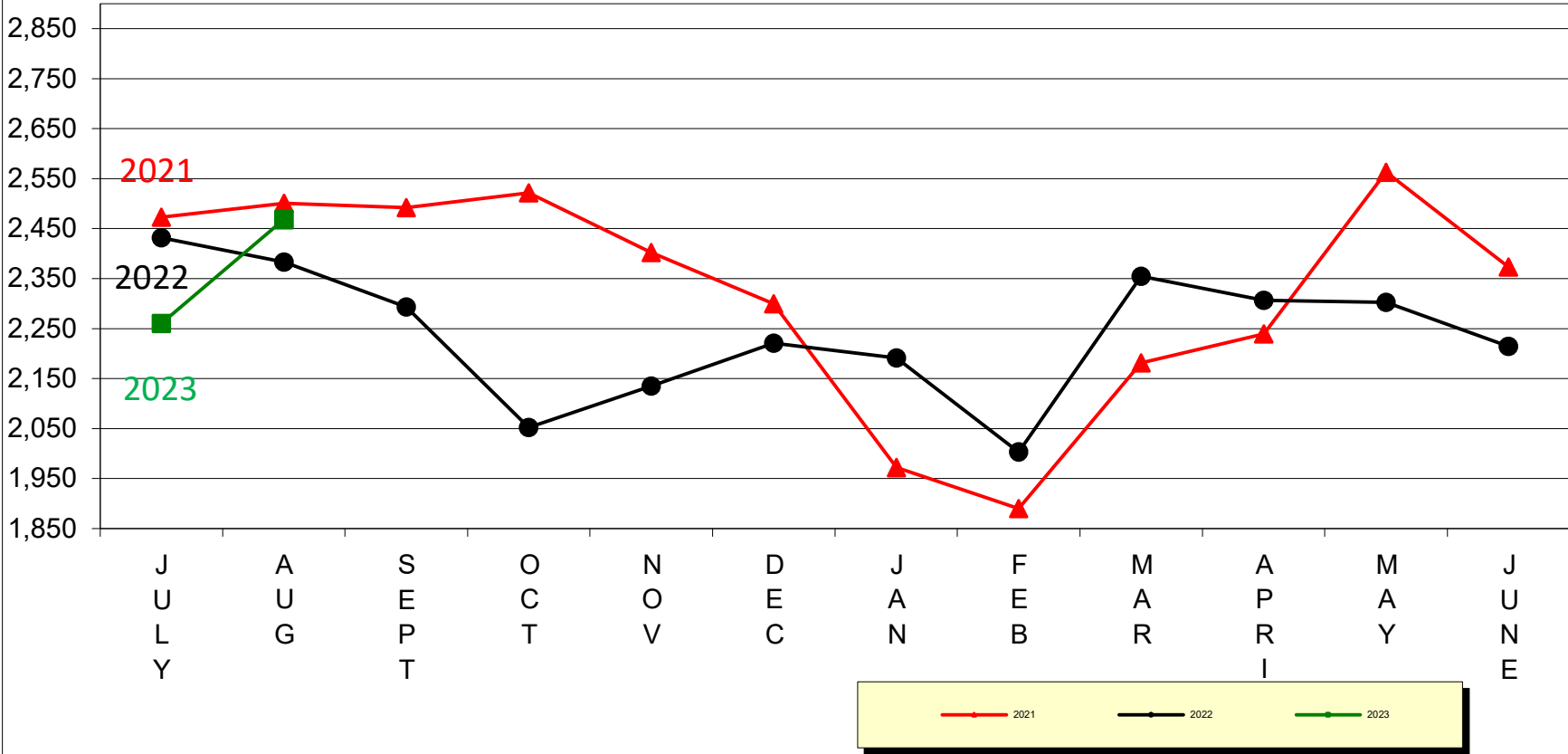


# EMERGENCY

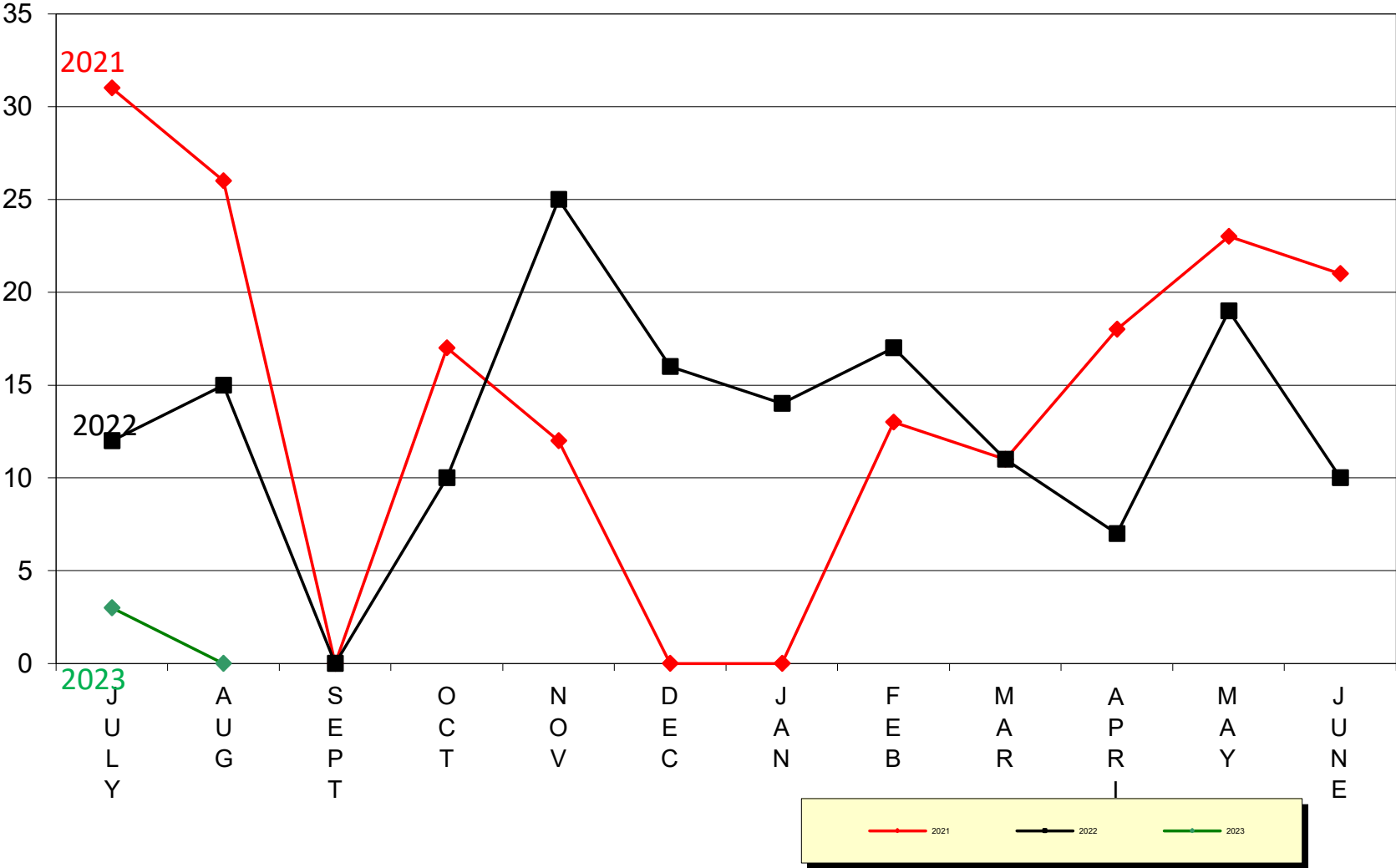




# SNF PATIENT DAYS



# SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL  
2022-2023 OPERATING ACTUAL**

	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-22	FEB	MAR	APR	MAY	JUN	YTD FY 2023 ACTUAL	YTD PRIOR YR Current Mth ACTUAL
<b>Operating Revenue:</b>														
Routine														
Acute	797,204.00	751,559.00	-	-	-	-	-	-	-	-	-	-	1,548,763.00	1,660,595
SNF	1,111,826.19	1,236,607.79	-	-	-	-	-	-	-	-	-	-	2,348,433.98	2,200,049
Acute Ancillary	402,916.15	402,486.90	-	-	-	-	-	-	-	-	-	-	805,403.05	547,708
SNF Ancillary	(621.00)	-	-	-	-	-	-	-	-	-	-	-	(621.00)	1,716
Outpatient	2,489,335.61	2,970,516.97	-	-	-	-	-	-	-	-	-	-	5,459,852.58	4,697,428
	4,800,660.95	5,361,170.66	-	-	-	-	-	-	-	-	-	-	10,161,831.61	9,107,497
														0
<b>Less Deductions:</b>														
Contractuals - Care/Cal	359,000.82	1,035,179.70	-	-	-	-	-	-	-	-	-	-	1,394,180.52	1,931,001
Contractuals - PPO	562,191.62	180,639.78	-	-	-	-	-	-	-	-	-	-	742,831.40	544,915
Charity Care & Write off	-	8,098.67	-	-	-	-	-	-	-	-	-	-	8,098.67	3,739
Other Contractual write off:	122,141.89	138,719.85	-	-	-	-	-	-	-	-	-	-	260,861.74	218,718
Medicare													-	0
Medi-Cal													-	0
PPO's													-	0
Administrative & Other													-	0
