Chief Executive Officer Chris Bjornberg



Mayers Memorial Hospital District

Board of Directors Jeanne Utterback, President Tami Vestal-Humphry, Vice President Beatriz Vasquez, Ph.D., Secretary Abe Hathaway, Treasurer Tom Guyn, M.D., Director

Board of Directors **Regular Meeting Agenda** April 27, 2022 at 1:00 pm Burney Boardroom 20647 Commerce Ave, Burney

MICROSOFT TEAMS MEETING

Click Here to Join

Call In Number: 1-279-895-6380 Phone Conference ID: 108 066 716#

Mission Statement

Mayers Memorial Hospital District serves the Intermountain area, providing outstanding patient-centered healthcare to improve quality of life through dedicated, compassionate staff, and innovative technology.

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

		Approx.
1	CALL MEETING TO ORDER	Time
		Allotted

2.1 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS

Persons wishing to address the Board are requested to fill out a "Request Form" prior to the beginning of the meeting (forms are available from the Clerk of the Board, 43563 Highway 299 East, Fall River Mills, or in the Boardroom). If you have documents to present for the members of the Board of Directors to review, please provide a minimum of nine copies. When the President announces the public comment period, requestors will be called upon one-at-a time, please stand and give your name and comments. Each speaker is allocated five minutes to speak. Comments should be limited to matters within the jurisdiction of the Board. Pursuant to the Brown Act (Govt. Code section 54950 et seq.) action or Board discussion cannot be taken on open time matters other than to receive the comments and, if deemed necessary, to refer the subject matter to the appropriate department for follow-up and/or to schedule the matter on a subsequent Board Agenda.

3 APPROVAL OF MINUTES

	3.1	Regular Meeting – March 30, 2022	Attachment A	Action Item	2 min.
4	DEPAR	TMENT/QUARTERLY REPORTS/RECOGNITIONS:			
	4.1	Resolution 2022- 05– March Employee of the Month	Attachment B	Action Item	2 min.
	4.2	Director of Quality and Ancillary Services	Attachment C	Report	2 min.
	4.3	Hospice Quarterly Report	Attachment D	Report	2 min.
5	BOARD	COMMITTEES			
	5.1	Finance Committee			
		5.1.1 Committee Meeting Report: Chair Hathaway		Report	5 min.
		5.1.2 March 2022 Financial Review, AP, AR and Acceptance of Financials		Action Item	5 min.
		5.1.3 Burney Annex Fire Alarm Project	Attachment E	Action Item	5 min.
	5.2	Strategic Planning Committee			
		5.2.1 No April Meeting			
	5.3	Quality Committee			
		5.3.1 April 13 th Meeting Report – DRAFT Minutes Attached	Attachment F	Report	5 min.

6		USINESS			Discussion/	
	6.1	Board C	Calendar and Department Reports to Board of Directors		Action Item	5 min
7	NEW E	BUSINESS				
	7.1	Policies	& Procedures Summary 3/31/2022	Attachment G	Action Item	5 min
	7.2		Procedure Approval:	Attachment H	Action Item	5 min
	7.2		Care Privileges		Action Itom	5 min
0	7.3		ducation & Development Proposal from Huron /E REPORTS	Attachment I	Action Item	5 11111
8						
	8.1		ommunity Relations & Business Development – Val Lakey	Attachment J	Report	5 min
	8.2		Reports – Written reports provided. Questions pertaining to report and verbal report of any new items		Reports	
		8.2.1	Chief Financial Officer – Travis Lakey		Report	5 min
		8.2.2	Chief Clinical Officer – Keith Earnest	Attachment K	Report	5 min
		8.2.3	Chief Nursing Officer – Candy Detchon		Report	5 min
		8.2.4	Chief Operation Officer – Ryan Harris		Report	5 min
		8.2.5	Chief Executive Officer – Chris Bjornberg		Report	5 min
9	OTHER	R INFORM	ATION/ANNOUNCEMENTS			
	9.1	Board N	Nember Message: Points to highlight in message		Discussion	5 min
10	ANNO	UNCEME	NT OF CLOSED SESSION - PUBLIC WILL BE ASKED TO LEAVE			
11	CLOSE	D SESSIO	N			
			l Staff Credentials – Govt Code 54962			
		Appoin				
		1.				
		2.	Nicholas Schulack, DO			
		3.	Nimeka Phillip, MD (Pit River Health)			
		4.	Timothy Fisher, MD (vRad)			
	11.1	5.	Farzin Imani, MD (vRad)		Action Item	
		6.	David Katz, MD (vRad)			
		7.	Robert Murray, MD (vRad)			
		8.	David Sarver, Md (vRad)			
		Reappo	pintment			
		1.	Tyler Barr, MD			
		2.	Dale Syverson, MD			
	11.2	Person	nel – Govt Code 54957		Discussion	
	11.2	CEO Eva	aluation Process Discussion		Discussion	
12	ANNO	UNCEME	NT OF OPEN SESSION			
13	ADJOL	JRNMENT	: Next Meeting May 25, 2022			

Posted 4/22/2022

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

Attachment A

Chief Executive Officer Chris Bjornberg



Board of Directors Jeanne Utterback, President Tami Vestal-Humphry, Vice President Beatriz Vasquez, PhD, Secretary Abe Hathaway, Treasurer Tom Guyn, MD, Director

Board of Directors **Regular Meeting Minutes** March 30, 2022 – 1:00 pm FR Boardroom & Microsoft Teams

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1 CALL MEETING TO ORDER: Jeanne Utterback called the regular meeting to order at 1:02 PM on the above date.

BOARD MEMBERS PRESENT: Jeanne Utterback, President Tami Vestal-Humphry, Vice President Beatriz Vasquez, PhD, Secretary Abe Hathaway, Treasurer Tom Guyn, MD, Director

ABSENT:

STAFF PRESENT: Chris Bjornberg, CEO Ryan Harris, COO Travis Lakey, CFO Keith Earnest, CCO Candy Detchon, CNO Val Lakey, ED of CR & BD Theresa Overton, DON Acute Jessica DeCoito, Board Clerk

2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS: NONE

3	PRES	ENTATION: WIPFLI ANNUAL AUDIT SUMMARY
	Stand incre	mary presentation of the Required Communication, Financial Statement Review, Financial Analysis, and Accounting dards update was provided. Another clean audit with no findings and Mayers continues to better its financial ratios to ase financial stability. Thank you to Eric Volk from Wipfli for the in-person presentation. And a thank to the Wipfli team for ng get Mayers to our financial standings today.
4	DEPA	ARTMENT/OPERATIONS REPORTS/RECOGNITIONS
	4.1	A motion/second carried; Board of Directors accepted the minutes of February Guyn/Hathaway Approved by All 23, 2022
5	DEPA	ARTMENT/OPERATIONS REPORTS/RECOGNITIONS
	5.1	A motion/second carried; Kevin Smith was recognized as February Employee of Humphry/Guyn Approved by All the Month. Resolution 2022-04. Works in EVS in the Annex. Really well liked by everyone in Burney.
	5.2	Director of Nursing – Acute: glad to report that our COVID unit is currently closed. Thankful for our registry and traveler nurses. OPM has been very a beneficial service to our district. Cancer services have been very helpful for patients too. We are continuing our search for a CRNA and a provider that would replace Dr. Syverson when he retires in October. Conversations are taking place with Modoc Medical Center regarding sharing the services of a CRNA and Surgeon to provide both districts with our patient's needs.
6	BOA	RD COMMITTEES
	6.1	Finance Committee
		6.1.1 Committee Report: Retail Pharmacy expenses are up with traveler helping cover shifts, and medications being ordered. We will be bringing a consultant back in to look at collections and what's going on with that.
		6.1.2 February 2022 Financials: motion moved, seconded, and carried to Hathaway/Humphry Approved by accept the financials.

