

Chief Executive Officer
Louis Ward, MHA



Board of Directors
Beatriz Vasquez, PhD, President
Abe Hathaway, Vice President
Laura Beyer, Secretary
Allen Albaugh, Treasurer
Jeanne Utterback, Director

Finance Committee Meeting Agenda

September 30th, 2020 – 10:30 am

Due to COVID-19 shelter in place orders and under the authority of the Governor's Executive Order N-29-20, this meeting will be conducted entirely by teleconference. No physical location will be available. Members of the public can attend and provide public comment via teleconference at the following link and number:

Zoom Meeting: [LINK](#)

Zoom Call In Number: 1 669 900 9128, Meeting ID: 993 5389 8940

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Abe Hathaway, Chair, Board Member
Allen Albaugh, Board Member
Louis Ward, CEO
Travis Lakey, CFO

1 CALL MEETING TO ORDER

2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS

Approx.
Time
Allotted

3 APPROVAL OF MINUTES

3.1	Regular Meeting – August 26, 2020	<i>Attachment A</i>	Action Item	2 min.
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4 DEPARTMENT REPORTS:

4.1	Emergency	<i>Attachment B</i>	Report	2 min.
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4.2	Environmental Services	<i>Attachment C</i>	Report	2 min.
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4.3	IT	<i>Attachment D</i>	Report	2 min.
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5 FINANCIAL REVIEWS/BUSINESS

5.1	August 2020 Financials	<i>Attachment E</i>	Action Item	5 min.
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5.2	Accounts Payable (AP)/Accounts Receivable (AR)	Action Item	5 min.
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6 NEW BUSINESS

Report 10 min.

6.1	Possible Change in 401K Investment Manager – Need recommendation to full Board for approval	<i>Attachment F</i>	Action Item	5 min.
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7 ADMINISTRATIVE REPORT

Report 10 min.

8 OTHER INFORMATION/ANNOUNCEMENTS

Information

9 ADJOURNMENT: Next Regular Meeting – October 28th, 2020

Posted 9/25/2020

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

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Mayers Memorial Hospital District

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**Board of Directors
Finance Committee
Minutes**

August 26, 2020 – 10:30 am
Teleconference Call – FULLY Remote

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	CALL MEETING TO ORDER: Abe Hathaway called the meeting to order at 10:3 am on the above date.		
	BOARD MEMBERS PRESENT: Abe Hathaway, Committee Chair Allen Albaugh, Board Member ABSENT:		STAFF PRESENT: Keith Earnest, CCO Ryan Harris, COO Travis Lakey, CFO Louis Ward, CEO Jessica DeCoito, Board Clerk
2	CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None		
3	APPROVAL OF MINUTES		
	3.1	A motion/second carried; committee members accepted the minutes of July 29, 2020	<i>Albaugh, Hathaway</i> All Approved Albaugh – Y Hathaway - Y
4	DEPARTMENT REPORTS: All Department Reports for August have been pushed back to be presented at September 30 th Finance Meeting, due to move into New Hospital Wing.		
5	FINANCIAL REVIEWS		
	5.1	July 2020 Financials: Cash on hand is 293. In April or May of 2021 we will renegotiate with Partnership. Retail Pharmacy mailer with a discount just went out today (8/26) and marketing materials have been created with photographs. Conversations have occurred with other pharmacy business managers to help us understand the ins and outs.	<i>Albaugh, Hathaway</i> All Approved Albaugh – Y Hathaway - Y
	5.2	Accounts Payable (AP) & Accounts Receivable (AR): AR is up because Dr. Watson was unlinked for some reason – now shows true numbers since he has been relinked. AR Days is 66.4.	
	5.3	401K Annual Report: John Grimmatt with Tri-Counties Bank: numbers are as of June 30 th – numbers are updated quarterly. Currently in the plan is \$6.3 million – with 35 different options to choose from. 135 Participants in the plan. Plan is growing. Dip in plan in March 2020 when the pandemic started. But by June 2020, our level is almost back up to pre-pandemic level. Recommendation to move account management to Raymond James – we will report back to John Grimmatt after having a discussion and approval at the September 30 th Finance and Regular Board meeting.	
6	NEW BUSINESS		
	6.1	Bank Account Name Change from OLD: USDA DEBT SERVICE to NEW: CHFFA CONSTRUCTION. Motion was made seconded and approved to send to full board for approval to make the change on account name.	<i>Hathaway, Albaugh</i> All Approved Albaugh – Y Hathaway - Y
	6.2	New Skilled Nursing Facility Van: Quotes from Corning Ford and Crown Motors: recommendation to send to full board for approval was moved, seconded and approved. Suggestion is to have MMHD team make the decision that works best for their operations.	<i>Albaugh, Hathaway</i> All Approved Albaugh – Y Hathaway - Y
6	ADMINISTRATIVE REPORT – will provide full report to Regular Board meeting.		
7	OTHER INFORMATION/ANNOUNCEMENTS: no announcement		
8	ADJOURNMENT – 11:58 AM		
	Next Finance Committee Meeting: September 30, 2020		

Emergency Services

Board Finance Report
September 2020

New wing changes

- Increase in number of beds 4→6
- Increased privacy – 4 beds with glass doors, single rooms
- Increased security – better flow of people
- New equipment providing for better patient care

New process changes

- New supply management process – rooms vs supply room
- Starting explosion charges based on procedures
- ED MD's to be employed by Mayers

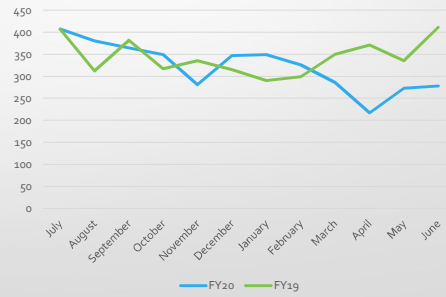
Staffing

- Significant improvement in registry use
- Currently only one FTE RN registry
- Periodic single day use for vacation coverage

Volume

- FY 19
 - 4082 Patients
 - 50 LWBS
- FY 20
 - 3862 Patients
 - 25 LWBS
- Overall
 - 2.5% decrease 18-19
 - 5.4% decrease 19-20 (Covid)
 - Less sick patients stayed home (next slide)

- The Covid Effect
 - Prior to March we were on pace (5 + months over) to exceed FY 19



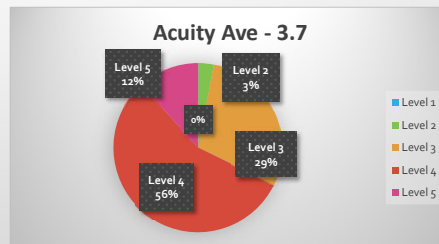
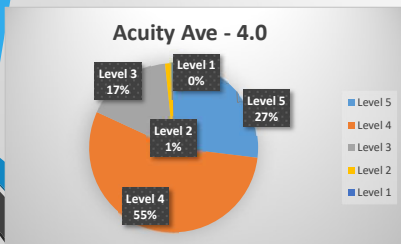
Acuity

FY 19

- Level 5 - 1097
- Level 4 - 2243
- Level 3 - 673
- Level 2 - 58
- Level 1 - 7

FY 20

- Level 5 - 440
- Level 4 - 2114
- Level 3 - 1101
- Level 2 - 109
- Level 1 - 4



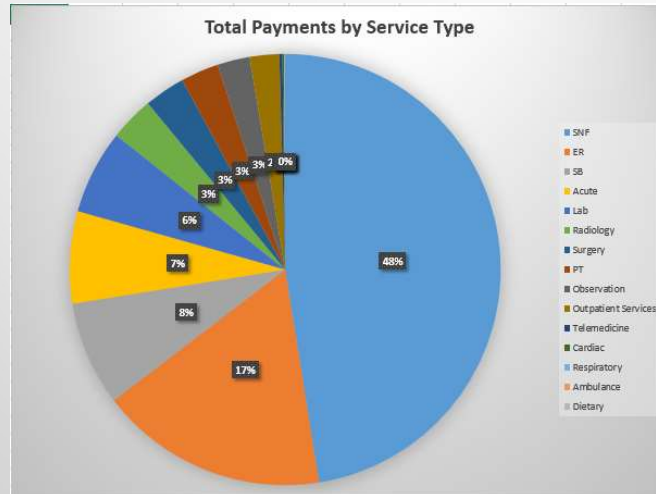
FY 20 Emergency Services Revenue/Expenses

Revenue	FY 20	Expenses	
4010-0100(EMERGENCY ROOM - SEMI-PRVT ACUTE)	\$ 282,659.30	7010-0000(EMERGENCY ROOM - MANAGEMENT)	\$ 345,647.02
4010-0200(EMERGENCY ROOM - SWING BED)	\$ 4,432.00	7010-0100(EMERGENCY ROOM - TECH SPEC)	\$ 384.38
4010-1100(EMERGENCY ROOM - OP/REFERRAL)	\$ 1,152.00	7010-0200(EMERGENCY ROOM - R.N.)	\$ 658,655.34
4010-1500(EMERGENCY ROOM - MOO)	\$ 351,773.00	7010-0300(EMERGENCY ROOM - LVN)	\$ 2,210.55
4010-1600(EMERGENCY ROOM - OP/EMERGENCY ROOM)	\$ 5,517,927.80	7010-0400(EMERGENCY ROOM - AIDES & ORDERLIES)	\$ 65,889.89
4011-0100(ER PRO FEE - SEMI-PRVT ACUTE)	\$ 49,549.00	7010-0800(EMERGENCY ROOM - MEDICARE)	\$ 13,644.22
4011-1100(ER PRO FEE - OP/REFERRAL)	\$ -	7010-0900(EMERGENCY ROOM - CALL BACK/STBY)	\$ 3,243.88
4011-1500(ER PRO FEE - MOO)	\$ 124,812.00	7010-1000(EMERGENCY ROOM - FICA)	\$ 57,278.93
4011-1600(ER PRO FEE - OP/EMERGENCY ROOM)	\$ 2,069,235.00	7010-1200(EMERGENCY ROOM - SICK PAY)	\$ 5,265.51
Total Revenue	\$ 8,401,540.10	7010-1600(EMERGENCY ROOM - WRKM'S COMP INS.)	\$ 26,685.60
Estimated Payment based off Zero Report	\$ 3,024,554.44	7010-1800(EMERGENCY ROOM - VAC & HOL PAY)	\$ 95,798.88
		7010-2000(EMERGENCY ROOM - PHYSICIAN FEE)	\$ 1,350,108.96
		7010-4100(EMERGENCY ROOM - MEDICAL SUPPLIES)	\$ 67,292.48
		7010-4120(EMERGENCY ROOM - Med Sup Covid 19)	\$ 2,085.98
		7010-4600(EMERGENCY ROOM - OFFICE SUPPLIES)	\$ 2,211.51
		7010-4900(EMERGENCY ROOM - MINOR EQUIPMENT)	\$ 15,787.84
		7010-4920(EMERGENCY ROOM - Minor Equip C19)	\$ 3.70
		7010-5000(EMERGENCY ROOM - NON-MED SUPPLIES)	\$ 19,633.39
		7010-5020(EMERGENCY ROOM - NonMedSuppC19)	\$ 93.03
		7010-6200(EMERGENCY ROOM - REPAIRS & MAINT)	\$ 18,818.44
		7010-6800(EMERGENCY ROOM - FREIGHT)	\$ 1,071.09
		7010-6820(EMERGENCY ROOM - F/H Covid 19)	\$ 338.03
		7010-6900(EMERGENCY ROOM - OTHER PURCH SERV)	\$ 81,926.76
		7010-6921(EMERGENCY ROOM - OTHR PUR SERV TRAV)	\$ 462,848.10
		7010-7400(EMERGENCY ROOM - DEPRECIATION EXPENSE)	\$ 17,289.56
		7010-7600(EMERGENCY ROOM - RENT/LEASE EQUIP)	\$ 4,666.22
		7010-7620(EMERGENCY ROOM - Covid 19)	\$ 9,800.00
		7010-8100(EMERGENCY ROOM - LIAB INS)	\$ 43,658.24
		7010-8300(EMERGENCY ROOM - LICENSES & TAXES)	\$ 10,871.11
		7010-8320(EMERGENCY ROOM - Tax Covid19)	\$ 877.47
		7010-8700(EMERGENCY ROOM - OUTSIDE TRAINING)	\$ 2,105.00
		7010-8800(EMERGENCY ROOM - TRAVEL)	\$ 34.75
		Total Expenses	\$ 3,178,165.86
		Estimated Collections minus Expenses	\$ (153,611.42)