Provision For Bad Debts	70,780.26	118,769.10	-	-	-	-	-	-	-	-	-	-	189,549.36	173,940
Total Deductions	1,114,114.59	1,481,407.10	-	-	-	-	-	-	-	-	-	-	2,595,521.69	2,872,314
														0
Other Revenue	33,672.28	296,957.52	-	-	-	-	-	-	-	-	-	-	330,629.80	88,161
Net Revenue	3,720,218.64	4,176,721.08	-	-	-	-	-	-	-	-	-	-	7,896,939.72	6,323,345
														0
<b>Operating Expenses:</b>														
Salaries - Productive	1,232,974.57	1,112,806.36	-	-	-	-	-	-	-	-	-	-	2,345,780.93	2,514,305
Salaries - Non-productive	266,128.69	275,300.70	-	-	-	-	-	-	-	-	-	-	541,429.39	321,964
Employee Benefits	376,492.16	236,337.23	-	-	-	-	-	-	-	-	-	-	612,829.39	684,597
Supplies	263,383.02	294,409.18	-	-	-	-	-	-	-	-	-	-	557,792.20	584,550
Professional Fees	102,089.09	127,277.94	-	-	-	-	-	-	-	-	-	-	229,367.03	47,200
Acute/Swing travelers	160,437.84	141,009.20	-	-	-	-	-	-	-	-	-	-	301,447.04	96,473
SNF travelers	227,327.76	246,770.52	-	-	-	-	-	-	-	-	-	-	474,098.28	249,074
Ancillary travelers	226,664.40	223,868.05	-	-	-	-	-	-	-	-	-	-	450,532.45	43,276
Other Purchased Services	119,773.12	197,996.08	-	-	-	-	-	-	-	-	-	-	317,769.20	333,645
Repairs & Maintenance	24,073.00	52,548.47	-	-	-	-	-	-	-	-	-	-	76,621.47	47,239
Utilities	23,100.21	61,760.42	-	-	-	-	-	-	-	-	-	-	84,860.63	81,332
Insurance	16,776.20	19,729.01	-	-	-	-	-	-	-	-	-	-	36,505.21	84,594