A	Hathaway/ Humphry	6.1.3 Board Quarterly Finance Review: motion moved, seconded and carried to approve.	
Approved b	Hathaway/	6.1.4 EHR Selection: Paragon and Epic will run for a couple of months past the go	6.1.4
Α	Guyn	live date on the EHR. Every department in the hospital will go on CERNER with	
		the exception of the Retail Pharmacy. Nursing staff brought up that CERNER	
		understands the swing bed status for our rural CAH where Epic didn't.	
		Annually \$643,000. Motion move, seconded and carried to move forward	
		with CERNER for our new EMR.	
Approved b	Humphry/	6.1.5 Retail Pharmacy Proposals: Stewart Signs is a stock sign. Western Sign is a	6.1.5
Α	Vasquez	custom built. Significant difference in price for custom vs. stock. This sign	
		provides a service to all MMHD services and to our district community events.	
		No action taken to sign a proposal at this meeting. Motion moved, seconded	
		and carried to have staff work to open a permit for the sign.	
No Action take	n has been	6.1.6 HVAC Project: Dietary HVAC will be pulled from this project. A temporary solution	6.1.6
	VAC rough	provided and staff will move forward with the fix on the current system. OR H	
	to not take	order of magnitude budget has been provided. Current staff recommendation is	
	ing we can	action on a current HVAC project at this time. Master Planning will show everyth	
		do in Surgery to bring everything up to date including the HVAC unit. No action ta	
No Action take	Community	6.1.7 Daycare Project: Previous daycare model can longer go forward with Tri-County C	6.1.7
	-	Network. At this time, MMHD is presented with running the daycare in house.	
		have to hire a Daycare Director and our own staff. Models for other district hospita	
	-	show no profit on their operation. But they did note that it does help as an employ	
		and helped with staff morale. Staff was directed to continue the research and e	
		options.	
Approved bu	Guyn/Hat	•	6.1.8
A	haway	push forward with the order. However, we are working with Mindray reps. to	
	-	get the promised \$20,000 in return to take the price down to \$42,068. Motion	
		moved, seconded and carried to proceed forward.	
Approved b	Hathawa	6.1.9 Annual Audit Summary Acceptance: financially flexible. Motion moved,	6.1.9
A	y/Humph	seconded and carried to accept the audit.	
	ry		C 2 Church
		Strategic Planning Committee Chair Vasquez:	
	30 requirement	• •	6.2.1
ts to meet. And		carried into the HVAC project discussion	
ts to meet. And		carried into the HVAC project discussion. 6.2.2 Master Planning Process: Suggested by legal counsel to look into hiring a firm	622
ts to meet. And		6.2.2 Master Planning Process: Suggested by legal counsel to look into hiring a firm	6.2.2
		6.2.2 Master Planning Process: Suggested by legal counsel to look into hiring a firm that will provide a full master planning of the entire facility. This does include a	6.2.2
ts to meet. And Approved by	Vasquez/H	6.2.2 Master Planning Process: Suggested by legal counsel to look into hiring a firm that will provide a full master planning of the entire facility. This does include a community needs assessment that allows our community to voice their	6.2.2
	Vasquez/H athaway	6.2.2 Master Planning Process: Suggested by legal counsel to look into hiring a firm that will provide a full master planning of the entire facility. This does include a community needs assessment that allows our community to voice their opinions of what they believe MMHD needs to do. Staff recommendation to	6.2.2
Approved by	-	6.2.2 Master Planning Process: Suggested by legal counsel to look into hiring a firm that will provide a full master planning of the entire facility. This does include a community needs assessment that allows our community to voice their opinions of what they believe MMHD needs to do. Staff recommendation to proceed forward with setting up an RFP/RFQ to begin the Master Planning	6.2.2
Approved by	-	6.2.2 Master Planning Process: Suggested by legal counsel to look into hiring a firm that will provide a full master planning of the entire facility. This does include a community needs assessment that allows our community to voice their opinions of what they believe MMHD needs to do. Staff recommendation to proceed forward with setting up an RFP/RFQ to begin the Master Planning process with a firm. Motion moved, seconded and carried to move forward	6.2.2
Approved by	-	6.2.2 Master Planning Process: Suggested by legal counsel to look into hiring a firm that will provide a full master planning of the entire facility. This does include a community needs assessment that allows our community to voice their opinions of what they believe MMHD needs to do. Staff recommendation to proceed forward with setting up an RFP/RFQ to begin the Master Planning process with a firm. Motion moved, seconded and carried to move forward with the Master Planning process.	
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7.2 **Leadership Development Education Opportunities:** research continues for leadership and educational opportunities. And a policy is being created that will be presented. This includes opportunities for both staff and board of directors.

proved by					
Motion moved, seconded and carried with a change to the title to "Board All Guidelines for CEO Compensation"					
y are like th					
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en an issue					
that this					
e working					
es were up,					
5. A					
nue. Our					
oo Council					
9.2.5 CEO: Pi Day was really fun! Attended the Rotary meeting and answered a lot of questions. Employee Council met and discussed a lot of great things centered around our employees. One tonic was "Employee of the					
met and discussed a lot of great things centered around our employees. One topic was "Employee of the Month" – and how this can change to give more than 12 employees kudos for their work. Conversations with					
ations. Met					
her going					
oviders, is					
looking to negotiate our contract. We are looking at our options and discussing new structures.					
OTHER INFORMATION/ANNOUNCEMENTS					
ANNOUNCEMENT OF CLOSED SESSION CLOSED SESSION					
Discussion					

transcript from the minutes of the regular meeting of the Board of Directors of Mayers Memorial Hospital District

Board Member

Board Clerk

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Mayers Memorial Hospital District

Always Caring. Always Here.

RESOLUTION NO. 2022-05

A RESOLUTION OF THE BOARD OF TRUSTEES OF MAYERS MEMORIAL HOSPITAL DISTRICT RECOGNIZING

Angyl Vaughn

As March 2022 EMPLOYEE OF THE MONTH

WHEREAS, the Board of Trustees has adopted the MMHD Employee Recognition Program to identify exceptional employees who deserve to be recognized and honored for their contribution to MMHD; and

WHEREAS, such recognition is given to the employee meeting the criteria of the program, namely exceptional customer service, professionalism, high ethical standards, initiative, innovation, teamwork, productivity, and service as a role model for other employees; and

WHEREAS, the MMHD Employee Recognition Committee has considered all nominations for the MMHD Employee Recognition Program;

NOW, THEREFORE, BE IT RESOLVED that, Angyl Vaughn is hereby named Mayers Memorial Hospital District Employee of the Month for March 2022; and

DULY PASSED AND ADOPTED this 27th day of April 2022 by the Board of Trustees of Mayers Memorial Hospital District by the following vote:

AYES: NOES: ABSENT: ABSTAIN:

> Jeanne Utterback, President Board of Trustees, Mayers Memorial Hospital District

ATTEST:

Jessica DeCoito Clerk of the Board of Directors

Board Report for Quality and Ancillary Services

Quality:

Quality has been moving forward – the Promoting Interoperability submissions have been completed – it passed with a score of 57. Volumes continue to be low for submissions, however, because of the CAH status it is expected and allowed. 4 patients would have met the AMI (Acute Myocardial Infarction/Heart Attacks) and 5 patients would have met the Chest Pain measures respectively. This is not a surprise because CAHs deal with this issue all the time, low volume for specifically met measures – for instance there were 0 in the maternity measures – knowing Mayers does do not do OB. As the transition to Cerner continues, it will be interesting to see how the new EHR will help up potentially capture more of the initial populations who would potentially qualify for PI measures. There are 16 measures now in the PI group that can be worked toward, so there is time as Mayers transitions to see what is available and where focus should be for improvement.

SNF Blood Pressures – This process has been improving, trending down in the number of errors this month – that is moving the right direction.

Radiology:

Rad is currently working to have the new Radiology group on boarded – IT is working hand in hand with the groups implementation team to get everything in line for the May 29 transition date. Rad is moving away from MDI and into a new partnership with Tahoe Carson Radiology (TCR). We believe it will be an advantageous move.

Pocket Health is a patient access and image sharing solution that Rad has been working on as well – it has hit a snag unfortunately. Ambra the PACs system (the place where Rad is currently keeping and sharing image studies taken in the facility) has been extremely difficult to work with as they will not return calls or email.

Tahoe Carson's team actually ran into this issue as well and it prompted Rad to create a work around that will leave Ambra out of the sharing loop with them so Rad can work with TCR directly if issues arise and need to be addressed.

Generally, Ambra has been showing Leadership that it is time to look for other options – and after the TCR setup complete Leadership will begin looking at the better solutions that are out there for serving the patient population.

Lab:

Lab is still waiting to find an appropriate place for the new analyzer – Lab thought that there was a good place across from the old machine in the lab space, however, the engineer who came out to do PM raised some issues that showed it would not work. Currently, Maintenance is looking to find a place where the new machine could be placed meeting all of the requirements.

Please reach out with any questions.

Hospice Quarterly Report

01/1/2022-03/31/2022

The first quarter of the year started off a little rough. One staff member was recovering from Covid Virus followed by each staff member coming down with the virus. Each staff member was off work for at least 10 days. Our Social Worker was also off with surgery. Sara Fenn, our extra nurse, came to our rescue. Thank you, Sara for all the hard work.

By the end of the quarter, we are all well and going strong. Lindsey Crum has graduated with her RN. Her plans are to rejoin the hospice team. Congratulations to Lindsey. We are also interviewing another nurse for a part time job in the Hospice field. We have met the new nurse and she seems to be a good fit.

Our average daily census is 4.51 patients. This is an increase. Our average length of stay has increased to 53.52 plus days. This is at the National Average. Our admissions for this time period is 4 patients. We have 3 pending referrals currently. Our yearly census for last year has also increased.

Work is in progress at the "old trophy building" that will eventually house the Hospice. We have been working with the Mayers Foundation to make this a successful and smooth transition. The hospice has been organizing our supplies and equipment. Our goal is to have an efficient and organized hospice program.

We have also been working with Tracy and Janine on the Fundraising aspect of Hospice. They have some new and fresh ideas that we will be discussing at our future meetings.