Emergency Services zero report FY 20

Service	Sum of Charge	Sum of Payment	Payment%	Contractual%
ER - EMERGENCY SERVICES	\$ 6,629,679	\$ 2,354,574	36%	64%
BC - BLUE CROSS	\$ 884,492	\$ 590,484	67%	33%
CO - COMMERCIAL	\$ 341,525	\$ 212,462	62%	38%
MC - MEDICARE	\$ 2,716,293	\$ 996,164	37%	63%
MD - MEDICAID	\$ 2,468,033	\$ 461,390	19%	81%
PP - PRIVATE PAY	\$ 44,011	\$ 21,523	49%	51%
WC - WORKMANS COMP	\$ 175,324	\$ 72,551	41%	59%

FY 20 Patient Payments



VersaBadge

- 55% historical standby charge reimbursement
- \$36K annual fees
- 6% increase pays for self
- To date standby = 75.1% - 20% increase
- Total monetary capture = estimated \$75k

Environmental Services Financial Report

Laundry Facility Impact

Submitted by: Sherry Rodriguez, EVS Manager

Since March of 2020 we have not had a Laundry Facility. This required me to find a vendor that would take on washing our hospital laundry in an emergency. AlSCO took on this task and washed what we could salvage and did their first pick up within 3 days of our fire. In the 6 months that we have been outsourcing our linen, we have experienced a huge impact not only on the EVS staff but hospital wide and residents of the skilled nursing facility.

We have all had to adjust to some changes in order for things to get done. When the laundry facility was fully functional, we were getting hospital laundry delivered 5 days a week to Annex and Fall River. Since the fire happened, and we don't have the laundry facility, we are having to outsource to AlSCO, which only comes 2 days a week. This provided another challenge, making sure we have enough linen for the week. When the fire happened, about 70% of our linen was salvaged, but I did order up on linen because I knew that we were going to need a backup since we would be going 4 days at a time without any linen deliveries.

Expenses since March 2020	
New Linens – replenished stock	\$6000.00
AlSCO – Linen outsource	\$3665.27
Total	\$9665.27

We laundered the Burney Annex residents personal clothing, kitchen mops and rags and housekeeping mops and rags, at the laundry facility. Now this is all trucked up to Fall River to be washed here, which adds to the load on the laundry aide in Fall River. We have one washer in Fall River and the laundry aide is currently performing laundry duties for both Fall River and Burney. The turnaround time is about a day and a half, and performs extra duties when she can. She has been able to create a routine that works for everyone, with tweaks being made as issues arise.

Previously, there were 2 full time positions for the Laundry Facility, but due to the fire, they were laid off when we closed the laundry facility and neither one will be returning. Our van driver has experienced down time with the laundry facility shutdown. He has picked up extra duties at the Burney Annex to fill the downtime and still maintains his normal route.

Overall, we have made it work with some changes in workflow and processes. With the help of the staff, we are able to address issues like linen shortage as they arise. And the Residents have been easy to work with in terms of their laundering needs.

IT Board Finance 2020

Workflow Changes

	2019	2020
FTEs	4	3
Software Spend Per FTE	1,750	4,749

- Currently spending 2.7x per FTE on productivity software compared to FY19
- Q3 saw IT go from 4 to 2 FTEs
- Significant investments in productivity software allowed IT to continue operations

Current And Completed Projects

Network Refresh

- Originally intended to be for NHW only
- WiFi selection required us to match our existing WiFi hardware to the new wing
- Installation services accounted for ~30,000
- Meraki Switch Licenses are for 5 years, adds up to \$11,777. If these switches are still fulfilling our needs that is all we will need to spend in 2025 on access layer switching
- Cisco's discounts are determined by bulk of order, so purchasing everything at once gained us a total discount of ~54%
- Re-Using some of the displaced equipment for performance optimization in Burney
- Possible that we complete this by EOY

	Expected	Actual
New Wing Routers/Switches	200,000	197,463
Existing Buildings Routers/Switches	0	68,587
WiFi (CARES)	0	33,194
Total		299,244

Backup and DR

- Backup Strategy was insufficient
- Originally Veeam was budgeted into Citrix, accounting for \$357,200 (23.81%)
- With Cohesity in it's place, not including Tape or Cloud costs, that number shifts to \$357,884 (23.85%). Assumes one hardware refresh
- Cohesity is a flat fee based on backup storage consumption, whereas Veeam licenses based on Core Counts, making Cohesity costs more predictable and scalable
- Cloud fees are based off of using Microsoft Azure with 100TB of reserved storage. ~1400/month
- Tape fees assume one hardware refresh
- Expect to fully implemented by FYE21

	Spent	Expected 10 Year Total
Backup Software	91,724 (3 Years)	305,746
Backup Hardware	19,612	39,224
Installation Services	12,914	12,914
Burney Tape Storage	0	45,000
Cloud Storage	0	166,945
Total		569,829

Citrix Project

- As discussed we switched Backup Vendors. Negligible impact to the 10 year spend, but this does impose an extra 72,250 up front.
- Additional 22,698 spent on Thin Clients/Monitors to reach goal of removing Win7 by Jan 2021. Thin Clients were not originally budgeted into the project at all.

	Spent	Budgeted
FY20	726,709	643,846

Paragon 15

- Necessary Upgrade for Regulatory Items

- Total Spend ~90,000

Future Projects

- Printers
- Backups
- Clinic EMR
- Security
- EMail Server
- NextGen Firewall

Finance Notes August FY 21

Summary of Financial Ratio			
Ratio	Period	YTD or Average where Applicable	
Cash on Hand	256	165	Average PY
Net Income	213,115	295,868	Average Monthly FY 19
Current Ratio	9.5		N/A
AR Days	66.4	55	Average PY
AP	370,659	546,822	Average PY
Daily Gross Revenue YE	109,244	106,397	Average PY
% of Gross Revenue Collected	50%	61%	PY Year End

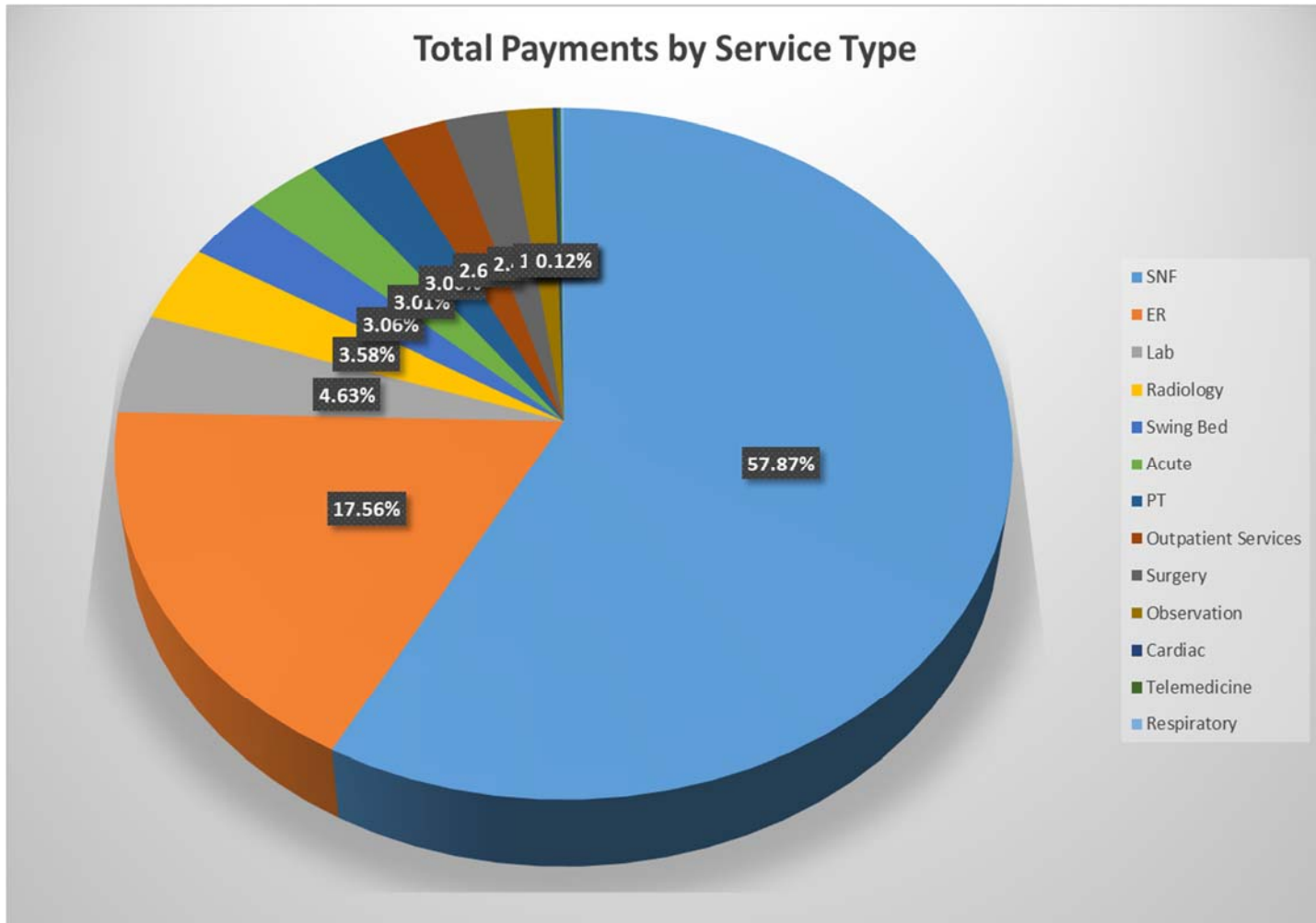
1. Currently working with our auditors on our FY 20 Audit, Medicare, Medi-Cal and Hospice Cost Reports. Unfortunately we are doing it remotely due to Covid concerns so it is going slower than when they would come onsite. The Cares Act funds are being looked at on how to properly record the revenue and liability. As I've mentioned in the past we could have huge swings on the Income Statement and Balance Sheet depending on the ever evolving guidance. We had a plan last week on how to address it but more guidance came out on Saturday which will probably change that. Assuming we are going to have a large liability on the Balance Sheet for the Revenue we cannot claim in lost revenue or Covid Expenses. Until there's some clarity I won't be making changes on the current reporting. The current reporting is based off the original guidance, GASB 33 and discussions on the DHLF CFO forum.
2. Due to a new regulation we have to add two weeks of Covid Sick time to every employees bank. These will only be used with a positive diagnosis or our at our Employee Health/HRs discretion. Being a governmental entity with essential employees we were exempted from prior regulations.
3. We are still working on getting Watson linked back up with Medicare as they relinked him and didn't retro back to the correct date. When we asked for that to be corrected, they unlinked him again which is causing a considerable backlog of bills considering he does ER and Hospitalist work. Noridian technically has 90 days to process things but I don't possess that much patience so I'm hoping consistent phone calls will move it up the line.
4. To comply with a new pricing transparency rule I'm working with Experian to post a tool on our website that will allow patients to put in their insurance and procedure to see what their estimated patient responsibility will be. Experian currently handles our insurance eligibility and is our billing clearing house so it was the easiest/lowest cost option to meet the new regulation.
5. We have been working with John Grimmet from Tri-Counties Bank to change our retirement plan to a 3(38) model. Adoption of 3(38) is all about shifting liability of the 401k plan from the Hospital to Raymond James