Other Expense	77,555.43	67,015.07	-	-	-	-	-	-	-	-	-	-	144,570.50	95,493
Depreciation	124,559.07	132,880.42	-	-	-	-	-	-	-	-	-	-	257,439.49	250,904
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	35,822
Interest	6,432.20	5,281.71	-	-	-	-	-	-	-	-	-	-	11,713.91	10,523
Rent/Lease Equipment	4,288.62	6,857.58	-	-	-	-	-	-	-	-	-	-	11,146.20	20,930
Total Operating Exp	3,252,055.38	3,201,847.94	-	-	-	-	-	-	-	-	-	-	6,453,903.32	5,501,921
														0
Net Operating Rev over Expense	468,163.26	974,873.14	-	-	-	-	-	-	-	-	-	-	1,443,036.40	821,424
														0
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	277,983.20	312,650.83	-	-	-	-	-	-	-	-	-	-	590,634.03	506,789
Interest Income	43,738.28	763.08	-	-	-	-	-	-	-	-	-	-	44,501.36	17,089
Other non-operating Expense	196,173.00	165,796.47	-	-	-	-	-	-	-	-	-	-	361,969.47	376,224
Total Non-Operating Rever	125,548.48	147,617.44	-	-	-	-	-	-	-	-	-	-	273,165.92	147,653
														0
Net Revenue over Expense	593,711.74	1,122,490.58	-	-	-	-	-	-	-	-	-	-	1,716,202.32	969,077
DIFF s/b 0	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses per day	100,886.98	98,998.95	-	-	-	-	-	-	-	-	-	-	-	-
DAYS CASH ON HAND	214.16	202.56	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	18,171.45	-
AVERAGE YTD	214.16	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	208.41	-	-