Thank you for your time and attention,

Hospice Manager

End of Month Census Report For 01/01/22 Thru 03/31/22 Program: Hospice Care

			н	Team: <	CMAYERS>	·				
	EOM Census	EOM Pending	EOM NH Census	EOM Non Cancer Census	Avg Daily Census	Current Month Avg LOS	12 Month Avg LOS	Admits	Discharges	Deaths
Tuospice 1 eam	, u	25	0	ω	4.51	100.44	53-52	4	4	S
STRID 1	3	22	0	ί.,	4.51	100.44	53.52	4	4	5

QUARTER





Client Information

MAYERS MEMORIAL HOSPITAL 20647 COMMERCE ST BURNEY CA 96013

Proposal Number50659Date 4/14/2022Salesperson BRICE COCHRAN

Qty Description 1 ADDRESSABLE FIRE ALARM CONTROL PANEL 1 EXPANSION MODULE 1 REMOTE ANNUNCIATOR 1 CELLULAR COMMUNICATOR

- 1 USB INTERFACE CARD
- 92 SIGNATURE SERIES OPTICAL SMOKE DETECTOR
- 4 INTELLIGENT FIXED TEMPERATURE HEAT DETECTOR
- 96 SMOKE AND HEAT DETECTOR BASES
- 2 POWER SUPPLY BOOSTER
- 2 MONITOR MODULE
- 10 DOUBLE ACTION MANUAL PULL STATION
- 4 1 CIRCUIT INPUT MODULE
- 26 CONTROL RELAY MODULE
- 8 DUCT DETECTOR
- 4 CHIME
- 20 CHIME STROBE
- 2 12V 18AH SLA BATTERY
- 4 12V 9AH SLA BATTERY
- 2 LABOR TO HOOK UP TO WATERFLOW
- 1 LABOR TO HOOK UP TO TAMPER SWITCHES
- 13 LABOR FOR DOOR HOLDERSS
- 1 LABOR FOR ANSUL
- 48 FIRE ALARM PLANS DESIGN & SUBMITTALS
- 24 FINAL INSPECTION WITH AHJ
- 1 MISCELLANEOUS MATERIALS & HARDWARE
- 1 TRIP CHARGE





Client Information

MAYERS MEMORIAL HOSPITAL 20647 COMMERCE ST BURNEY CA 96013 Proposal Number50659Date 4/14/2022SalespersonBRICE COCHRAN

Qty

Description

Total This Proposal

\$53,016.00





Client Information

MAYERS MEMORIAL HOSPITAL 20647 COMMERCE ST BURNEY CA 96013

Proposal Number50659Date 4/14/2022Salesperson BRICE COCHRAN

SCOPE of WORK:

The above proposal is for the replacement of the existing fire alarm system. We will replace the control panel and all devices on the system excluding the wiring. Plans will be drafted and submitted to oshpd for approval.

CLARIFICATIONS:

Pricing assumes wiring is all in good working condition.

EXCLUSIONS:

Any additional requirements by OSHPD.

PAYMENT TERMS:

25% due upon acceptance, progress payments thereafter.

TERMS and CONDITIONS

The provisions herein contained constitute all of the terms and conditions of this contract. No changes or additions hereto shall be binding upon Seller unless in writing and signed by an authorized representative of Seller. Any terms or conditions of Purchaser's order inconsistent herewith or in addition hereto shall be of no force and effect and are hereby expressly rejected and Purchaser's order shall be governed by only the terms and conditions appearing herein.

PROPOSALS AND CONTRACT

Seller's proposals, when accepted, and any resulting contract, are not subject to cancellation, suspension or reduction in amount, except with Seller's written consent and upon terms, which reimburse Seller for work performed, reasonable overhead and lost profit.

PAYMENT

Terms of payment are as listed above. A service charge will be charged and added to the prices on all payments past due on the date of the invoice and owed by the Purchaser under this contract, at a rate of 25% per annum, or if such rate is prohibited under applicable law, then at such maximum rate as is under applicable law. Purchaser shall pay all attorney's fees incurred in the collection of past due accounts.

DELAYS

Seller shall not be liable for any damage or penalty for delays in work due to acts of God, acts or omissions of the Purchaser, acts of civil or military authorities, Government regulations or priorities, fires, floods, epidemics, quarantine restrictions, war, riots, strikes, differences with workmen, accidents to machinery, car shortages, inability to obtain necessary labor, materials or manufacturing facilities, delay in transportation, defaults of Seller's subcontractors, failure of or delay in furnishing correct or complete information by Purchaser with respect to location or other details of work to be performed hereunder, impossibility or impracticability of performance or any other cause beyond the control of Seller, whether or not similar to the foregoing. In the event of any delay caused as aforesaid, the completion shall be extended for a period equal to any such delay, and this contract shall not be void or avoidable as a result of any such delay. In case work is temporarily discontinued by reason of any of the foregoing, all unpaid installments of the contract price less an amount equal to the value of material and labor not furnished shall be due and payable upon receipt of the invoice by Purchaser.

SITE FACILITIES

Purchaser shall furnish all necessary facilities for performance of its work by Seller, adequate space for storage and handling of material, light, water, heat, local telephone, watchman and crane and elevator service, if available, and necessary permits. Where wet pipe system is inspected/tested, Purchaser shall supply and maintain sufficient heat to prevent freezing of the system.

STRUCTURE AND SITE CONDITIONS

While employees of Seller will exercise reasonable care in this respect, Seller shall be under no responsibility for loss or damage due





Client Information

MAYERS MEMORIAL HOSPITAL 20647 COMMERCE ST BURNEY CA 96013

Proposal Number 50659

Date 4/14/2022

Salesperson BRICE COCHRAN

to the character, condition or use of foundations, walls, or other structures not erected by it or resulting from excavation in proximity thereto, nor for damage resulting from concealed piping, wiring, fixtures or other equipment or conditions or water pressure. All shoring or protection of foundations, walls, or other structures subject to being disturbed by any excavation required hereunder shall be the responsibility of the Purchaser unless otherwise specified. Purchaser

warrants the sufficiency of the structure to support the fire alarm and/or fire sprinkler system and its related equipment. The purchaser shall have all things in readiness for inspection/test, including, but not

limited to, other materials, floor or suitable working base, connections, and facilities at the time technician is onsite. In the event the purchaser fails to have all things in readiness for inspection/test at the

jobsite, the Purchaser shall reimburse Seller for any and all expenses caused by such failure to have such things in readiness. Failure to make areas available to Seller during performance in accord with

schedules, which are the basis of Seller's proposal, shall be considered a failure to have all things in readiness for erection in accord with the terms of this contract.

LIMITATIONS OF LIABILITY

The Seller makes NO WARRANTIES, EXPRESS, OR IMPLIED, INCLUDING, WITHOUT LIMITATION, WARRANTIES OF MERCHANTABILITY AND WARRANTIES OF FITNESS FOR A PARTICULAR

PURPOSE. No promise not contained herein or affirmation of fact made by any employee, agent or representative of the Seller shall constitute a warranty by the seller or give rise to any liability or

obligation. Seller's liability to Purchaser for personal injury, death, or property damage arising from the performance under this contract shall be limited to the contract price. Purchaser shall hold Seller

harmless from any and all third-party claims for personal injury, death or property damage, arising from Purchaser's failure to maintain these systems or keep them in operative condition, whether based

upon contract, warranty, tort, strict liability or otherwise. In no event shall Seller be liable for any special, indirect, incidental, consequential or liquidated, penal or any economic damage of any character,

consequential or liquidated, penal or any economic damage of any character, including but not limited to leas of use of the Durcheser's preperty lest prefits or least

including but not limited to loss of use of the Purchaser's property, lost profits or lost production, whether claimed by the Purchaser or by any third party, irrespective of whether claims or actions for such

damages are based upon contract, warranty, negligence, tort, strict liability or otherwise.

SEVERABILITY

Should any part, term, or provision of this contract be found by the courts to be illegal or in conflict with any law of the state where made, the validity of the remaining portions or provisions shall not be affected thereby.

ASSIGNMENT

Any assignment of this contract by Purchaser without the written consent of Seller shall be void. Seller may assign this contract to its subsidiaries and affiliates.

CHANGES, ALTERATIONS, ADDITIONS

Changes, alterations, and additions to the plans, specifications, or construction schedule for this contract shall be invalid unless approved in writing by Seller. Changes approved by Seller, which increase

or decrease the cost of work to Seller, shall constitute a corresponding increase or decrease in the contract price as herein provided. The value of additional work shall be agreed upon in writing prior to

the performance of said work. However, if no agreement is reached prior to the performance of additional work approved in the manner herein described, and Seller elects to continue performance so as

to avoid delays, then the estimate of Seller's Estimating Department as to the value of the work shall be deemed accepted by the Purchaser.