acting as an investment manager in a fiduciary capacity. Under ERISA Section 3(38), an "investment manager" is a fiduciary with the power to manage, acquire, or dispose of plan assets. In addition, the 3(38) investment manager maintains the fiduciary responsibility for the discretionary selection and monitoring of the plan investment options. In addition to the reduced risk we would have better oversight/management and reduce the cost approximately .2 to .25% annually. We will still be using the Mass Mutual but it would be managed by Raymond James. All current investments would be cross walked to like kind investments with Raymond James plus we get to keep our 3% fixed account. I will attach the Investment Menu and other items to my packet when I send it out. John will be presenting in Finance so if anyone has question they'd like addressed let me know.

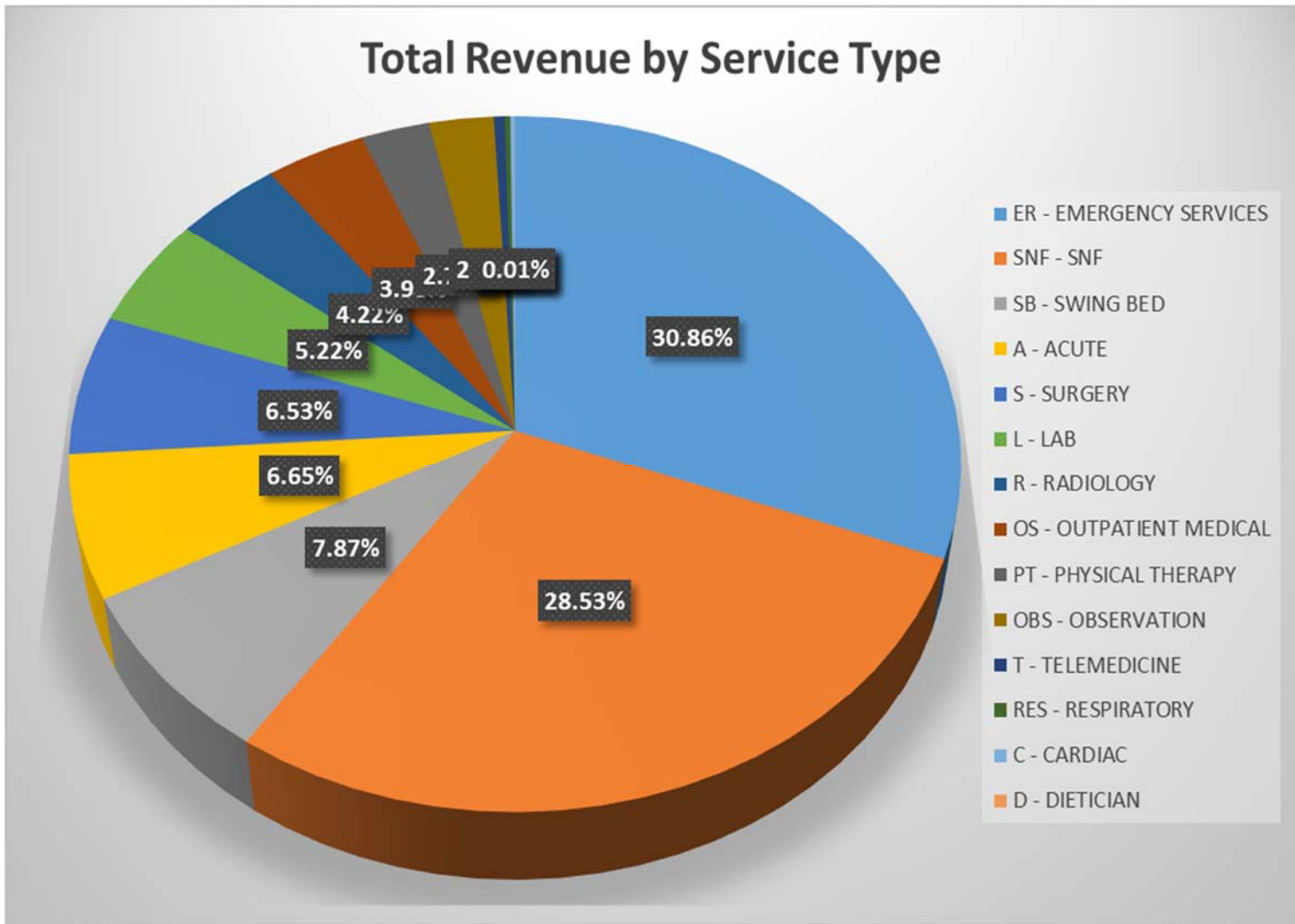
- August gross revenue was down 3% compared to our Pre Covid average. Fortunately our SNF census has remained strong

	March	April	May	June	July	August	Total
Total Reduction in Revenue	\$ 430,493.59	\$ 904,760.12	\$ 781,714.33	\$ 329,964.99	\$ 176,563.27	\$ 101,237.34	\$ 2,724,733.63
Reduction in Average Dail Revenue	12%	26%	23%	10%	5%	3%	13%

- Every few months I like to show how are payments and Revenue are distributed by Service Type. Usually Swing and Acute are 3 and 4 on the payment list but they've fallen to 5 and 6 with the reduction in census. I do expect things to normalize, as our September census has looked better.