**MAYERS MEMORIAL HOSPITAL  
2021-2022 OPERATING ACTUAL**

	2021	2021	2021	2021	2021	2021	2022	2022	2022	2022	2022	2022	YEAR TO DATE		
	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-21	FEB	MAR	APR	MAY	JUN	FY 2022	FY YTD	
													ACTUAL	ACTUAL	
<b>Operating Revenue:</b>															
Routine															
Acute	697,951.10	962,644.14	871,219.00	851,470.00	695,997.00	741,332.00	761,658.00	726,316.00	567,331.00	542,943.00	488,671.00	662,225.06	8,569,757.30	1,660,595	
SNF	1,103,358.39	1,096,690.86	1,049,685.58	934,360.58	958,296.63	969,512.60	956,104.32	977,508.87	1,199,507.00	1,135,854.84	1,155,824.47	1,096,317.29	12,633,021.43	2,200,049	
Acute SNF	258,125.20	289,583.15	343,220.65	399,569.15	229,958.80	214,501.65	266,517.20	217,677.60	248,551.90	207,414.80	131,221.95	347,471.80	3,153,813.85	547,708	
Outpatient	1,716.00	-	-	-	837.00	75.00	-	157.00	-	130.00	-	334.00	3,249.00	1,716	
	2,145,869.61	2,551,558.46	2,288,153.95	2,269,854.93	2,250,238.03	2,308,977.59	2,370,671.38	2,392,064.29	2,434,713.60	2,355,657.24	2,396,737.44	2,538,012.81	28,302,509.33	4,697,428	
	4,207,020.30	4,900,476.61	4,552,279.18	4,455,254.66	4,135,327.46	4,234,398.84	4,354,950.90	4,313,723.76	4,450,103.50	4,241,999.88	4,172,454.86	4,644,360.96	52,662,350.91	9,107,497	
Less Deductions:															
Contractuals - Care/Cal	867,547.28	1,063,453.65	529,404.55	763,824.26	141,513.99	246,064.99	677,517.41	878,085.70	1,424,846.48	923,609.71	1,145,409.26	1,712,901.09	10,374,178.37	1,931,001	
Contractuals - PPO	267,522.45	277,392.72	243,431.19	315,464.08	297,419.03	208,877.56	165,125.79	408,317.42	266,293.55	(272.19)	167,033.66	738,693.40	3,355,298.66	544,915	
Charity Care & Write off	3,209.00	530.00	-	5,925.00	-	4,418.00	-	10,034.00	12,176.79	6,210.00	-	(302.66)	42,200.13	3,739	
Other Contractual write offs	81,329.18	137,389.22	181,283.45	79,104.35	133,497.75	94,900.14	236,087.47	135,856.42	132,040.60	340,808.01	225,474.22	244,258.17	2,022,028.98	218,718	
Provision For Bad Debts	141,033.50	32,906.66	78,582.25	45,431.75	22,264.91	72,817.41	(1,176.86)	100,471.77	(1,860.45)	231,466.17	106,244.09	35,278.77	863,459.97	173,940	
Total Deductions	1,360,641.41	1,511,672.25	1,032,701.44	1,209,749.44	594,695.68	627,078.10	1,077,553.81	1,532,765.31	1,833,496.97	1,501,821.70	1,644,161.23	2,730,828.77	16,657,166.11	2,872,314	
Other Revenue	57,398.27	30,763.16	54,581.89	111,616.63	271,542.65	65,052.89	172,094.23	86,867.23	(73,711.76)	100,717.30	38,066.22	30,611.97	945,600.68	88,161	
Net Revenue	2,903,777.16	3,419,567.52	3,574,159.63	3,357,121.85	3,812,174.43	3,672,373.63	3,449,491.32	2,867,825.68	2,542,894.77	2,840,895.48	2,566,359.85	1,944,144.16	36,950,785.48	6,323,345	
<b>Operating Expenses:</b>															
Salaries - Productive	1,306,672.52	1,207,632.91	1,044,096.23	1,128,295.53	1,137,514.09	1,093,663.84	1,081,017.63	1,060,820.24	1,171,571.68	1,169,495.01	1,193,246.18	1,093,971.20	13,687,997.06	2,514,305	
Salaries - Non-productive	184,173.02	137,790.65	162,421.16	157,532.78	123,310.94	130,216.64	284,230.90	166,663.36	122,105.84	106,298.43	108,441.40	155,399.15	1,838,584.27	321,964	
Employee Benefits	347,828.84	336,767.99	312,602.13	314,417.66	318,913.33	300,869.10	363,135.37	330,289.03	327,886.52	338,161.01	335,736.59	335,069.43	3,961,677.00	684,597	
Supplies	301,479.92	283,070.40	365,891.52	465,446.70	324,358.99	395,628.93	421,494.42	308,547.05	433,177.25	293,159.22	188,826.31	404,454.42	4,185,535.13	584,550	