PRICES

In addition to the prices specified herein, Purchaser shall pay for all extra work requested by Purchaser or made necessary because of incompleteness of or inaccuracy in plans or other information

submitted by Purchaser with respect to location, type of occupancy, or other details of work to be performed hereunder. In the event the





Client Information

MAYERS MEMORIAL HOSPITAL 20647 COMMERCE ST BURNEY CA 96013 Proposal Number50659Date 4/14/2022SalespersonBRICE COCHRAN

layout of Purchaser's facilities has been altered, or is altered by

Purchaser prior to completion of this contract, Purchaser shall advise Seller, and prices, delivery, and completion dates quoted herein shall be changed by Seller as may be required.

LEGAL NOTICE

For the purposes of any notice permitted or required to be given hereunder, such notice or notices shall be deemed given when received.

CLAIMS

Any claims against Seller arising hereunder shall be deemed waived unless they are presented in writing, with particulars, within ten (10) days after they arise.

TERMS AND CONDITION/TECHNICAL SPECIFICATIONS

The terms and conditions specified herein shall be in addition to those put in Seller's technical specifications and Seller's authorized representative shall resolve any inconsistencies.

ARBITRATION

At the option of the Seller, any controversy or claim arising out of or relating to this contract, or the breach thereof, shall be settled by arbitration in accordance with the Rules of the American Arbitration Association, and judgment upon the award rendered by the Arbitrator(s) may be entered in any court having jurisdiction thereof. Any

Association, and judgment upon the award rendered by the Arbitrator(s) may be entered in any court having jurisdiction thereof. Any arbitration proceeding shall be held in California.

OVERTIME

Unless otherwise specified by Purchaser, all service work will be performed during regular working hours. If Purchaser shall require any overtime labor, Purchaser agrees to reimburse Seller for the overtime premium cost including all related payroll costs, plus Seller's overhead and profit, payable monthly, one (1) month after overtime expense was incurred.

PROPRIETARY DATA

All specifications, drawings, designs, descriptive matter, and other data furnished by Seller to Purchaser pertaining to the work proposed herein shall be deemed proprietary and shall be kept in confidence by Purchaser and shall not be disclosed to any third party except as may be necessary in the performance of any contract with the Seller. In the event Seller requests the return of any such proprietary material and/or any reproductions thereof, Purchaser shall promptly return the same to Seller.

DEFAULT

In case of any default by Purchaser, Seller shall be entitled to payment for all work performed, all termination costs incurred, and any other costs incurred by Seller, including overhead and profit. All such

remedies of Seller are cumulative and not exclusive. Default by Purchaser shall consist of: Failure to pay any installment of price when due, no demand being necessary, or any act or omission on the part

of Purchaser whereby Seller is prevented from completing said service, or receivership, bankruptcy, assignment for the benefit of creditors or any other form of insolvency proceedings by or against

Purchaser or in case said premises or said system shall be attached, liened or seized by process of law and such attachment or lien shall not be vacated or seizure terminated within ten (10) days after its occurrence.

BACK CHARGE

No charges shall be levied by the Purchaser against the Seller unless (48) hrs prior written notice is given to Seller to correct any alleged deficiencies/ clean-up which necessitates such charges and unless deficiencies are the direct fault of Seller.





Client Information		
MAYERS MEMORIAL HOSPITAL 20647 COMMERCE ST BURNEY CA 96013	Date	oosal Number 50659 e 4/14/2022 sperson BRICE COCHRAN
enforcement of the Occupational Safety Heal said claims, demands or damages are a direc This agreement between HUE & CRY, INC. a The parties hereto agree: That PURCHASER has requested HUE & CR	ct result of causes within the exclusive control and (Purchaser's)	of Seller. R's premises as described above.
	he price as shown above and under the above Estimated date work to be substantially c	
Hue and Cry, IncPrint Name	Hue and Cry, Inc - Signature	Date
Please print name here	Please sign name here	Date Approved

Attachment F

Chief Executive Officer Chris Bjornberg



Board of Directors Jeanne Utterback, President Tami Vestal-Humphry, Vice President Beatriz Vasquez, Ph.D., Secretary Abe Hathaway, Treasurer Tom Guyn, MD, Director

Board of Directors Quality Committee Minutes April 13, 2022 @ 1:00 PM Fully Remote Teams Meeting

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

		BOARD MEMBERS PRESENT:	STAFF PRESENT:		
		Jeanne Utterback, President	Chris Bjornberg, CEO		
		Tom Guyn, MD., Director	Candy Detchon, CNO		
		Excused ABSENT:	Keith Earnest, CCO		
		Trudi Burns, Cardiac Rehab	Jack Hathaway, Director of Quality		
		David Ferrer, Respiratory	Libby Mee, Director of HR		
		COMMUNITY MEMBERS PRESENT:	Daryl Schneider, PT Manager		
		Laura Beyer	Amanda Harris, Telemedicine Jessica DeCoito – Board Clerk		
2	CALL	FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO S	SPEAK TO AGENDA ITEMS		
	None				
	APPF	ROVAL OF MINUTES			
	3.1				
	REPC	ORTS: QUALITY STAFF			
	4.1	4.1 Employee Health & Workers Comp: No employees out on COVID leave currently. Working on making the booster eligible employed list smaller.			
;	RFPC	list smaller. REPORTS: QUALITY PATIENT SERVICES			
	5.1	Telemedicine: patients are really enjoying that they can see their p	imary and specialty providers in the same location. Our school		
		program is ending, with some options to keep the program going w			
		and Rheumatology are a week to two weeks out - quick turnarou			
		specialty providers.			
	5.2	Cardiac Rehab: great to see that our issues can be solved from with	in our own organization. Departments helping departments.		
	5.3	Respiratory: very helpful to have the pulmonary services available			
		Rehab, Retail Pharmacy and even in Modoc. Great work – can't wa			
	5.4	Pharmacy: would like to report out to next month. Will present gra	phs and charts.		
		Physical Therapy: Congrats to PT on having a full staff with no regi	stry members for the last 3 years. Equipment maintenance or		
	5.5 Physical Therapy: Congrats to PT on having a full staff with no registry members for the last 3 years. Equipment maintenan wear and tear is always something we are looking at And researching whether pieces are replaceable, or do we need to be				
	5.5	wear and tear is always something we are looking at. And researching whether pieces are replaceable, or do we need to			
	5.5	brand-new piece of equipment ordered.	ing whether pieces are replaceable, or do we need to have a		
	5.5				
		brand-new piece of equipment ordered.	tags: one due to timeframe of reporting issue and the other		
		brand-new piece of equipment ordered. SNF Events/Survey: two surveyors in for self-reported issues. Two	tags: one due to timeframe of reporting issue and the other etting waved. We are in survey season, so we are on our toes		

6	DIREC	TOR OF QUALITY			
	6.1	Director of Quality: written report submitted. Radiology will have night, weekend, and holiday coverage. We will begin testing the new modality for the Radiology vendor that we are transitioning into. Med errors that have occurred have seen a noticeable drop because our Hospitalist has found confusion in provider orders – white papers on parameters have been used as references to help correct these issues going forward. Analyzer challenge in the lab has been a priority to solve.			
7	OLD E	BUSINESS			
	7.1	Meeting Calendar Discussion: Joint Commission will provide specific Quality measures for each department, and specific elements within that measure. An internal committee will be set up to manage all the quality measures and metrics with staff. Then the Director of Quality will report out to this Board Quality Committee meeting, with a dashboard of data and graphs, and follow all HIPPA guidelines for our residents and patients. Introduction for the new pieces will start to occur over the next few months. July is our goal for rolling out the new format. We will have a new time of meeting to have a provider available at the meeting. Staff will make sure this aligns with the bylaws and committee structures.			
8	Augus	R INFORMATION/ANNOUNCEMENTS: RMOMS grant was submitted two weeks ago. We should hear back on this grant around st. Includes 10 partners in collaboration. Requested just under the grant amount and submitted one page short of the max page Congrats to Laura on this amazing feat and good luck! Great job on the health fair!			
9	ANNOUCNEMENT OF CLOSED SESSION: 2:11 pm				
	9.1 MEDICAL STAFF CREDENTIALS GOVERNMENT CODE 54962 ACTION ITEM				
	ALAP ROBE GARY ANDR ERIC I STAFF NIME NICHO SHELL TIMO FARZI DAVIE ROBE DAVIE STAFF DALE TYLER	E STATUS CHANGE JANI, MD – INACTIVE RT BUSHELL, DO – INACTIVE BELAGA, MD – INACTIVE BELAGA, MD – INACTIVE VEW LIN, DO – INACTIVE CRAEMER, MD – INACTIVE CRAEMER, MD – INACTIVE CRAEMER, MD – FAMILY MEDICINE, PIT RIVER HEALTH DLAS SCHULACK, DO – EMERGENCY MEDICINE LEEN DENNO, MD – HOSPITALIST THY FISHER, MD – RADIOLOGY N IMANI, MD – RADIOLOGY N IMANI, MD – RADIOLOGY N IMANI, MD – RADIOLOGY SARVER, MD – RADIOLOGY C SARVER, MD – RADIOLOGY S SARVER, MD – RADIOLOGY F REAPPOINTMENT SYVERSON, MD – GENERAL SURGERY N BARR, MD – EMERGENCY & FAMILY MEDICINE E MORENCE STATUS S			
		staff credentials approved unanimously.			
10	RECO	NVENE OPEN SESSION: 2:13 pm			
11		URNMENT: at 2:14 pm Regular Meeting – May 11, 2022			

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

The following are the New, Revised and Retired Policies and Procedures that have been approved by the Policy and Procedure Process. These policies and procedures have been put in the appropriate hospital manuals.