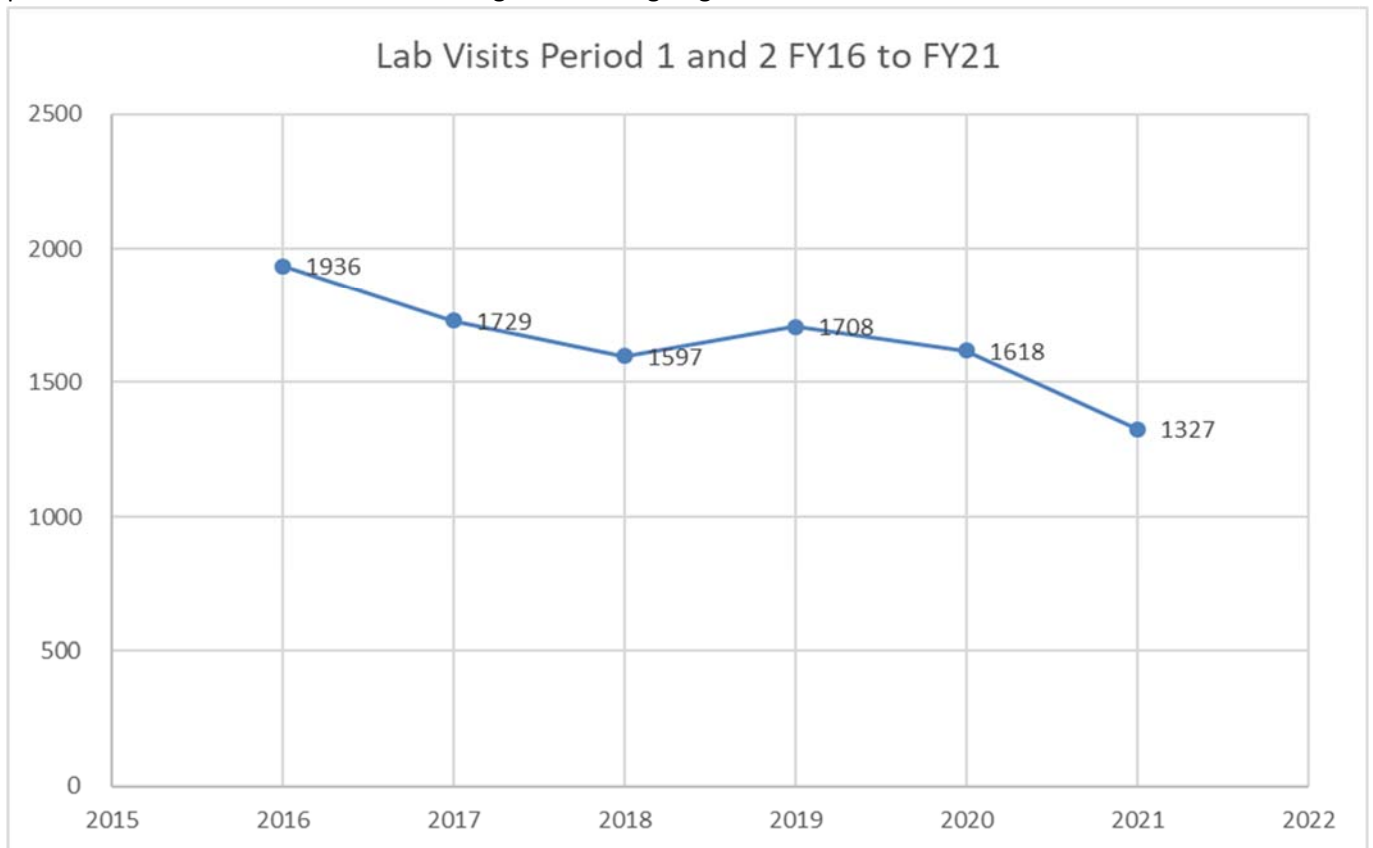
Total Revenue by Service Type



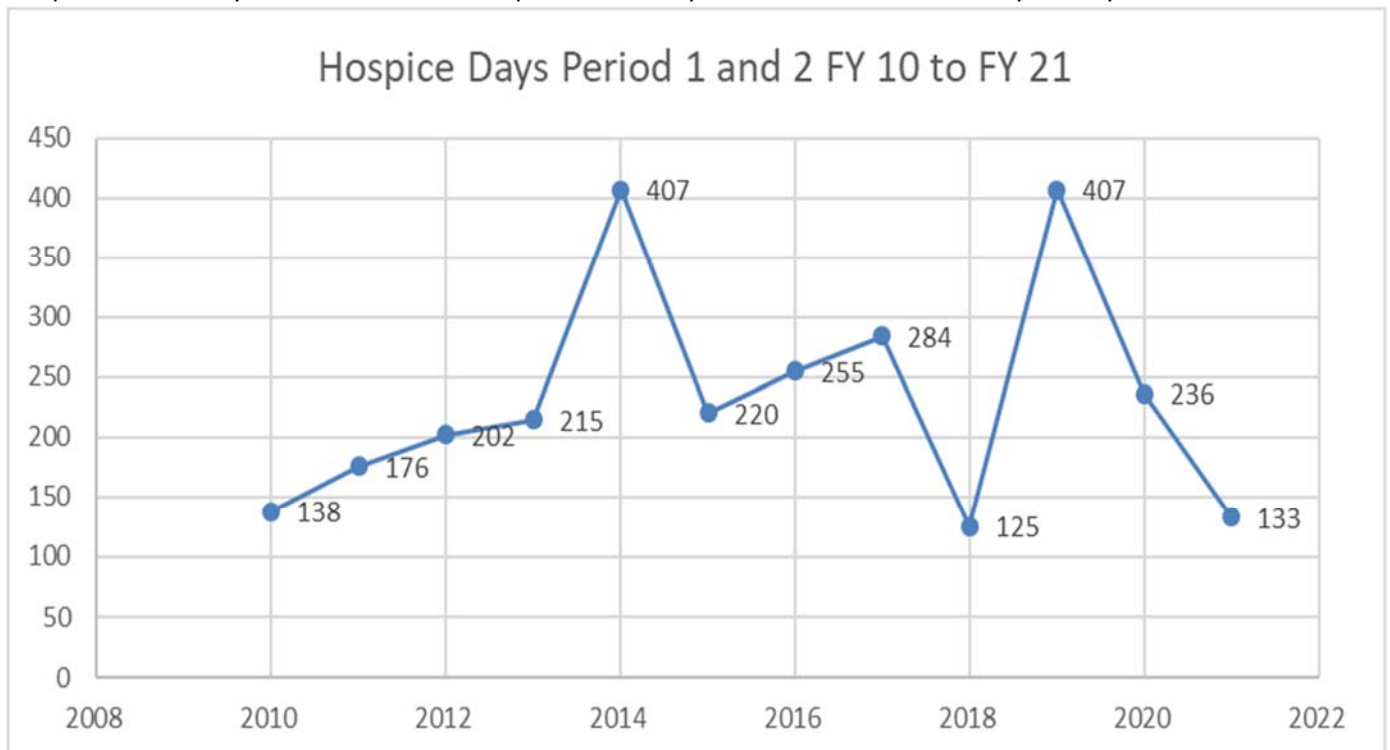
Statistics

1. Acute Days are down 55% compared to last year.
2. We had fewer Swing patients but their length of stay is more than double the prior year. Medicare patients have 100 Swing days available with the first 20 fully covered by Medicare.
3. SNF Days remain a bright spot as they are up 5.62% over last year.
4. Surgery OP visits are up 24% as we had a slow start last year.
5. ER visits are down 13.41% as we still are not back to Pre Covid levels.
6. Lab Visits are down 18% from last year partially due to Covid. Lab visits have been trending down except for 18 to 19 for a while and I do not really expect an uptick until we open our own clinic. We have not changed lab

prices since 2015 so it is a little frustrating to see labs going down the hill.



- 7. Radiology is only 3.6% down which pleasantly surprising given the drop in ER and Lab.
- 8. Hospice Patient Days are down 43.6%. Hospice historically is all over the board from year to year.



- 9. PT visits are up 9.4% and Cardiac Rehab is up 28.12% over last year.
- 10. Telemed continues to grow with a 26.32% increase.
- 11. I expect to see growth in most of our Statistics once the clinic opens and we can be prepared for any population health models that come our way. There are states with now with Global Payment Models that critical access

hospitals participate in voluntarily. CHA has proposed this model here and I can see a lot of benefits to a model of this sort given the correct set up to accommodate for wage and expense increases.

Income Statement

1. Acute Revenue is up from August last year but down 10.7% year to date due to a disappointing July.
2. Skilled Nursing Revenue is up 6.82% from last year. This is impressive as there were no SNF price increases from FY 20 to 21 so this is just based off a higher census.
3. Total Outpatient Revenue is down 4.3% due to drops in ER, Lab and other departments. In reality it's a larger drop than that as we do price increases July 1st every year to offset increased expenses.
4. Contractuals are down compared to last year as I'm accounting for estimates for supplemental funds Like QAF and Rate Range we receive during the year. I will adjust the estimates again as I get some clarity on the timing of Rate Range funds. It's an 18 month program this year as DHCS is trying to make all of its programs based off calendar year going forward.

Operating Expenses	August	FY 20 Monthly Avg.
PRODUCTIVE SALARIES	1,071,446.64	\$ 901,001.05
NON-PRODUCTIVE SALARIES	147,048.45	\$ 106,193.03
EMPLOYEE BENEFITS	323,694.05	\$ 253,345.72
SUPPLIES	264,039.27	\$ 247,230.88
PROFESSIONAL FEES	148,051.68	\$ 146,864.92
ACUTE/SWING TRAVELERS	2,192.00	\$ 43,374.68
SNF TRAVELERS	150,904.14	\$ 177,015.95
ANCILLARY TRAVELERS	129,307.03	\$ 97,705.09
OTHER PURCHASED SERVICES	119,920.06	\$ 147,884.80
REPAIRS	22,359.64	\$ 24,554.13
UTILITES	53,857.95	\$ 55,306.75
INSURANCE	39,766.54	\$ 22,183.36
OTHER	67,946.31	\$ 61,655.49
DEPRECIATION	62,954.27	\$ 74,799.64
BOND REPAYMENT INSURANCE	0.00	\$ -
BOND REPAYMENT INTEREST	17,910.82	\$ 17,910.82
INTEREST	2,124.89	\$ 2,310.54
RENTAL/LEASE	7,058.68	\$ 4,014.33
		\$ -
TOTAL EXPENSES	2,641,092.92	\$ 2,383,351.15

- 5.
6. I'm including the table above as I use last year's averages in monthly analysis of expenses. I think it's helpful especially when we have a small sample size of two periods to compare to for the prior year. Let me know if you want it to be a regular part of my notes or not.
7. Productive and Non Productive Salaries are up as we have more FTEs and did wage adjustments for minimum wage and some market based adjustments for RNs.
8. Employee Benefits are up due to the deductions from pay for FICA, Medicare, and Workmans Comp associated with the Scorecard pay.
9. Acute/Swing Travelers are down 41K from last year's average.
10. SNF Travelers are down about 26K from last year's average.
11. Ancillary Travelers are up due to some late invoices and are averaging through the first two periods about 1K over last year's 97K average.
12. Utilities are up for the first 2 periods but below 55K average from the full year.
13. Insurance is up as our rates have gone up due to claims and the market in general.
14. Other is up due to some software licensing and training.

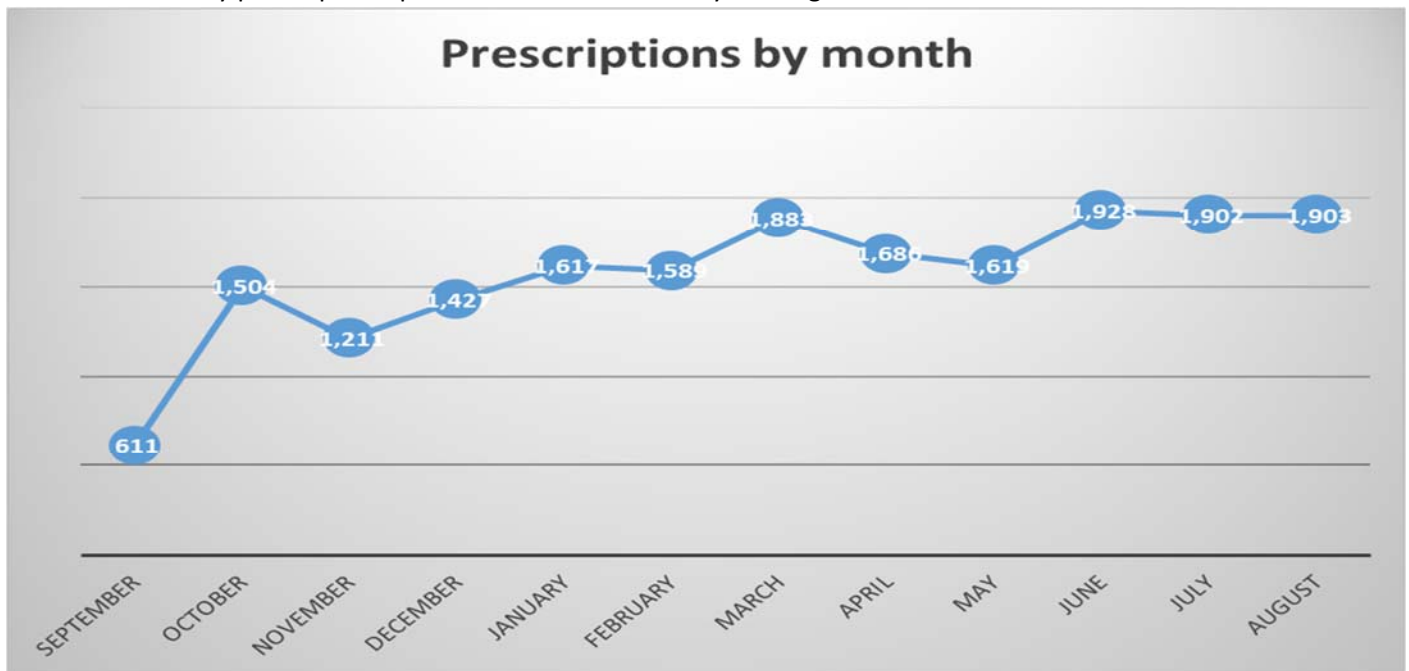
- Rental/Lease is mostly up due to renting the Equipment for SNF Carnival and Ventilator Rentals for Respiratory.
- Total Expenses are up mostly due to salaries and benefits, which are addressed above.

Balance Sheet

- Cash is down which is to be expected when you have 2.6 mil in expenses and only 2.2 mil in deposits. We like most rural hospitals are dependent on supplemental payments that make up for seeing a high percentage of Medi-Cal patients whose rates are far under cost for outpatient.
- AR is up due the linkage issues I mentioned above.
- CIP Hospital Expansion has increased by the amount of the last payment.
- The current liabilities for Prime, HQAF and Rate Range will increase monthly until the IGTs are paid.
- Notes and Loan Payable have our current portion of CHFFA and the provider loan that's being forgiven monthly.
- The current portion of the Medicare/Medi-Cal Settlement is the DPNF repayment from 2012.
- The Current Ratio is 9.5 but may decrease significantly depending on the new guidance that came out on Saturday and how our auditors interpret it. There probably will be a large current liability with whatever we think we will need to return to CMS.