Professional Fees	26,851.65	20,348.67	179,654.11	148,194.97	143,206.55	167,835.73	142,481.41	188,203.14	152,075.90	161,672.25	238,756.06	177,450.42	1,746,730.86	47,200	
Acute/Swing travelers	34,876.25	61,596.56	56,411.57	58,129.30	57,456.25	89,120.95	40,063.88	42,531.18	38,918.63	56,522.25	84,193.19	114,171.50	733,991.51	96,473	
SNF travelers	141,190.66	107,883.18	172,884.16	111,733.63	149,101.85	245,144.00	140,948.27	114,693.57	173,405.67	194,840.61	122,132.50	227,720.91	1,901,679.01	249,074	
Ancillary travelers	15,665.00	27,611.00	42,039.81	109,647.78	225,316.15	258,589.89	213,983.60	67,651.50	215,104.75	128,503.35	101,410.17	198,510.10	1,604,033.10	43,276	
Other Purchased Services	143,896.84	189,748.18	266,758.48	195,223.73	206,070.10	266,194.25	264,909.71	221,089.61	294,623.33	232,623.88	864,979.51	973,800.14	4,119,917.76	333,645	
Repairs & Maintenance	29,521.36	17,717.75	22,736.38	65,196.61	22,639.04	27,850.36	18,432.70	33,293.63	40,117.10	27,697.88	135,229.86	60,457.36	500,890.03	47,239	
Utilities	33,895.40	47,436.28	50,265.62	40,914.81	58,508.38	63,585.74	47,602.38	49,869.60	49,260.97	87,803.68	9,998.15	44,607.64	583,748.65	81,332	
Insurance	33,502.67	51,091.75	33,452.67	33,452.66	33,452.67	33,452.67	33,580.48	33,580.48	33,580.48	33,580.48	33,580.48	16,241.70	402,549.19	84,594	
Other Expense	44,590.21	50,902.35	56,484.21	51,468.59	64,327.29	80,924.92	79,768.39	67,125.85	71,540.23	60,008.06	73,887.22	82,354.76	783,382.08	95,493	
Depreciation	126,926.47	123,977.88	123,125.60	118,437.78	118,437.78	118,586.53	114,435.30	113,893.07	113,610.06	111,538.29	111,538.29	352,254.72	1,646,761.77	250,904	
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bond Repayment Interest	17,910.82	17,910.82	18,256.38	17,910.82	17,910.82	-	-	-	330,526.50	-	-	243,939.67	664,365.83	35,822	
Interest	5,319.38	5,203.38	6,744.87	5,167.45	5,384.95	5,728.15	5,225.52	5,396.95	5,441.51	5,508.90	5,818.27	8,334.80	69,274.13	10,523	
Rent/Lease Equipment	10,881.39	10,048.64	10,390.08	9,136.40	(3,409.30)	14,520.67	3,405.00	18,792.85	3,479.77	2,955.00	7,819.75	6,011.90	94,032.15	20,930	
Total Operating Expense	2,805,182.40	2,696,738.39	2,924,214.98	3,030,307.20	3,002,499.88	3,291,912.37	3,254,714.96	2,822,441.11	3,576,426.19	3,010,368.30	3,615,593.93	4,494,749.82	38,525,149.53	5,501,921	
Net Operating Rev over Expense	98,594.76	722,829.13	649,944.65	326,814.65	809,674.55	380,461.26	194,776.36	45,384.57	(1,033,531.42)	(169,472.82)	(1,049,234.08)	(2,550,605.66)	(1,574,364.05)	821,424	
<b>Non-Operating Revenue:</b>															
Non-operating Revenue	248,634.29	258,154.79	271,661.38	261,513.41	291,756.08	296,277.68	262,232.19	222,917.71	305,394.08	828,975.01	1,369,156.29	175,905.04	4,792,577.95	506,789	
Interest Income	16,413.22	675.30	458.33	13,904.74	468.31	484.06	10,406.53	586.59	577.80	16,281.98	578.13	641.27	61,476.26	17,089	
Other non-operating Expense	208,981.60	167,242.89	190,305.02	72,125.79	174,712.05	307,741.20	87,124.98	198,364.51	237,984.88	163,175.98	107,336.30	179,439.36	2,094,534.56	376,224	
Total Non-Operating Revenue	56,065.91	91,587.20	81,814.69	203,292.36	117,512.34	(10,979.46)	185,513.74	25,139.79	67,987.00	682,081.01	1,262,398.12	(2,893.05)	2,759,519.65	147,653	
Net Revenue over Expense	154,660.67	814,416.33	731,759.34	530,107.01	927,186.89	369,481.80	380,290.10	70,524.36	(965,544.42)	512,608.19	213,164.04	(2,553,498.71)	1,185,155.60	969,077	
									0.00						