Date: April 1, 2022

For Quarter Ending March 31, 2022

Document	New/Revised/Retired
Admission Information MMH460	Revised
Assessment and Reassessment of the Medical Surgical Patient	Revised
Baths, Bed, Partial, Shower for Acuteand Long Term Care	Revised
BILI LITE FLOW SHEET and I O MMH411	Revised
CIWA - Alcohol Scale (Revised)	Revised
Colostomy Irrigation	Revised
Communicating with the Deaf and Hearing Impaired	Revised
Death	Revised
Do Not Resuscitate-Do Not Attempt to Resuscitate	Revised
EKG Policy, Fall River	Retired
Enemas	Revised
Foley Catheter Care	Revised
Hospital Report of Newborn Screening Specimen Not Obtained	Retired
Hydraulic Lift, HOYER	Revised
	Revised
	Revised
	Revised
Nutrition Screening: Prealbumin	Retired
Paracentesis, Assisting with Abdominal	Revised
	Retired
	Revised
	Revised
Prisoner Precautions MMH59	Retired
RELEASE OF A CHILD UNDER 8 YEARS OF AGE OR UNDER THE HEIGHT OF 4 FEE	Revised
	Retired
	Revised
	Retired
	Retired
	Retired
	Revised
	NEVISEU
	Admission Information MMH460 Assessment and Reassessment of the Medical Surgical Patient Baths, Bed, Partial, Shower for Acuteand Long Term Care BILI LITE FLOW SHEET and I O MMH411 CIWA - Alcohol Scale (Revised) Colostomy Irrigation Communicating with the Deaf and Hearing Impaired Death Do Not Resuscitate-Do Not Attempt to Resuscitate EKG Policy, Fall River Enemas Foley Catheter Care Hospital Report of Newborn Screening Specimen Not Obtained Hydraulic Lift, HOYER Hydraulic Lift, Vera Lift II Injection, Intradermal Nursing IV Certification Nutrition Screening: Prealbumin Paracentesis, Assisting with Abdominal Pediatric Crash Cart Montly Chek List MMH717 Pediatric Monthly Check List MMH540 Physician Orders - Medication Reconciliation & Order Form MMH156

Department	Document	New/Revised/Retired
Imaging	Sacrum And Coccyx X-Ray	Revised
Infection Control	Animals in the Hospital	Revised
Infection Control	Control of Gastroenteritis Outbreaks in LTC - SNF	Revised
Infection Control	Covid 19 Vaccination Declination Form MMH698	Retired
Infection Control	COVID 19 Vaccine Consent Form - Public MMH690	Retired
Infection Control	COVID 19 Vaccine Consent Spanish Public MMH690S	Retired
Infection Control	Immunization Program Employee	Revised
Infection Control	Influenza Vaccine Consent - Employee MMH316A	Revised
Infection Control	It's Federal Law-You Must Give Your Patients Current VISs	Retired
Infection Control	Outpatient/ER Influenza Vaccine MMH685	Revised
IV-Med	Ferric Carboxymaltose Administration Guidelines (Injectafer)	Revised
Medical Staff	Application for AHP Reappointment	Revised
Medical Staff	Application for Medical Staff Reappointment	Revised
Medical Staff	Bylaws, Medical Staff	Revised
Medical Staff	Endocrinology Core Privileges Telemedicine	Revised
Medical Staff	Rules, Medical Staff	Revised
Medical Staff	Scope of Service Med Staff	Revised
Medical Staff	Surgery, General Core Privileges	Revised
Outpatient Medical	Central Venous Catheter Site Care	Revised
Outpatient Medical	Phlebotomy; Therapeutic	Revised
Outpatient Medical	Pressure Injury - Acute and SNF	Revised
Outpatient Medical	Pressure Injury Prevention Guidelines	Revised
Outpatient Medical	Rhophylac Consent Form MMH711	Revised
Outpatient Medical	Rhophylac During Pregnancy	Revised
Preprinted Orders	PHYSICIAN ORDERS - Monoclonal Antibodies for Covid 19 MMH703	Revised
Purchasing	ASSIGNING ITEM NUMBERS	Revised
Purchasing	Contract Management	Revised
Purchasing	Donated Medical Goods	Revised
Purchasing	Group Purchasing Organization (GPO)	Revised
Purchasing	Inventory Data Entry	Revised
Purchasing	Paragon Issuing Process	Revised
Purchasing	Personal Protective Equipment AB 2537 PPE Stockpile	Revised
Respiratory Therapy	Discharge Six Minute Walk Distance Test MMH620	Revised
Safety	Active Shooter Policy	Revised
Skilled Nursing	Alarms, Exits And Entrances, Memory Care Unit	Revised
Skilled Nursing	Baths: Bed, Partial, Shower, Tub, SNF	Retired
Skilled Nursing	Controlled Substance Medication Cart Count Procedure	Revised
Skilled Nursing	Discharge Summary, SNF	Revised
Skilled Nursing	Discharge With Medications, SNF	Revised
Skilled Nursing	Patient Care Policy Committee	Revised
Skilled Nursing	Patient Lift Policy	Revised
Skilled Nursing	Post Fall Standard Work Flowsheet	Retired
Skilled Nursing	Psychotropic Drug Evaluation MMH234	Revised
Skilled Nursing	Recertification for Medi-Cal SNF	Revised
Skilled Nursing	Revised McGeer Criteria for RTI MMH624	Revised
Skilled Nursing	Scheduling, Nursing Staff SNF	Retired

MAYERS MEMORIAL HOSPITAL DISTRICT

Privileges in Advanced Wound Care

Name:

(Please Print)

Qualifications

To be eligible for core privileges in Wound Care, the applicant must meet the following qualifications:

• Continually maintain certification by the relevant American Board of Medical Specialties, American Osteopathic Board or American Board of Podiatry Surgery;

OR

• Successful completion of an ACGME or AOA accredited post-graduate training program or podiatric surgical residency program with active participation in the examination process leading to certification by the relevant board. Board certification is required within three (3) years of eligibility and continually maintained thereafter.

Staff Status Requested (please check one)

Active: must admit at least 10 inpatients per year to the Hospital

- Consulting: may not admit patients to the Hospital
- Courtesy: may not admit more than 10 inpatients per year to the Hospital
- Telemedicine Affiliate: may not admit patients to the Hospital

Name _____

ADVANCED WOUND CARE					
-	current national certification in wound care through the nent (AAWM) or the American Professional Wound Car		•		
Completi	on of an approved advanced wound management course TCOM module or separate TCOM certification	(minimum 12 con	ntact hours)		
Requested	Please delete and initial any privileges in the "Core" that you are not requesting	Indicate # performed in prior 24 months	Where performed		
	Diagnosis and therapeutic management of complex wound conditions utilizing advanced wound care treatment modalities. These treatment modalities include, but are not limited to: standard wound care protocols, complex wound management protocols, TCOM measurement and interpretation, negative pressure wound therapy, wound biopsy, minor surgical debridement (skin and subcutaneous tissue to fascia), compressive therapy, etc. (DPM privileges limited to the foot and ankle.)				
	Necrotic tendon, muscle or bone debridement in open wounds.				
	Silver nitrate cauterization of hypergranulation tissue.				
	ended ommended ended with the following modification(s) and reason(s):				

Additional Privileges Requested (write in below):

To be eligible for the additional privilege(s) requested, the applicant must demonstrate acceptable experience and/or provide documentation of competence in the privileges requested consistent with the criteria set forth in the medical staff policies governing the exercise of specific privileges (see attached "Supporting Documentation Form").

Recommended Not Recommended Recommended with the following modification(s) and reason(s):

Name

Acknowledgement of Practitioner

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform, and that I wish to exercise at Mayers Memorial Hospital District, and;

I understand that:

- (a) In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- (b) Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such a situation my actions are governed by the applicable section of the medical staff bylaws or related documents.

Applicant

Recommendations

We have reviewed the requested clinical privileges and supportive documentation for the above named applicant and recommend action on the privileges as noted above.

Credential Committee Chair

Medical Executive Committee Chair or Vice-Chair

Date

Date

Date

(1) HURON

DRAFT BOARD OF DIRECTORS EDUCATION AND DEVELOPMENT

Mayers Memorial Hospital District

April 21, 2022

SUBMITTED TO:

Jeanne Utterback Board President Mayers Memorial Hospital District jutterback@mayersmemorial.com

SUBMITTED BY:

John Tiscornia Managing Director Huron 206-310-6500 jtiscornia@hcg.com

Cover Letter

April 21, 2022

Jeanne Utterback Board President Mayers Memorial Hospital District 43563 Highway 299E Fall River Mills, California 96028

Re: Board of Directors Education and Development

Dear Ms. Utterback:

Huron would be pleased to work with Mayers Memorial Hospital District (Mayers Memorial) Board of Directors (Board) as they engage on the education and development of the Board to meet the disruptive environment and the challenges of the future. The Board members are leaders and can provide high-level oversight and guidance. We believe our capabilities and expertise with regard to board education and development make us well qualified to work with Mayer Memorial's Board.