Miscellaneous

- Retail Pharmacy had a bit of down month collection wise with only 85,800. That's after a great month 130,896 and 105K so far in collections this month. Even Modoc who has an established pharmacy with their own clinic has months where they lose money. Our feasibility study from Wipfli showed the pharmacy losing money for over two years and we are only reporting on month 11 of it being open. I think we need to keep a close eye on it but also have realistic expectations of how long it might take to become profitable. Below I've put together a chart of how many prescriptions per month Retail Pharmacy is filling.



- AR Days are 65.9, which is due to the large Medicare backlog mentioned above.
- Many of our larger deposit months will be in the last third of the year when we traditionally start getting QAF and Rate Range payments. Therefore, until then we will be a negative on the Collections-Obligations spreadsheet.
- The last USDA approved payment application is one of your attachments. Each approval is a little more complicated as legal is involved due to Layton finishing the project so far behind schedule and the daily penalty associated with that.

MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2020		2020		FY 2021		FYE 2020		Variance	% Increase or Decrease
AUGUST	JULY	YTD	YTD	Actual	Actual				
Actual	Actual	VOLUME:		Actual	Actual				
DISCHARGES									
13	10	3	Acute	23	46	(23)	-50.01%		
6	1	5	Swing Bed	7	14	(7)	-50.01%		
-	2	(2)	Skilled Nursing Care (DISCHG)	2	11	(9)	-81.81%		
10	10	0	Observations	20	20	0	.02%		
PATIENT DAYS									
39	24	15	Acute	63	140	(77)	-55.01%		
87	38	49	Swing Bed	125	122	3	2.52%		
2,501	2,473	28	Skilled Nursing Care	4,974	4,708	266	5.62%		
LENGTH OF STAY									
3.00	2.40	1	Acute	2.74	3.04	(0)	-10.01%		
14.50	38.00	(24)	Swing Bed	17.86	8.71	9	104.92%		
AVERAGE DAILY CENSUS									
1.26	0.77	0	Acute	1.02	2.26	(1)	-55.01%		
2.81	1.23	2	Swing Bed	2.02	1.97	0	2.52%		
80.68	79.77	1	Skilled Nursing Care	80.23	75.94	4	5.62%		
ANCILLARY SERVICES									
0	0	0	Surgery Inpatient Visits	0	1	(1)	-100.01%		
26	31	(5)	Surgery OP/ procedure visits	57	46	11	23.92%		
339	354	(15)	Emergency Room Visits	693	800	(107)	-13.41%		
144	162	(18)	Outpatient Services Procedures	306	306	0	.02%		
652	675	(23)	Laboratory Visits	1327	1,618	(291)	-18.01%		
409	452	(43)	Radiology Procedures	861	893	(32)	-3.61%		
47	86	(39)	Hospice Patient Days	133	236	(103)	-43.61%		
244	258	(14)	Physcial Therapy visits	502	459	43	9.42%		
245	256	(11)	Cardiac Rehab	501	391	110	28.12%		
43	29	14	Telemedicine visits	72	57	15	26.32%		
19	17	2	Admissions from ER	36	57	(21)	-36.81%		
21	15	6	Transfers from ER	36	23	13	56.52%		
PRODUCTIVITY:									
Productive FTE's									
19.88	16.28		Nursing - Acute	18.44	13.91				
51.86	52.30		Long Term Care	52.04	53.08				
41.26	42.04		Ancillary	41.57	38.08				
82.76	83.84		Service	83.53	82.76				
195.76	194.46		Total Productive	195.58	187.83				
18.79	20.69		Non-Productive FTE's	19.55	19.56				
214.55	215.15		Paid FTE's	215.13	207.39				
PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED									
2.94	2.74			2.85	2.71				

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2020 AUGUST ACTUAL	2019 AUGUST ACTUAL	Variance	PATIENT REVENUE	FY 2021 YTD ACTUAL	FY 2020 YTD ACTUAL	Variance	Increase Decrease %
445,025	441,527	3,498	Acute	673,868.00	755,005.90	(81,138)	-10.71%
1,046,029	950,524	95,505	Skilled Nursing	2,066,212	1,935,233	130,979	6.82%
			Inpatient Ancillary				
179,967	250,072	(70,105)	Acute	343,347	424,172	(80,825)	-19.11%
924	0	924	Skilled Nursing	1,222	0	1,222	
1,671,946	1,642,123	29,823	Total Inpatient Revenue	3,084,649	3,114,411	(29,762)	-1.01%
1,919,883	2,082,449	(162,566)	Total Outpatient Revenue	4,016,504	4,195,875	(179,371)	-4.31%
3,591,829	3,724,572	(132,744)	Total Patient Revenue	7,101,153	7,310,286	(209,133)	-2.91%
DEDUCTIONS FROM REVENUE							
731,409	1,297,165	565,757	Contractuals - Care/Cal	1,648,989	2,268,200	619,212	
137,172	111,592	(25,580)	Contractuals - PPO	213,925	233,529	19,604	
-	17,856	17,856	Charity and Write Offs	26,617	17,856	(8,760)	
80,169	41,824	(38,345)	Admin Adjmts/Emp Discounts	112,743	61,019	(51,724)	
109,094	45,088	(64,006)	Provision for Bad Debts	194,405	175,529	(18,876)	
1,057,844	1,513,526	455,682	Total Deductions	2,196,678	2,756,134	559,456	
79,776	18,084	61,692	Other Operating Revenues	99,329	51,611	47,717	
2,613,760	2,229,130	384,630	Net Revenue	5,003,804	4,605,764	398,040	
OPERATING EXPENSES							
1,071,447	954,328	(117,119)	Productive Salaries	2,087,398	1,883,801	(203,597)	-10.81%
147,048	134,399	(12,649)	Non-Productive Salaries	256,900	233,587	(23,312)	-10.01%
323,694	250,748	(72,947)	Employee Benefits	605,780	502,741	(103,040)	-20.51%
264,039	261,401	(2,638)	Supplies	489,506	482,277	(7,229)	-1.51%
158,562	139,362	(19,200)	Professional Fees	306,614	284,605	(22,009)	-7.71%
2,192	55,475	53,283	Acute/Swing Travelers	19,126	106,846	87,720	82.12%
150,904	180,861	29,957	SNF Travelers	300,700	381,439	80,739	21.22%
129,307	93,419	(35,888)	Ancillary Travelers	182,107	185,186	3,080	1.72%
119,920	147,700	27,780	Other Purchased Services	263,787	238,718	(25,069)	-10.51%
22,360	36,117	13,758	Repairs	47,169	69,085	21,916	31.72%
53,858	53,399	(459)	Utilities	106,097	100,434	(5,663)	-5.61%
39,767	22,051	(17,715)	Insurance	65,326	57,585	(7,740)	-13.41%
67,946	51,167	(16,779)	Other	107,621	91,738	(15,883)	-17.31%
62,954	67,263	4,309	Depreciation	125,948	134,715	8,767	6.52%
-	0	0	Bond Repayment Insurance	-	0	0	
17,911	17,911	0	Bond Repayment Interest	35,822	35,822	0	.02%
2,125	2,382	257	Interest	4,170	4,607	437	9.52%
7,059	6,500	(558)	Rental - Lease	11,966	(7,975)	(19,941)	250.02%
2,641,093	2,474,483	(166,610)	Total Operating Expense	5,016,036	4,785,210	(230,826)	-4.81%
(27,333)	(245,353)	218,020	Income From Operations	(12,232)	(179,446)	167,215	
NON-OPERATING REVENUE AND EXPENSE							
381,667	148,708	232,960	Non-Operating Revenue	649,000	803,816	(154,815)	
605	0	605	Interest Income	53,553	0	53,553	
141,825	103,819	(38,006)	Non-Operating Expense	225,449	110,762	(114,688)	
240,448	44,889	195,559	Total Non-Operating	477,104	693,054	(215,950)	
213,115	(200,465)	413,579	NET INCOME	464,872	513,608	(48,736)	

MAYERS MEMORIAL HOSPITAL**Balance Sheet**

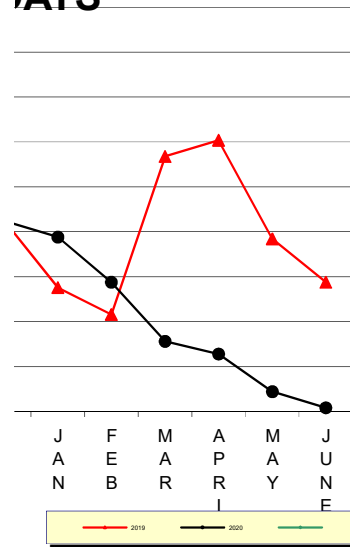
	AUGUST 2020	JULY 2020
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	4,295,361	4,586,337
Reserve Cash (unrestricted)	17,318,028	17,318,028
Reserve Cash (restricted) - USDA Debt Serv / Construction	2,622,869	2,674,757
Accounts Receivable	6,963,560	6,398,537
County Treasury receivable	187,802	382,106
Less: Reserve for Uncollectibles	(757,166)	(735,000)
Reserve for Medicare/Medi-Cal	(1,983,164)	(1,718,742)
Inventories	678,561	653,637
Accounts Receivable - Other	673,084	375,222
Prepaid Expenses	467,559	503,541
Medicare/Medi-Cal Settlement	2,292,363	1,956,004
TOTAL CURRENT ASSETS	32,758,857	32,394,428
PROPERTY, PLANT AND EQUIPMENT		
Land	753,510	753,510
Building and Fixed Equipment	12,266,274	12,266,274
Equipment	13,502,622	13,496,622
Construction in Progress (other)	2,624,479	2,248,738
Hospital expansion	19,890,024	19,668,527
LESS: Reserve for Depreciation	(22,372,324)	(22,306,564)
TOTAL PROPERTY, PLANT AND EQUIPMENT	26,664,585	26,127,108
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee	700	700
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	6,826	6,826
TOTAL OTHER ASSETS	7,526	7,526
TOTAL ASSETS	59,430,967.90	58,529,062.19
CURRENT LIABILITIES		
Accounts Payable	370,659	282,827
Accrued Payroll	436,389	396,267
Accrued Payroll Taxes	20,609	(153,360)
Accrued Vacation & Holiday	669,139	629,551
Accrued Health Insurance	31,925	41,505
Accrued Interest	(216,170)	(234,081)
PRIME PLAN	250,000	125,000
HQAF	156,754	78,377
Rate Range	47,813	23,906
NOTES & LOANS PAYABLE	901,352	901,352
Current Portion of Medicare/Medi-Cal Settlement	778,638	778,638
TOTAL CURRENT LIABILITIES	3,447,107	2,869,982
LONG-TERM DEBT		
G.O. Bond	1,189,599	1,189,599
Capital Leases / Settlement pymt		
Leases	8,270	10,323
Notes & Loans Payable	2,395,248	2,395,248
GO BOND SERIES B & REFUNDING	20,209,947	20,082,925
TOTAL LONG-TERM DEBT	23,803,063	23,678,094
FUND EQUITY	32,180,798	31,980,987
TOTAL LIABILITIES AND FUND BALANCE	59,430,967.90	58,529,062.19
CURRENT RATIO:	9.50	11.29