MAYERS MEMORIAL HOSPITAL DISTRICT  
FINANCIAL SNAPSHOT

month ended

AUGUST 2022

FISCAL 2023

FINANCIAL DATA ACROSS ENTIRE ENTERPRISE

ACTUAL YTD

ACTUAL YTD

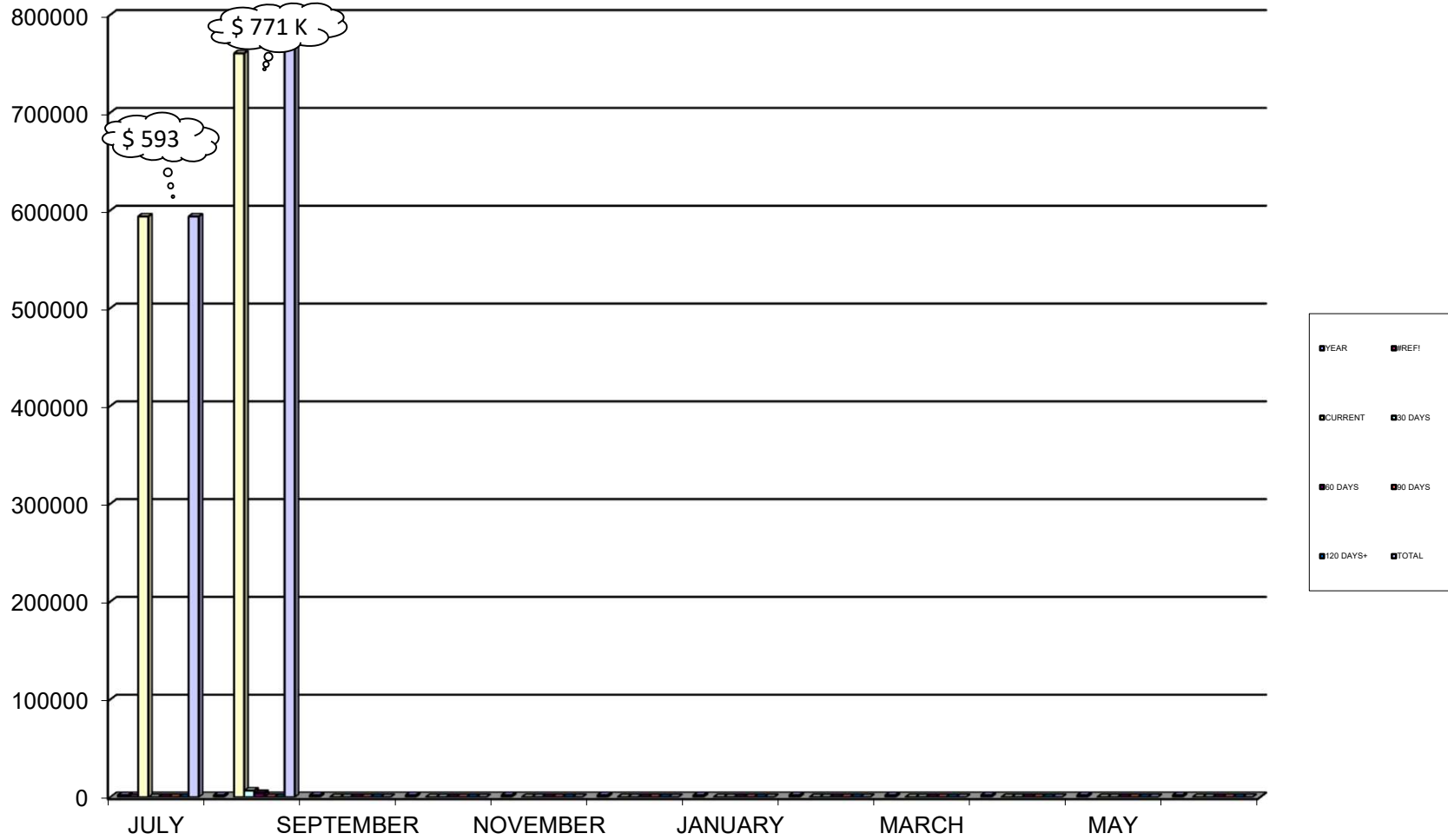
	AUGUST 2022	AUGUST 2021	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 1,548,763	\$ 1,660,595	(111,832.24)	-7%
SNF	\$ 2,348,434	\$ 2,200,049	148,384.73	7%
Inpatient Ancillary Revenue				
Acute/OB/Swing	805,403	547,708	257,694.70	47%
SNF	(621)	1,716	(2,337.00)	-136%
Outpatient Revenue	5,459,853	4,697,428	762,424.51	16%
Total Gross Revenue	\$ 10,161,832	\$ 9,107,497	1,054,334.70	12%