In our proposal, we have provided a description of our expertise, workplan, and deliverables. We have defined an approach that is inclusive of the Board members. Our process will compare Mayers Memorial's governance practices to leading practices as well as provide an overall summary for governance.

We have extensive experience with Board development and education. We are excited about the opportunity to partner with Mayer Memorial's Board on this very important engagement.

Sincerely,

John F. Timornia

John Tiscornia Managing Director Huron 206-310-6500 jtiscornia@hcg.com



Project Overview

OUR UNDERSTANDING

We understand the Board of Director's (Board) objective is to educate and develop the Board to best meet the challenges of the future. This includes comparing Mayers Memorial's governance practices to leading governance practices and making summary comments for the Board's consideration.

OUR EXPERTISE

We are leaders in Board education and development. Our experts annually present 15 to 20 governance presentations in formal education sessions and are current on governance leading practices. Our experienced professionals conduct numerous Board reviews and assessments with the objective of improving governance practices. Through practical experience and knowledge of current trends, we understand that each Board has its own specific culture that may impact the Board. We have worked with healthcare district hospitals in California.

We understand the Board's responsibilities for strategic direction and oversight. Our Board curriculum is generally designed to enhance the effectiveness of the Board. We have presented on numerous Board and governance topics. We have in-depth expertise in facilitating Board discussions.

WORKPLAN AND APPROACH

- 1. Meeting with Board President to discuss desired outcomes, deliverables, and timeline for board education and development session. The Board President may serve as sponsor of the project.
- 2. Meeting with Board President and CEO to confirm approach.
- 3. Draft the board member discussion questionnaire to understand board member's ideas and insights and understand how governance and culture functions at Mayers Memorial and how it could be more effective.
 - a. Review the draft of the discussion questionnaire with the Board President and CEO.
- 4. Conduct one-on-one virtual discussions with each member of the Board.
- 5. Summarize themes from discussions to determine the specific educational direction.
- 6. Review Board meeting minutes, articles, policies and procedures, by-laws, bios, committee charters, and the 2021 MMHD Board Assessment Survey Results.
- 7. Compare Mayers Memorial governance practices to leading practices to highlight effective and efficient governance.
- 8. Prepare overall summary.
- 9. Review overall summary with the Board President and CEO to confirm final outcomes and deliverables for board education and development session.
- 10. Conduct education and development session and present overall summary to the Board (1/2 day session).



KEY PROJECT DELIVERABLES

- 1. Themes from board member discussions
- 2. Comparison to leading practices
- 3. Overall summary
- 4. Half day Board education session
 - a. Potential topics:
 - i. Board Roles and Responsibilities
 - ii. Board Effectiveness
 - iii. Board Communications





John Tiscornia, MBA, CPA

CLIENT SERVICES EXECUTIVE 206-310-6500

• Throughout his career, John has been involved in the healthcare industry's financial, business strategy and regulatory challenges. His expertise covers governance issues and Board development, management interface between CEOs and Boards, performance assessments, and implementing healthcare providers' improvement plans. John also has

experience in performance improvement, conversion to non-profit organizations, strategic planning, consolidations, mergers and collaborations, and issues related to healthcare. John is on the Board of the Estes Park Institute and has responsibility for the Board governance education program. He is also a clinical professor at the University of Washington School of Public Health, Department of Health Services. John has been on the board of a large healthcare system. He has also been on the board of a regional healthcare system. He has worked with and conducted education sessions for various healthcare district hospitals in California.



Fees

Considering the anticipated scope, duration, staff requirements, and our strong desire to partner with you — our professional fees for this project are \$10,000. We will work with Mayers Memorial to mutually agree upon a payment schedule.

We will also bill Mayers Memorial for reasonable, actual out-of-pocket expenses incurred, including airfare, ground travel, lodging, usual and customary per diems, and communication costs. Actual expenses will be submitted to Mayers Memorial and due monthly. Our team will make every effort to minimize our expenses.



HURON

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Mayers Memorial Hospital District Always Caring. Always Here.

Executive Director of Community Relations & Business Development – Valerie Lakey April 2022 Board Report

Legislation/Advocacy

AB 2080 (Wood D) Health Care Consolidation and Contracting Fairness Act of 2022. In Assembly Health committee: Hearing postponed by committee.

This bill would create the Health Care Consolidation and Contracting Fairness Act of 2022, pertaining to contracts issued, amended, or renewed on or after Jan. 1, 2023, between a health plan or insurer and a health care provider or facility. It would prohibit these contracts from containing terms that — among other things — restrict the payer from steering patients to other providers or facilities, or that require the payer to contract with other affiliated providers or facilities. AB 2080 would also create additional attorney general oversight for transactions undertaken by investor-owned hospitals, medical groups, payers, and pharmacy benefit managers. Additionally, it would expand the Department of Managed Health Care's authority over health plan mergers and acquisitions.

SB 1339 (Pan, D-Sacramento) — Support If Amended

SB 1339 would require hospitals with SPC 2 buildings to provide the location of each service in that building. In addition, the Department of Health Care Access and Information would be required to provide the Legislature with an assessment of projected costs to retrofit each hospital building to meet the 2030 seismic requirements. Passed Senate Health Committee April 20, 2022. Val Lakey is working closely with CHA on this bill ands will be providing testimony as the bill moves forward.

Community Benefits Requirements: The governor's budget includes a proposal to require hospitals that provide community benefits to dedicate 25% to social determinants of health (SDOH). Revised trailer bill language was recently released. While hospitals have dedicated millions in resources to addressing many of the SDOH, mandating a percentage requirement limits the flexibility of hospitals to meet the needs of their communities that may not be included in the definition of SDOH. We join CHA who is opposed to any strict requirement for the use of these resources.

ACHD Legislative Visits: I will be in Sacramento on April 27 (Board meeting day) visiting a list of legislators. As a member of the ACHD Advocacy Committee, I will be joining our other healthcare district collegues in advocating for or against legislation that will have affects on our district.

As part of National Hospital Week, CHA is hosting a reception with California's state senators and Assembly members on the state Capitol grounds on May 9. Ryan and Chris will join me for this function. Following on May 10th, I will be joining other members of the Legilastive Stasrtgy Group in Sacramento for an in person meeting to discuss and strategize on the many bills that we are working on.

I attended the CHA Rural Health Meeting with Chris, Ryan and Travis - This day focused on seismic strategy, changes to MediCal and other financial directives, as well as key legislative issues. There was also time allotted for sharing, reacquainting, and roundtable discussions with issues specific to small and rural hospitals. This was a very productive day with rural healthcare staff from around the state.

Marketing/Public Relations

<u>Mayers Minute</u> – We began publishing the Mayers Minute video each Tuesday and Thursday to provide ALL staff information at the same time. It is sent via email and text. So far we have received positive reviews. You can view this video and the "<u>It Pays to Know</u>" newsletters on the <u>Employee Intranet</u>. Another great resource is the <u>Wellness Wisdom</u> published every two weeks.

<u>Tri Counties Community Network Community Helpers Luncheon</u> MMHD was proud to be a sponsor of the Community Helpers Lunch in Burney. We focused on our clinic staff and had providers available to meet the small children and their parents. It was very well attended and a successful day. We provided "Swag" to the kids, had an obstacle course and the providers gave the little "patients" a lolly-pop. Parents were provided with marketing materials and information on the clinic.

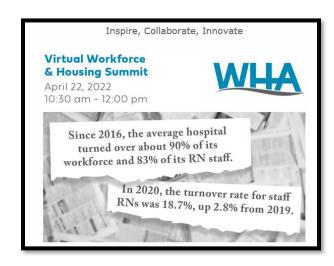


<u>Tri Counties Community Network Career Fair</u> – MMHD participated in the Career Day at the Tri Counties Community Network. We were a sponsor and were included in all of the advertising and marketing. The event was not attended as well as last year, but it was a great opportunity to advertise our CNA program and current job openings.

Doctor's Day MMHD presented our providers with a gift card and custom BBQ set for Doctor's Day. We also provided a new BBQ over at the Riverview House.

Planting Seeds...Growing Our Own

I was asked to give a presentation on our Planting Seeds, Growing Our Own program to the Western Healthcare Alliance (WHA) for their Workforce Summit.



As a rural healthcare provider, it can be overwhelming to wade through news headlines surrounding recruitment, retention, and the state of our healthcare workforce. How do you make the right decisions in a world trying to recover from the Covid pandemic and an unprecedented workforce market? Did you know that the average cost of turnover for a bedside RN is over \$40k and causes a hospital to lose \$3.6m to \$6.5m a year? Once you hire staff, where do they live? Housing continues to be a significant challenge for our rural healthcare providers. We can help!