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
- Fiscal Year 2021

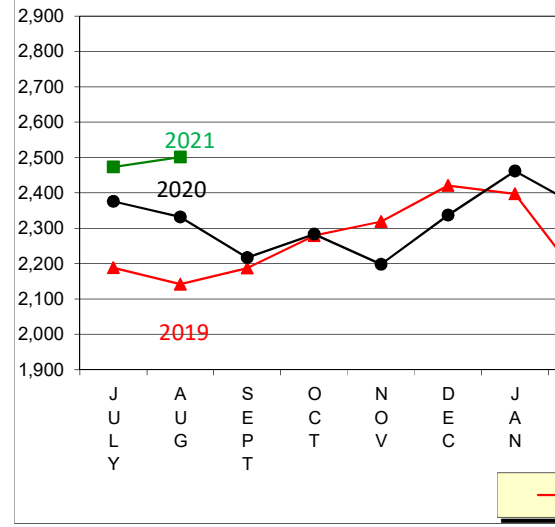
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2020	3,206,828.01	103,446.06	1,721,141.25	107,164.97	15,578.00	1,598,398.28	1,274,600.67	15,524.07
August 31, 2020	3,566,316.27	115,042.46	2,266,956.33	476,865.38	-	1,790,090.95	1,169,945.29	45,898.87
September 30, 2020		-				-		
October 31, 2020		-				-		
November 30, 2020		-				-		
December 31, 2020		-				-		
January 30, 2021		-				-		
February 28, 2021		-				-		
March 31, 2021		-				-		
April 30, 2021		-				-		
May 31, 2021		-				-		
June 30, 2021		-				-		
YTD TOTAL	6,773,144.28	109,244.26	3,988,097.58	584,030.35	15,578.00	3,388,489.23	2,444,545.96	61,422.94

ACCOUNTS RECEIVABLE AGING					PAYOR MIX - YTD % OF REVENUE				
	JULY \$ OUTSTANDING	AUGUST DAYS OUT	JULY DAYS OUT	JUNE DAYS OUT		AUGUST	JULY	JUNE	3 MONTH AVERAGE
MEDICARE	2,392,526.37	63.31	71.24	50.15	MEDICARE	38.57%	35.04%	31.71%	35.11%
MEDI - CAL	2,329,213.18	46.94	48.99	51.08	MEDI - CAL	44.06%	45.09%	50.22%	46.46%
THIRD PARTY	1,850,933.03	104.66	116.69	99.26	THIRD PARTY	15.74%	18.25%	15.58%	16.52%
PRIVATE	487,605.45				PRIVATE	1.64%	1.61%	2.49%	1.91%
LTC ONLY (INCLUDE)	1,476,314.14	48.73	53.07	48.56					
OVERALL	7,060,278.03	65.90	66.40	62.89					

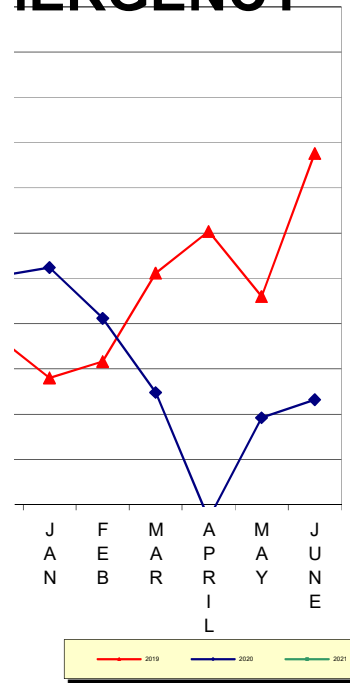
AGING PATIENT DAYS



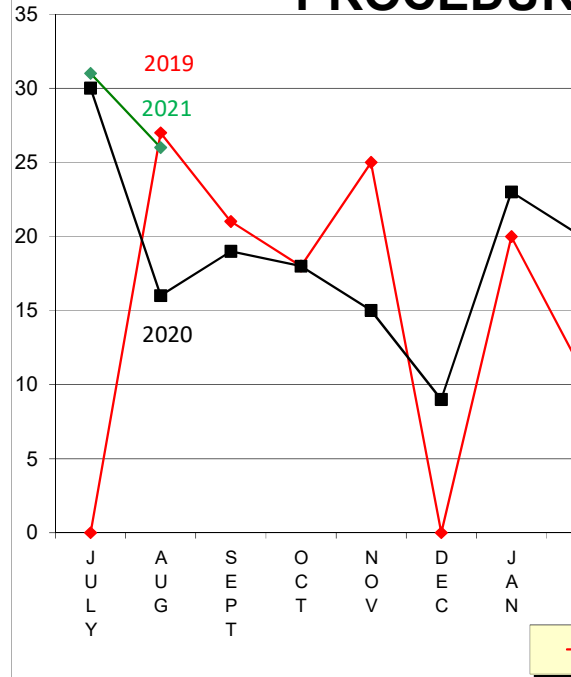
SNF PATIENT



EMERGENCY



SURGERY / OUTPAT PROCEDURES



Retail Pharmacy Financials**AUGUST 2020**

Total Revenue			<u>85,799.99</u>
Opening Inventory 8/1/20		136,883.16	
+ Purchases			
RETAIL PHARMACY - PHARMACEUTICALS	9550-3810	65,793.35	
RETAIL PHARMACY - FREIGHT	9550-6810	10.00	
Less Closing Inventory 8/30/20		151,361.67	
Less Cost of Goods Sold			<u>51,324.84</u>
Gross Profit			<u>34,475.15</u>
Less Other Operating Expenses			
RETAIL PHARMACY - MANAGEMENT	9550-0000	15,335.80	
RETAIL PHARMACY - PHARMACIST	9550-0010	(1,794.03)	
RETAIL PHARMACY - TECH SPEC	9550-0110	9,418.56	
RETAIL PHARMACY - SICK PAY	9550-1210	179.52	
RETAIL PHARMACY - VAC & HOL PAY	9550-1810	359.04	
RETAIL PHARMACY - MEDICARE TAX	9550-0810	590.49	
RETAIL PHARMACY - FICA TAX	9550-1010	1,757.20	
RETAIL PHARMACY - WRKM'S COMP INS	9550-1610	606.19	
RETAIL PHARMACY - OTHER PURCHASED SERV	9550-6910	2,389.06	
RETAIL PHARMACY - REPAIRS & MAINT	9550-6210	-	
RETAIL PHARMACY - UTILITIES OTHER	9550-8010	525.03	
RETAIL PHARMACY - LICENSES & TAXES	9550-8310	3.33	
RETAIL PHARMACY - DUES & SUBSCRIP	9550-8610	-	
RETAIL PHARMACY - OUTSIDE TRAINING	9550-8710	-	
RETAIL PHARMACY - TRAVEL	9550-8810	491.85	
RETAIL PHARMACY - MILEAGE	9550-8811	138.00	
RETAIL PHARMACY - OTHER EXPENSES	9550-9010	-	
RETAIL PHARMACY - DEPRECIATION	9550-7410	2,806.64	
RETAIL PHARMACY - RENT / LEASE EQUIP	9550-7610	-	
RETAIL PHARMACY - IV SOLUTIONS	9550-3710	-	
RETAIL PHARMACY-340B Drug Expenses	9550-3811	43,151.03	
RETAIL PHARMACY - MEDICAL SUPPLIES	9550-4110	-	
RETAIL PHARMACY - OFFICE SUPPLIES	9550-4610	-	
RETAIL PHARMACY - MINOR EQUIPMENT	9550-4910	-	
RETAIL PHARMACY - NON-MED SUPPLIES	9550-5010	63.74	
RETAIL PHARMACY - OTHER PUR SERV TRAV	9550-6931	-	
Total Expenses			<u>76,021.45</u>
Net Profit (LOSS)			<u>(41,546.30)</u>
YTD Net Profit(Loss)			<u>(2,924.52)</u>

**MAYERS MEMORIAL HOSPITAL
2019-2020 OPERATING ACTUAL**

													YEAR TO DATE	
	Julv-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	6/30/2020 ACTUAL	FY YTD ACTUAL
Operating Revenue:														
Routine														
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	209,359	180,213	3,980,896	755,006
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	1,038,132	1,023,147	11,873,796	1,935,233
Ancillary														0
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	52,640	76,958	2,185,326	424,172
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	1,345	(491)	0
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	1,455,108	1,837,180	21,066,727	4,195,875
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	2,755,239	3,118,843	39,106,255	7,310,286
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	707,076	93,012	3,701,762	2,268,200
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	57,605	74,562	1,279,729	233,529
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	117,071	6,071	238,589	17,856
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	109,711	23,867	637,848	61,019
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	(68,955)	74,124	527,934	175,529
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	922,508	271,636	6,385,862	2,756,134
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	154,377	(29,379)	560,934	51,611
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	1,987,108	2,817,828	33,281,326	4,605,764
Operating Expenses:														
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	998,651	898,852	10,812,013	1,883,801
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	88,893	105,344	1,274,316	233,587
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	260,913	273,443	3,040,149	502,741
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	109,896	338,567	2,966,771	482,277
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	143,783	152,257	1,762,379	284,605
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	11,700	31,493	520,496	106,846
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	129,502	169,649	2,124,191	381,439
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	68,743	105,994	1,172,461	185,186
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	141,471	167,462	1,774,618	238,718
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	27,135	27,943	294,650	69,085
Utilities	47,035	53,399	61,538	48,331	53,643	55,659	57,818	59,578	54,787	53,520	48,250	70,123	663,681	100,434
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	22,191	8,758	266,200	57,585
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	149,311	49,483	739,866	91,738
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	72,196	65,182	897,596	134,715
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	35,822
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	2,398	2,045	27,726	4,607
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	5,206	8,583	48,172	(7,975)
Total Operating Expense	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	2,298,148	2,493,086	28,600,214	4,785,210
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	(311,040)	324,742	4,681,112	(179,446)
Non-Operating Revenue:														
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	4,139,811	31,860	8,204,610	803,816
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0	134,118	0
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	140,728	124,016	1,312,665	110,762
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	3,999,082	(92,155)	7,026,063	693,054
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	3,688,043	232,587	11,707,175	513,608