ACTUAL YTD

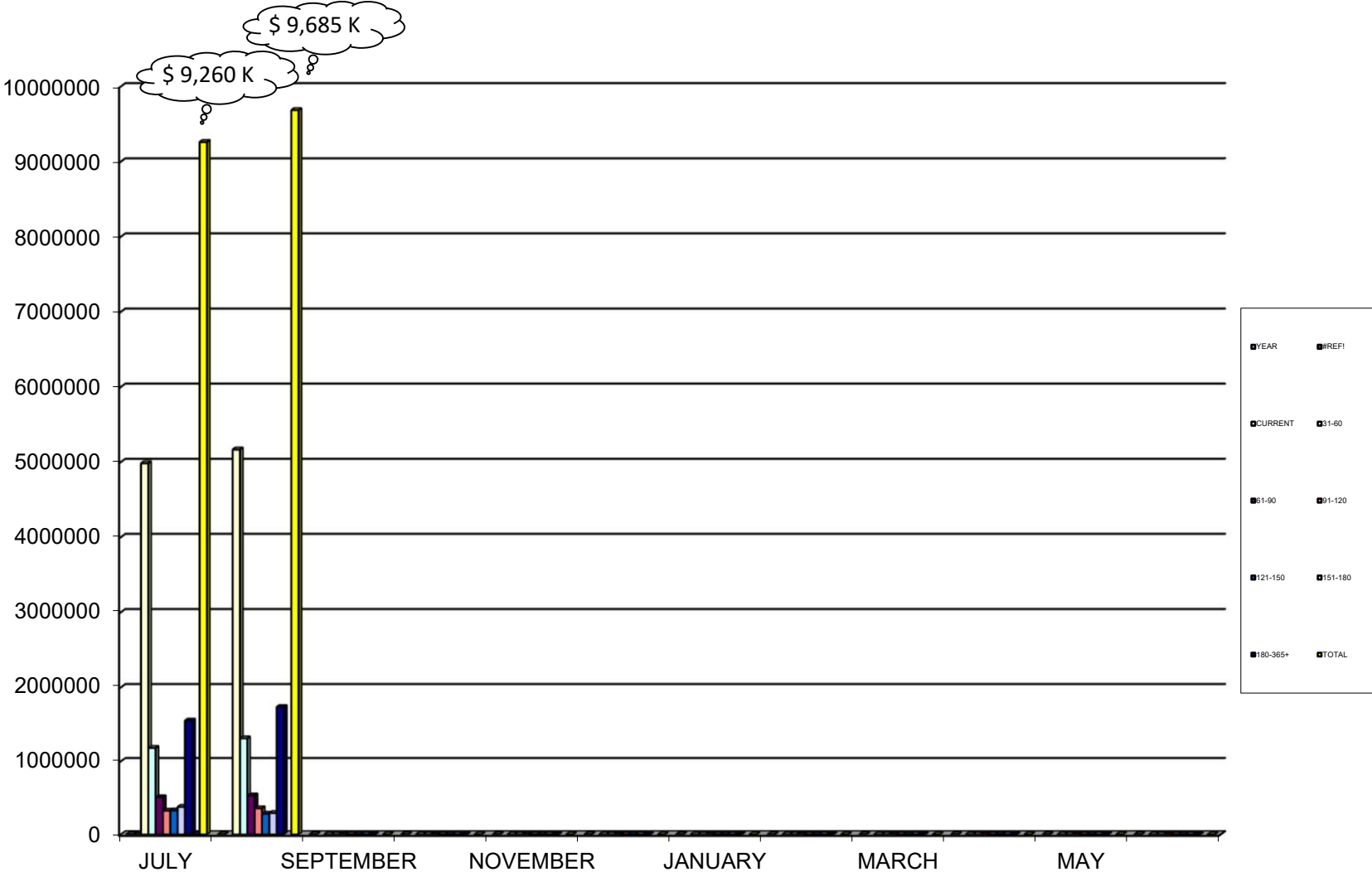
ACTUAL YTD

Statistics	AUGUST 2022	AUGUST 2021	Variance	Variance %
Patient Days	5,144	5,257	(113)	-2.1%
Outpatient Services	238	304	(66)	-22%
Labs	2,137	2,452	(315)	-13%
Imaging	1,008	850	158	19%
Hospice	439	337	102	30%
PT	458	439	19	4%

# ACCOUNTS PAYABLE



# ACCOUNTS RECEIVABLE





### ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2022	4,984,030.31	1,182,557.72	507,384.73	325,688.38	328,406.20	376,411.20	1,556,292.20	9,260,770.74
AUGUST	2022	5,167,319.16	1,313,357.69	532,729.03	358,813.88	282,863.62	292,657.11	1,737,998.31	9,685,738.80
SEPTEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
OCTOBER	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NOVEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DECEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
JANUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FEBRUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MARCH	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
APRIL	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MAY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
JUNE	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

### ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2022	593,668.11	0.00	0.00	0.00	0.00	593,668.11
AUGUST	2022	760,530.83	6,717.10	4,102.89	0.00	0.00	771,350.82
SEPTEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00
OCTOBER	2022	0.00	0.00	0.00	0.00	0.00	0.00
NOVEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00
DECEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00
JANUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00
FEBRUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00
MARCH	2023	0.00	0.00	0.00	0.00	0.00	0.00
APRIL	2023	0.00	0.00	0.00	0.00	0.00	0.00
MAY	2023	0.00	0.00	0.00	0.00	0.00	0.00
JUNE	2023	0.00	0.00	0.00	0.00	0.00	0.00

Rural Health Clinic - Burney

Gross Revenue	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	YTD
TOTAL OUTPT REVENUE	108,130.38	171,033.56	-	-	-	-	-	-	-	-	-	-	279,163.94
<b>Operating Expenses</b>													
PRODUCTIVE SALARIES	124,945.78	8,231.77	-	-	-	-	-	-	-	-	-	-	133,177.55
NON-PRODUCTIVE SALARIES	9,889.28	-	-	-	-	-	-	-	-	-	-	-	9,889.28
EMPLOYEE BENEFITS	11,187.87	2,969.39	-	-	-	-	-	-	-	-	-	-	14,157.26
SUPPLIES	2,808.01	8,267.90	-	-	-	-	-	-	-	-	-	-	11,075.91
PROFESSIONAL FEES	92.57	101.62	-	-	-	-	-	-	-	-	-	-	194.19
TRAVELERS	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER PURCHASED SERVICES	7,976.51	7,490.63	-	-	-	-	-	-	-	-	-	-	15,467.14
REPAIRS	-	-	-	-	-	-	-	-	-	-	-	-	-
INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER	218.57	1,307.54	-	-	-	-	-	-	-	-	-	-	1,526.11
DEPRECIATION	350.41	-	-	-	-	-	-	-	-	-	-	-	350.41
RENTAL/LEASE	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	157,469.00	28,368.85	-	-	-	-	-	-	-	-	-	-	185,837.85
Net Profit or (Loss)	(49,338.62)	142,664.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,326.09