Please join us on April 22nd from 10:30 am – 12:00 pm for our Virtual Workforce and Housing Summit to collaborate and share innovative stories. The Summit provides an opportunity for HR and other leaders interested in solving these issues to hear from a panel of experts and peer-to-peer collaboration to help guide you through these challenging issues. The panel will be facilitated by **Sara Leahy, Director of Member Services, Colorado Rural Health Center** (meet Sara). Our fabulous experts include:

Val Lakey, Executive Director of Community Relations Business Development, Mayers Memorial Healthcare District (meet Val)

Val is recognized nationally for her work in the remote rural community of Fall River Mills, CA. Val and her team developed the successful "Planting Seeds and Growing Our Own" partnership with their community to ensure a pipeline of future healthcare workers committed to healthcare in Fall River Mills. She will provide an overview of their program, the perseverance, and long-term commitment of their community to keeping healthcare local.

The application deadline for the Senior Intern Program is May 1st. We completed visits at the local high schools with our last visit at Burney High School.

We are scheduled to do programs at the Elementary schools in May. We are very excited to get back into the schools with our programs. We even sponsored a "Jog a Thon" at the Intermountain Preschool Co-Op to start establishing healthy relationships with children and parents at an even earlier age.

Emergency Preparedness

We are preparing for Survey season, wildfire education, and focusing on the upcoming Workplace Violence certification visit.



Operations Report April 2022

Statistics	February YTD FY22 (current)	February YTD FY21 (prior)	February Budget YTD FY22
Surgeries			
➤Inpatient	2	1	18
≻Outpatient	32	20	54
Procedures** (surgery	95	79	144
suite)			
Inpatient	1860	1477	1304
Emergency Room	3208	2841	3165
Skilled Nursing Days	20,065	20,732	20,565
OP Visits (OP/Lab/X-ray)	15,904	16,083	10,560
Hospice Patient Days	1327	847	988
РТ	1883	1898	1910

*Note: numbers in RED denote a value that was less than the previous year. **Procedures: include colonoscopies

Chief Clinical Officer Report

Prepared by: Keith Earnest, CCO

Pharmacy

- COVID Vaccines
 - Mayers Rural Health Center in Burney is offering second boosters to adults age 50 and over who have received their first booster at least 4 months ago.
- Pharmacy is navigating shortages; sterile water and saline flushes are very hard to get right now.
- I spent a day at Mercy Redding pharmacy to observe Cerner.

Retail Pharmacy

• Although volumes are strong, revenue has fallen. The CCO and CFO had an initial discussion with a consultant, and we found that the drop in revenue is primarily due from the change from Partnership (Medi-Cal managed care) to Medi-Cal Rx. We are looking at steps to offset the change.

Physical Therapy

- Daryl Schneider, PT, Manager, spent a day at Mercy Redding observing Cerner in their PT department. Mercy does not have outpatient PT but she was able to see how it works in the inpatient setting.
- At the request of an ER physician, PT staff is putting together a binder with resources for outpatient DME referrals. Daryl has reviewed the system that Mercy uses. The binder will be reviewed by Dr. Ikuda and then be implemented.

Cardiac Rehab

- Trudi Burns, RN, Cardiac Rehab Manager, has been working closely with Pit River Clinic to facilitate referrals for maintenance and rehab patients.
- A two new monitored rehab patient will start next week and another is in the insurance clearance process. Referrals appear to be returning to pre-pandemic numbers.
- Cardiac maintenance patients are returning post pandemic.

Respiratory Therapy

- The meta-neb machines have been replaced. Staff is orienting on the new machines.
- David Ferrer, RT, respiratory manager, performed pulmonary screenings at Mayers Health Fair and has plans to perform additional pulmonary screenings for the public at Cardiac Rehab, Mayers Pharmacy and at Modoc Medical Center.
- David Ferrer, RT, respiratory manager, will be presenting at Modoc Medical Center's medical staff meeting. Modoc Medical Center does not have a Pulmonary Function Lab and we hope to obtain referrals from the Alturas area.
- David has a day scheduled at Mercy, Redding, to observe Cerner is use.

Telemedicine

• See attached report.

<u>Chief Nursing Officer Report</u> Prepared by: Candy Detchon, CNO

- MMHD continues to work towards a more satisfactory ambulance solution for the district. Staff met with a representative from REMSA this month who has an expertise in EMS in the rural setting. He had several viable options that are now being explored further.
- COVID -MMHD and the intermountain district continues to see a lull in COVID activity. There have been no admissions related to COVID since early March and no reported cases in the employees.
- Several surveyors have been in the SNF over the last month, reviewing a large number of selfreported issues. Two low level tags are anticipated as a result of their focused surveys.

• CDPH has resumed the routine survey process and MMHD anticipates a survey in the near future.

SNF Report

- Both the Burney Annex and Station 2 remain in "green" status. The team continues to focus on rebuilding the census. There have been several discharges this month. The majority of potential admissions at present are waiting for a memory care bed.
- Current Census: Burney 49 Fall River 27.
- The first CNA class has finished orientation and the new employees are now fully in the count. The second class is well underway and there is a large amount of interest in the June class.
- Several surveyors have been in the SNF over the last month, reviewing a large number of selfreported issues. Two low level tags are anticipated as a result of their focused surveys

SNF Activity Report

- A new van driver has been hired to transport the SNF Residents.
- A Cosmetologist has been hired to groom hair at both SNF locations. She is a hospital employee and will be working about two days a week to provide this service to the residents.
- 12 hour shifts in the activities department continue to go well and offer help for the staff in the evenings and a set schedule that offers more time off for the activity aides.
- Residents are enjoying the increased freedom now that both units are in the green status. They are coming out of their rooms, socializing and attending group programs.

Acute Care Report

- February 2021 Dashboard
- Acute: ADC 2.29, LOS 4.92
- Swing: ADC 4.82, LOS 15.00
- OBS days: 10.34
- March Staffing: Required 9 FTE RN/LVN's, 4 FTE CNA's & 2 FTE Ward Clerks (dropped from need of 3 RN's to 2 RN's per shift with change in covid unit status)
- MMH RN's: 3 FTE, 1 PTE (alternates OPS), 1 PTE (alternates LTC), 2 per diem, & 1 Asst. Manager
- MMH CNA's: 4 FTE, 1 per diem
- MMH Ward Clerks: 2 FTE & our per diem CNA can cover this position as well.
- Acute care continues to have a consistent need for registry support.
- Upcoming Events
- April Staff Meeting: emergency preparedness with Val Lakey, chart education with ward clerk staff, and possibly infection control handwashing results with Dawn Jacobson (depending upon her return).
- April 11th & 12th: 2-day educational event–recognizing the patient in distress, Sepsis, ARDS, etc.
- All areas recognized as gaps of care by administration, providers, and staff.
- Covid Unit closed early March

Outpatient Surgery

- GI procedures being conducted in OR 2 with use of RN Moderate Sedation.
- Some training to OR staff has been provided by ED RN's for Moderate Sedation. There are safety concerns as none of the currently available nursing staff have a critical care or ED background and the ED RN's have limited availability. Alternate solutions are being explored.
- MMHD continues to search for CRNA coverage but have been unsuccessful.
- Surgery stats 6-patients/7-procedures.
- Dr. Syverson on vacation second half of April. No cases for the rest of April.

Outpatient Medical

- The Outpatient Census (*110 approx. a month*), 114 patients, with 142 procedures, February 107 patients, with 147 procedures, March 102 patients, with 127 procedures (These counts do not include seeing LTC residents with wounds in Burney and FR).
- OPM is in the testing phase of ABI (ankle brachial index) machine before using on patients.
- Worked the MMHD health fair to promote OPM to the community.
- OPM is placing several skin substitutes which are showing favorable wound healing outcomes. The company representative explained MMHD is one of the only Critical Access Hospitals doing this service.

Emergency Department

- The Emergency Department treated 331 patients in March
- 22 patients were admitted to MMHD
- 12 patients were transferred to a higher level of care
- 69 patients were pediatric. This is 21% of the total volume.
- 3 patients left against medical advice
- 2 patients left without being seen
- 2 patients left prior to treatment
- 33 patients presented to ER via EMS (ambulance)
- The E.D. continues to have three vacant RN positions. All are on night shifts and one is a nursing supervisor position.
- ED transfers to other facilities have become easier due to the decline in COVID cases. Currently, most patients can be transferred to Redding hospitals.

Quality

The Quality Department is working on creating spreadsheets for the Joint Commission work that is ahead of us. To align the TJC metrics with our quality program moving forward. This update will also change the district's QAPI (Quality Assurance and Performance Improvement) Program. The goal there being that the new QAPI Program and the spreadsheets will all be available for use by the hospital as a whole by July 1. The Quality department will have some of the work done before the next quality meeting – the first of the new meetings under the changes brought forward to the board a few months ago.