MAYERS MEMORIAL HOSPITAL DISTRICT
 FINANCIAL SNAPSHOT
 MONTH ENDED JULY 20

FISCAL 2021

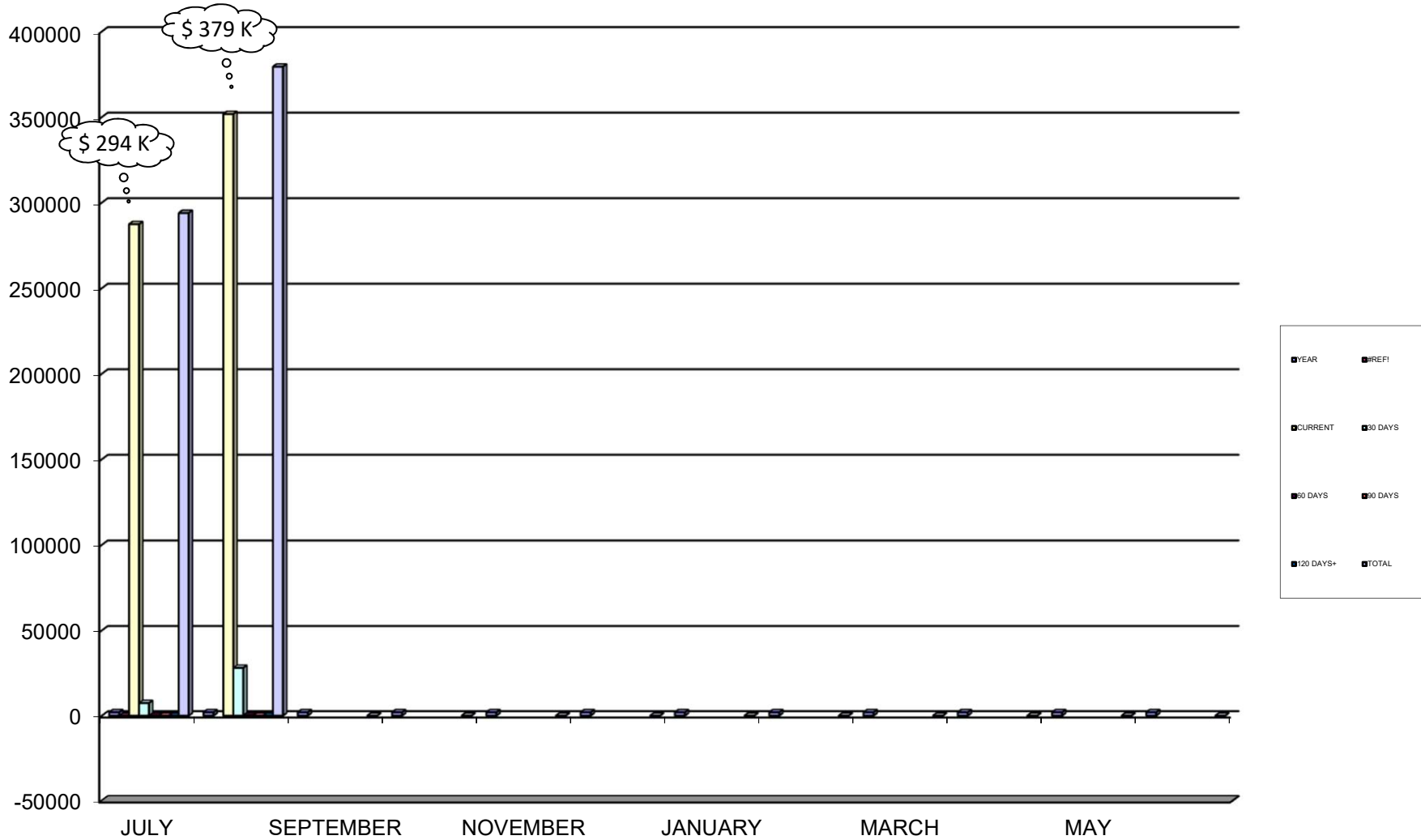
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE
 ACTUAL YTD ACTUAL YTD

	AUGUST 20	AUGUST 19	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 673,868	\$ 755,006	(81,137.90)	-11%
SNF	\$ 2,066,212	\$ 1,935,233	130,979.19	7%
Inpatient Ancillary Revenue				
Acute/OB/Swing	343,347	424,172	(80,825.00)	-19%
SNF	1,222	0	1,222.00	#DIV/0!
Outpatient Revenue	4,016,504	4,195,875	(179,371.30)	-4%
Total Gross Revenue	\$ 7,101,153	\$ 7,310,286	(209,133.01)	-3%

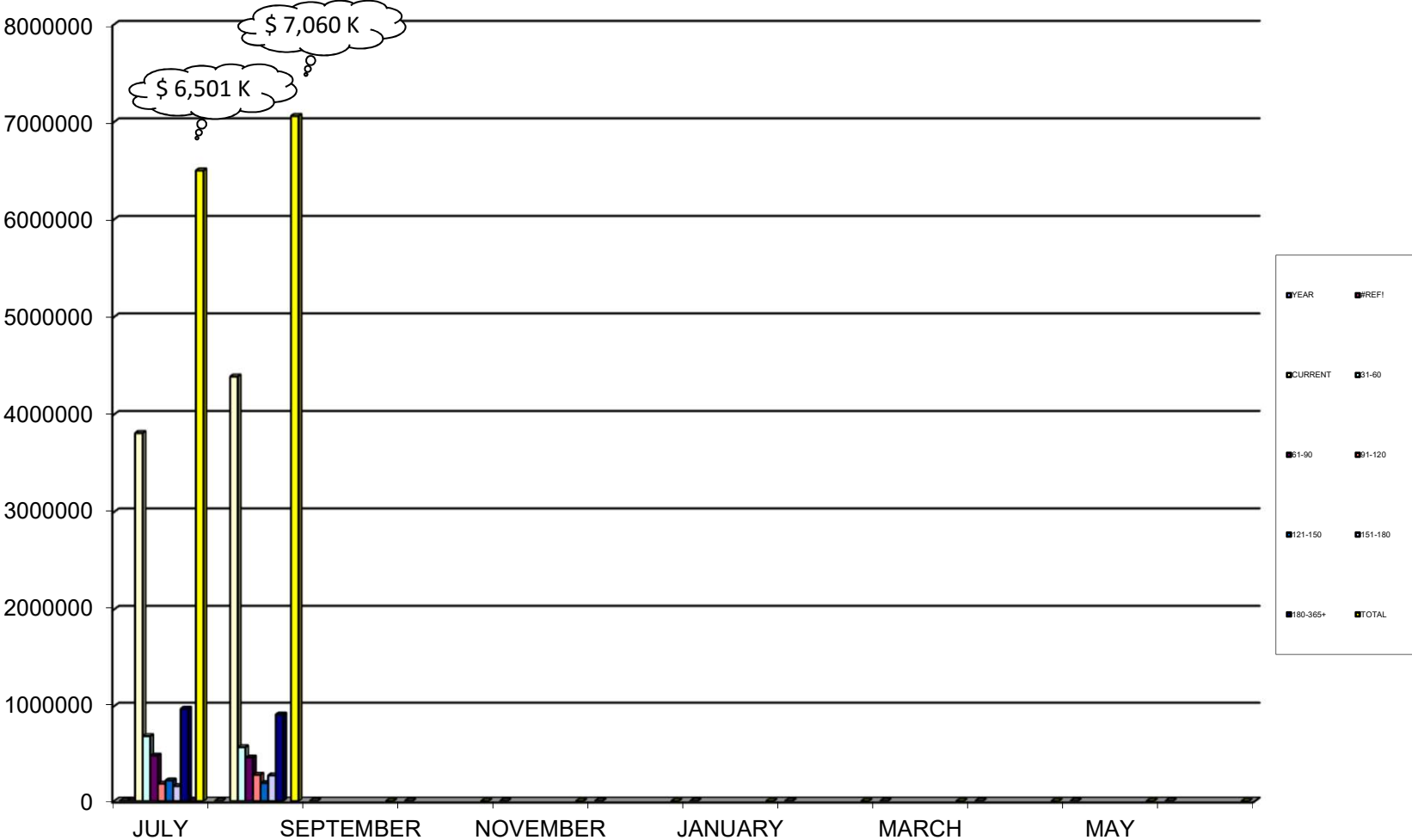
ACTUAL YTD ACTUAL YTD

<u>Statistics</u>	AUGUST 20	AUGUST 19	<u>Variance</u>	<u>Variance %</u>
Patient Days	5,162	4,970	192	3.9%
Outpatient Services	306	306	0	0%
Labs	1,327	1,618	(291)	-18%
Imaging	861	893	(32)	-4%
Hospice	133	236	(103)	-44%
PT	502	459	43	9%

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2020	3,808,505.41	684,081.14	478,769.78	182,797.53	216,095.25	158,177.56	972,686.12	6,501,112.79
AUGUST	2020	4,387,751.78	566,156.56	458,532.33	276,242.35	190,206.62	270,647.64	910,740.75	7,060,278.03
SEPTEMBER	2020								0.00
OCTOBER	2020								0.00
NOVEMBER	2020								0.00
DECEMBER	2020								0.00
JANUARY	2021								0.00
FEBRUARY	2021								0.00
MARCH	2021								0.00
APRIL	2021								0.00
MAY	2021								0.00
JUNE	2021								0.00

ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2020	287,401.93	7,427.81	50.68	0.00	(909.90)	293,970.52
AUGUST	2020	351,774.23	28,113.84	220.99	0.00	(654.90)	379,454.16
SEPTEMBER	2020						0.00
OCTOBER	2020						0.00
NOVEMBER	2020						0.00
DECEMBER	2020						0.00
JANUARY	2021						0.00
FEBRUARY	2021						0.00
MARCH	2021						0.00
APRIL	2021						0.00
MAY	2021						0.00
JUNE	2021						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2021

	2020		2021									
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>
BEGINNING AP BALANCE	1,368,758.41	293,970.52	379,454.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>												
PATIENT PAYMENTS	1,665,061.10	1,965,024.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DSH (Disproportionate Share)	15,578.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	539,674.67	127,021.99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
PRIME	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	30,014.65	290,715.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	1,487.50	1,367.12	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Telemed Grant (HRSA)	9,000.00	9,813.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Mayers Healthcare Foundation	7,119.00	22,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MISC (REBATES/REIMB, CARES ACT ETC)	36,771.73	153,550.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>TOTAL COLLECTIONS</u>	2,304,706.65	2,569,491.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>EXPENSES</u>												
INCOME STATEMENT EXPENSES	2,309,904.57	2,576,013.76	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ASSET EXPENSES	0.00	6,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CIP EXPENSES	318,690.83	591,238.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA PRIN-INT PYMTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>TOTAL EXPENSES</u>	2,630,677.98	3,175,334.67	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>collections less expenses</u>	(325,971.33)	(605,842.87)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ENDING AP BALANCE	293,970.52	379,454.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

average

beg balance

680,727.70
0.00

YTD total

cash collections

3,630,085.71
0.00
15,578.00
0.00
0.00
0.00
666,696.66
0.00
0.00
0.00
0.00
0.00
320,729.65
0.00
2,854.62
18,813.08
29,119.00
190,321.73