**MAYERS MEMORIAL HOSPITAL  
NON-OPERATING REVENUE AND EXPENSE  
RETAIL PHARMACY**

2022		2021		Variance	RETAIL PHARM REVENUE	FY 2023		FY 2022		Variance	Increase Decrease %
AUGUST ACTUAL	AUGUST ACTUAL	AUGUST ACTUAL	AUGUST ACTUAL			YTD ACTUAL	YTD ACTUAL	YTD ACTUAL	YTD ACTUAL		
					<b>NON-OPERATING REVENUE</b>						
					MEDICARE	0	0	0	0	0	#DIV/0!
					MEDI-CAL	0	11,597	(11,597)	0	0	-100.01%
					THIRD PARTY	340,888	232,118	108,770	340,888	232,118	46.92%
					PRIVATE	58,571	58,250	321	58,571	58,250	.62%
					OTHER	(728)	(336)	(392)	(728)	(336)	116.52%
					<b>Total Revenue</b>	<b>398,731</b>	<b>301,629</b>	<b>97,103</b>	<b>398,731</b>	<b>301,629</b>	<b>32.22%</b>
					<b>Net Non Operating Revenue</b>	<b>398,731</b>	<b>301,629</b>	<b>97,103</b>	<b>398,731</b>	<b>301,629</b>	<b>97,103</b>
					<b>NON - OPERATING EXPENSES</b>						
					Productive Salaries	29,497	46,966	17,468	29,497	46,966	37.22%
					Non-Productive Salaries	2,076	2,981	905	2,076	2,981	30.32%
					Employee Benefits	4,287	5,667	1,379	4,287	5,667	24.32%
					Supplies	308,072	309,347	1,275	308,072	309,347	.42%
					Ancillary Travelers	4,983	0	(4,983)	4,983	0	#DIV/0!
					Other Purchased Services	5,066	4,231	(834)	5,066	4,231	-19.71%
					Repairs	0	0	0	0	0	#DIV/0!
					Utilities	1,163	1,084	(79)	1,163	1,084	-7.31%
					Other	904	320	(584)	904	320	-182.61%
					Depreciation	5,613	5,613	0	5,613	5,613	.02%
					Rental - Lease	308	16	(292)	308	16	-1825.01%
					<b>Total Non-Operating Expense</b>	<b>361,969</b>	<b>376,224</b>	<b>14,255</b>	<b>361,969</b>	<b>376,224</b>	<b>3.82%</b>
					<b>NET INCOME</b>	<b>36,762</b>	<b>(74,596)</b>	<b>111,358</b>	<b>36,762</b>	<b>(74,596)</b>	<b>111,358</b>
					(LOSS) GAIN						

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2023

	2022		2023										average
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	1,096,807.50	593,668.11	771,350.82	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	820,608.81
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>CASH COLLECTIONS</u></b>													<u>YTD total</u> <u>cash collections</u>
PATIENT PAYMENTS	3,107,129.60	2,864,705.11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,971,834.71
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DSH (Disproportionate Share)	16,825.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,825.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CHFFA FUNDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
PRIME	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	186,105.84	293,037.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	479,143.24
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Telemed Grant (HRSA)	4,718.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,718.30
Mayers Healthcare Foundation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MISC (REBATES/REIMB, CARES ACT ETC)	4,200.00	258,376.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	262,576.00
<b><u>TOTAL COLLECTIONS</u></b>	<b>3,318,978.74</b>	<b>3,416,118.51</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<u>YTD total</u> <u>expenses</u> <b>6,735,097.25</b>
<b><u>EXPENSES</u></b>													
INCOME STATEMENT EXPENSES	3,121,064.11	3,063,685.81	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,184,749.92
ASSET EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CIP EXPENSES	2,263,867.72	268,574.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,532,441.76
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA PRIN-INT PYMTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MEDICARE/MCAL REPAYMENT PLANS/C	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>TOTAL EXPENSES</u></b>	<b>5,384,931.83</b>	<b>3,332,259.85</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>8,717,191.68</b>
<b><u>collections less expenses</u></b>	<b>(2,065,953.09)</b>	<b>83,858.66</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>(1,982,094.43)</b>
													<u>average</u> <u>ending balance</u>
ENDING AP BALANCE	593,668.11	771,350.82	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	682,509.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00