Radiology

- The work for the new automatic hinge on the CT door has been approved, the department is thrilled as that CT door has been a pain (literally painful for the techs to use on their own, as the door always swings back and hits them as they attempt to keep the door from hitting patients or beds and figuratively as a hindrance to smooth transitions in and out of the CT room with beds and gurneys) for some time now.
- There will be a walk through with a potential Ultrasound Tech the last week of April, and a walk through with a potential manager on the 22nd of April this manager would be a temporary solution as MMHD continues to search for a permanent manager. A new traveler starts the beginning of May which will bring the department to full staffing.

Laboratory

- Laboratory staffing is adequate. Mayers facilities team is working very hard with the Siemens team to get our new Analyzer in the building, with the intention being that the new machine be delivered ASAP.
- The Lab manager working to get the iStat program up and running for the ED by July 1.

Chief Operating Officer Report

Prepared by: Ryan Harris, COO

Facilities, Engineering, Other Construction Projects

- We are wrapping up our final inspections and punch list items for the demo project in order to get occupancy of the space. We conducted and passed our fire alarm inspection on 4/19. Existing penetrations in our fire wall were discovered by HCAI during the inspection of our fire alarm and will need to be repaired by facilities prior to occupancy. MedGas/Vacuum alarm panel work is the next activity of priority. MMH is going to ask for occupancy of the new nurse station location while there are still punch list items that need to be finalized. Room 102 will not be used for patient care until after the final inspection of the project.
- We were able to find a door contractor to install the CT door actuator. The proposal has been approved and we are estimating a 4-week lead time on hardware. John Morris is working with our Imaging department on scheduling.
- We have engaged with Butler Engineering to do the Fall River Arts & Trophies remodel construction documents and permitting. We will do a design walk with Butler in approximately 1 month to determine the scope of the project. Their proposal will come back to the board for approval to proceed. The plan is to house the hospice office, the foundation office, education, with the possibility of home health offices in the future.

- The replacement of the Burney Fire alarm system will be discussed at board finance and the board meeting this month. We have received a proposal for a full replacement of the system. We have been experiencing more and more technical issues with the system over the last couple of years and are taking the proactive approach of a full replacement prior to us having a complete failure of the panel.
- We have almost completed painting the entire interior of the building. Once we are done with the hallway at Station 1, we will have everything painted and all the cove base in the corridors replaced. We should be close to done with it this week barring any issues.
- We are skinning all the doors from Station 1 to the new wing to match its design style. We are using our leftovers from the doors to skin the cabinets in the rooms as we go. It is making a big difference in the appearance of our patient care areas and helps with infection control because we are eliminating porous surfaces.
- The Burney crew has done a nice job of landscaping around the laundry facility. They trimmed up some of the trees and added bark and rocks to match what we have done around most of our buildings. They also planted shrubs to match.
- John Morris has engaged with Stewart Signs to get drawings and permitting done for the pharmacy sign. We are awaiting a new proposal from them to do the project in three phases. The phases will include 1. Design and permitting 2. Once permitted, fabrication of the sign 3. Installation of the sign. Fabrication of the sign will not begin until after permits are issued.
- Facilities and Engineering is currently fully staffed.

ΙΤ

- The Helpdesk has seen lower volume this month, down 13% to 351 tickets received. This has been helpful in allocating time to projects, of which we currently have 25 and are actively working on 9.
- We are very close to finishing out our migration to office 365, and there will be a handful of outages scheduled to accommodate the final cutover in the next month or so.
- We are also hard at work ramping up our security initiatives to ensure we are compliant with insurance requirements in July.
- There is also some pre-requisite work being done for our Cerner migration, including scheduling some network readiness surveys and our work on redundant internet for our Fall River, Retail, and Burney sites.
- Our SOC is currently going through an acquisition, and we have not received data regarding our security incidents for this month due to a shift in account managers.

Purchasing

• The team has completed the transition from the old shed to a new and larger shed. This should help with finding items easier and keeping overflow items more organized.

- The medical supply room has been organized with minor details being worked on. The team continues to work through labeling items, stickering important patient care items and setting new PAR levels.
- Purchasing will begin a committee process with Nursing leadership to identify alternatives for products should the original items be unavailable. The committee will meet up every other month to discuss items.
- At this time, the new sticker process has been very useful for Purchasing and Nursing staff. Nursing has made comments that capturing patient chargeable items is now easier to do.
- Purchasing is currently fully staffed.

Food & Nutrition Services

- F&NS is has made great improvements over the last couple of months on staffing and is getting close to being fully staffed. Susan is currently working on getting the new staff up to speed.
- With both SNF's being in green our cafeterias have reopened to staff. The square system has been a great tool for our staff to use and has streamlined our dietary process.
- Susan and Sherry are continuing their work on the new EVS/Dietary cross training program.

Environmental Services & Laundry

- Laundry facility reopened in March. Our linen is in great shape and up to par, so we don't have any more linen shortages. Sherry has had many compliments on how the linen feels, how clean it smells and how its folded nice and neat.
- Susan Garcia and Sherry have worked out a cross training program for Housekeeping and Dietary departments so that staff can be cross trained when there are staff shortages.
- We need to hire a floor maintenance staff member. Staffing is up and getting everyone trained and setting routines is the focus.
- EVS may have job openings coming up with a couple team members joining the CNA program.

Rural Health Clinic

We are now signed up with GeneSight[®] to perform genetic testing for patients taking psychotropic medications (i.e anxiety, anti-depressants). This is a covered benefit for Partnership and Medicare patients. Private insurance and self-pay patients will be contacted if services are over \$330 to be given the option to proceed or enroll in one of the financial assistance programs they offer. The average fee for this service is \$330. There is no cost to the clinic at all. Testing kits are ordered through the online portal and mailed directly to us

at no cost. GeneSight[®] will send prepaid shipping labels and do all the billing for the services. The provider is then notified when the results are ready to be viewed through the portal. This is a great option for patients who have been struggling to have successful results with their current psychotropic medication(s).

- We have applied to be a vaccine for children (VFC) provider. The application has been received and is now in processing to be assigned a representative.
- We are looking at possibly adding a Saturday clinic twice a month for a half day. Currently in talk with staff to see what the availability is.
- We now have phones installed in room 7 & 3 so that translation services are available for our non-English speaking patients.
- We also received an iPad and stand from Partnership that will be used for video translation services. This option is only available to Partnership patients. Thank you to Amanda Harris for facilitating this for the clinic.
- We have increased our Partnership patient capacity from 2,625 to 3,600 which is max capacity for the number of providers in the clinic. We are currently at 108 members, which we should start seeing a large increase now that the Partnership website is back up and running after the breach.
- Our outpatient visits stayed consistent month over month with 571 patients being seen in March an increase of 31 patients in April. Revenue was also up over 17k month over month. Our no-show appointment rate was up 1.9% to 8.4% in April. Our average new patient appointment lead time was consistent month over month at 6.47 days up from 6.41 days in March. Our schedule utilization was also consistent month over month with 60.3 percent schedule utilization in April.

Operations District-Wide Prepared by: Chris Bjornberg, CEO

Report will be provided during meeting.

Telemedicine Program Update as of April 12, 2022

Respectfully submitted by Amanda Harris for Keith Earnest, CCO and Tommy Saborido, MD

We have completed a total of 1691 live video consults since August 2017(start of program).

Endocrinology:

- We had 15 Endo appointments in March. Dr. Bhaduri is out of the country this month and will be back in May.
- We've had 543 consults since the start of this specialty in August 2017.

Nutrition:

- We had three Nutrition patients seen in March and three were seen this month.
- We've had 123 consults so far since we started this specialty in November 2017.

Psychiatry:

- Dr. Granese saw eight patients in March. There are 17 on the schedule for April.
- Hospitalist Jody Crabtree again provided a summary of each patient's status at the time of the appointments and her input was greatly appreciated.
- We've had 517 consults since the beginning of the program in August 2017.

Infectious Disease:

- One patient began Hep C treatment this month. On-treatment labs and follow-up appointments are being scheduled.
- We've had 93 consults since the start of this specialty in September 2017.

Neurology:

- Dr. Levyim saw 18 patients in March, a new record for Neurology. Yay! She's seen two patients so far in April and has nine more on the schedule for this month.
- We've had 277 consults since the start of the program in November 2018.

Rheumatology:

- Dr. Shibuya saw two patients in March, saw one earlier this month and still has two on the schedule for the rest of April.
- We've had 47 consults since the start of the program in May 2020.

FRJUSD/Mayers/MVHC Take Four Counseling Grant:

- To date, about 1215 consults have taken place with this program.
- This will be the last year of counseling services via Telemed offered within the school district with the Take Four program. The school district has decided to go with another company for therapy service connections in the future. But they have also applied for their own grant funds to continue the program a little longer.

Health Fair

- The Outpatient Telemedicine Program was represented at the Health Fair on Saturday, April 9.

PHC/UCD Pediatric services:

- We still have yet to have a single Peds Gastroenterology referral for this service.