4,874,198.45

YTD total

expenses

4,885,918.33
6,000.00
909,929.16
0.00
0.00
0.00
4,165.16

5,806,012.65

(931,814.20)

average

ending balance

336,712.34
0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>													<u>YTD total</u>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	1,896,703.33	2,036,163.31	1,612,181.31	23,790,037.38
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	948,040.00	30,836.00	513,000.00	1,523,095.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	15,578.00	0.00	0.00	67,945.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	914,187.71	78,191.08	0.00	1,046,615.87
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	1,103,896.49	0.00	0.00	1,282,857.05
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	573,750.00	0.00	1,248,750.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,425,504.48	0.00	0.00	4,425,504.48
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	46,948.67	0.00	227,448.23	3,802,066.45
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	0.00	295,400.87	0.00	839,649.54
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	850.00	31,343.71
MISC (REBATES/REIMB, CARES ACT ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	547,471.22	3,947,330.39	245,624.60	5,985,777.61
<u>TOTAL COLLECTIONS</u>	3,412,554.22	3,668,522.44	2,995,167.40	2,976,538.75	2,864,409.03	3,466,312.15	3,144,906.43	2,094,838.28	5,886,756.38	9,898,329.90	6,961,671.65	2,599,104.14	49,969,110.77
<u>EXPENSES</u>													<u>YTD total</u>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	2,356,651.67	2,223,553.92	2,425,859.21	27,676,882.36
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	277,253.45	561,547.50	1,169,223.71	9,598,403.62
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	286,950.00	120,475.58	0.00	3,299,258.58
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<u>TOTAL EXPENSES</u>	3,114,155.76	4,495,160.58	4,142,322.28	2,592,231.81	3,730,821.73	3,186,309.48	4,617,779.69	2,372,810.84	4,447,089.75	2,922,937.70	2,907,659.58	3,597,165.50	42,126,444.70
<u>collections less expenses</u>	298,398.46	(826,638.14)	(1,147,154.88)	384,306.94	(866,412.70)	280,002.67	(1,472,873.26)	(277,972.56)	1,439,666.63	6,975,392.20	4,054,012.07	(998,061.36)	7,842,666.07
													<u>average</u>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	1,368,758.41	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019						<u>average</u>	
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<u>CASH COLLECTIONS</u>													<u>cash collections</u>
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
<u>TOTAL COLLECTIONS</u>	2,268,794.86	2,955,231.43	2,187,710.19	2,084,413.15	3,974,353.71	1,787,833.00	2,341,321.67	4,645,911.52	3,001,841.98	4,180,660.03	12,027,329.31	2,868,571.18	44,323,972.03
													<u>YTD total</u>
<u>EXPENSES</u>													<u>expenses</u>
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<u>TOTAL EXPENSES</u>	2,699,605.86	2,784,499.15	2,549,608.57	2,365,618.46	2,775,880.06	2,629,471.12	2,844,546.71	5,607,409.61	2,347,513.65	5,253,756.50	3,331,600.01	558,996.22	35,748,505.92
<u>collections less expenses</u>	(430,811.00)	170,732.28	(361,898.38)	(281,205.31)	1,198,473.65	(841,638.12)	(503,225.04)	(961,498.09)	654,328.33	(1,073,096.47)	8,695,729.30	2,309,574.97	8,575,466.12
													<u>average</u>
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017					2018						<u>average</u>	
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													YTD total
CASH COLLECTIONS													cash collections
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	355,176.32	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
TOTAL COLLECTIONS	1,546,588.48	1,838,495.44	8,206,693.16	5,315,451.34	1,979,360.32	2,689,483.52	2,561,209.47	1,809,184.12	2,563,741.29	1,830,987.79	2,720,595.36	5,430,362.98	38,492,153.27
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL EXPENSES	2,209,121.28	3,040,147.78	8,561,717.80	2,011,113.38	1,930,554.93	2,260,994.69	2,511,173.61	1,911,845.45	3,247,574.60	2,400,308.41	2,923,640.11	2,824,979.18	35,833,171.22
collections less expenses	(662,532.80)	(1,201,652.34)	(355,024.64)	3,304,337.96	48,805.39	428,488.83	50,035.86	(102,661.33)	(683,833.31)	(569,320.62)	(203,044.75)	2,605,383.80	2,658,982.05
													average
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													ending balance

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						<u>average</u>	
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<u>CASH COLLECTIONS</u>													<u>cash collections</u>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<u>TOTAL COLLECTIONS</u>	2,273,299.52	1,715,186.91	2,211,884.21	2,000,796.32	2,999,793.95	1,883,613.24	4,597,719.84	2,949,567.41	1,933,456.40	1,756,442.43	2,196,499.12	2,605,489.21	29,123,748.56
													<u>YTD total</u>
<u>EXPENSES</u>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>TOTAL EXPENSES</u>	2,082,586.84	1,876,256.54	2,023,776.26	3,239,033.11	2,751,298.70	2,036,104.69	2,086,555.78	1,980,512.46	2,014,476.41	1,975,178.94	2,159,439.22	2,171,786.28	26,397,005.23
<u>collections less expenses</u>	190,712.68	(161,069.63)	188,107.95	(1,238,236.79)	248,495.25	(152,491.45)	2,511,164.06	969,054.95	(81,020.01)	(218,736.51)	37,059.90	433,702.93	2,726,743.33
													<u>average</u>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						<u>average</u>	
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
<u>CASH COLLECTIONS</u>													<u>YTD total</u>
													<u>cash collections</u>
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
<u>TOTAL COLLECTIONS</u>	1,956,405.08	1,700,308.34	2,213,122.97	8,523,460.84	1,713,367.39	2,025,787.79	1,575,920.57	1,853,025.74	2,032,860.88	2,568,034.79	2,569,713.46	1,803,913.93	30,535,921.78
													<u>YTD total</u>
<u>EXPENSES</u>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
<u>TOTAL EXPENSES</u>	1,867,608.83	1,935,247.82	2,136,132.92	6,200,876.20	2,444,689.08	2,028,291.81	1,853,592.16	2,050,298.63	2,076,451.88	2,031,032.67	2,012,960.58	1,865,231.82	28,502,414.40
<u>collections less expenses</u>	88,796.25	(234,939.48)	76,990.05	2,322,584.64	(731,321.69)	(2,504.02)	(277,671.59)	(197,272.89)	(43,591.00)	537,002.12	556,752.88	(61,317.89)	2,033,507.38
													<u>average</u>
													<u>ending balance</u>
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2015

	2014						2015						<u>average</u>
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	980,471.43	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,486,075.65
BEGINNING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	648,200.46
													<u>YTD total</u>
<u>CASH COLLECTIONS</u>													<u>cash collections</u>
PATIENT PAYMENTS	1,496,890.63	1,369,613.42	1,487,665.14	1,480,839.31	1,283,745.97	1,640,277.89	1,567,631.09	1,829,690.82	1,854,531.02	1,367,876.56	1,596,060.62	2,207,585.85	19,182,408.32
COST REPORT SETTLEMENTS	0.00	159,001.00	0.00	0.00	0.00	0.00	885,913.00	0.00	0.00	0.00	0.00	0.00	1,044,914.00
DSH (Disproportionate Share)	0.00	0.00	0.00	8,659.00	19,041.00	2,105.00	0.00	9,367.00	8,464.00	49,575.19	8,969.00	8,468.00	114,648.19
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,864.00	84,864.00
DPNF SUPPLEMENTAL	0.00	537,195.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	179,442.93	716,638.49
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	115,703.67	0.00	0.00	0.00	269,888.87	0.00	0.00	385,592.54
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	323,206.00	0.00	490,098.00	813,304.00
HQARF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	40,899.31	40,899.31
TAXES	7,745.59	10,737.24	26,962.07	6,286.60	896.57	184,331.99	69,955.12	47,206.96	618.41	299.67	180,006.68	36,531.31	571,578.21
RENTS	0.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	22,320.00
VENDING / CAFETERIA	4,124.75	3,571.84	4,412.26	4,011.64	3,583.90	3,901.37	2,492.07	3,662.87	3,436.76	3,712.85	3,543.65	3,401.46	43,855.42
MISC (REBATES/REIMB ETC)	7,785.03	11,398.02	26,222.85	15,296.51	22,749.65	68,387.58	6,367.74	27,160.62	7,180.96	34,319.81	67,120.08	253,150.24	547,139.09
<u>TOTAL COLLECTIONS</u>	1,516,546.00	2,091,517.08	1,547,494.32	1,517,325.06	1,332,249.09	2,016,939.50	2,534,591.02	1,919,320.27	1,876,463.15	2,051,110.95	1,857,932.03	3,306,673.10	23,568,161.57
													<u>YTD total</u>
<u>EXPENSES</u>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,795,254.38	1,755,225.53	1,689,257.20	1,829,618.61	1,616,226.37	1,708,118.30	1,650,989.48	1,523,669.47	1,716,187.61	1,596,779.29	1,722,460.00	1,937,571.00	20,541,357.24
ASSET EXPENSES	0.00	0.00	33,500.00	6,485.00	0.00	0.00	11,462.01	0.00	0.00	0.00	0.00	598,052.30	649,499.31
CIP EXPENSES	34,831.35	45,325.65	78,472.11	15,161.34	27,198.06	77,680.10	19,733.54	0.00	32,730.34	15,161.34	27,667.80	19,661.34	393,622.97
IGT EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	177,586.00	0.00	0.00	0.00	0.00	177,586.00
EMR LOAN	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	717,280.56
2007 REVENUE BOND	41,240.21	41,240.21	41,240.21	41,240.21	41,240.21	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	40,773.59	494,407.08
DSH PAYMENT	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	190,586.88
MEDICARE REPAYMENT PLANS	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	32,650.48	254,945.30
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	147,769.44
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	110,028.36
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	1,916.67	1,980.56	2,587.50	2,395.83	2,475.69	116,675.47	2,577.71	3,873.49	4,007.06	4,140.62	4,007.06	831,192.54	977,830.20
<u>TOTAL EXPENSES</u>	1,994,054.67	1,964,584.01	1,965,869.08	2,015,713.05	1,807,952.39	2,064,524.67	1,846,813.54	1,867,179.76	1,914,975.81	1,778,132.05	1,916,185.66	3,543,178.61	24,679,163.30
<u>collections less expenses</u>	(477,508.67)	126,933.07	(418,374.76)	(498,387.99)	(475,703.30)	(47,585.17)	687,777.48	52,140.51	(38,512.66)	272,978.90	(58,253.63)	(236,505.51)	(1,111,001.73)
													<u>average</u>
ENDING AP BALANCE	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,403,293.12	1,521,310.80
ENDING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	0.00	606,533.79



Rural Development

Alturas Field Office

221 W. 8th Street
Alturas, CA
96101-3211

Voice 530.233.4137
Fax 844.206.6796

August 28, 2020

Mr. Travis Lakey, CFO
Mayers Memorial Hospital District
PO Box 459
Fall River Mills, CA 96028

Subject: Hospital Expansion Project
Partial Payment Estimate No. 40A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 40A, reflecting total "Other Costs" of \$99,624.45 for the period of 7/1/2020 through 7/31/2020 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$99,624.45 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$99,624.45
USDA Loan Funds:	\$.00

The loan funds have been ordered and should be deposited into the project account within five business days of the date of this letter.

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or mike.colbert@ca.usda.gov.

Sincerely,

J. Michael Colbert
Community Programs Specialist

Enclosures

Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY PARTIAL PAYMENT ESTIMATE	CONTRACT NO. PARTIAL PAYMENT ESTIMATE NO. 40A PAGE 1 of 1 PERIOD OF ESTIMATE FROM 07/01/2020 TO 07/31/2020
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	

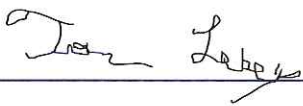
CONTRACT CHANGE ORDER SUMMARY

NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders	\$63,681.00
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2)	\$10,768,267.10
4-10	08/14/19		\$302,519.04	4. Work Completed*.....	\$10,493,942.40
11-16	10/03/19		\$53,219.29	5. Stored Materials*.....	
18	10/23/19		\$6,172.64	6. Subtotal (4+5).....	\$10,493,942.40
20-24	02/27/20	\$340,561.15	\$25,689.46	7. Retainage*.....	
25-32	06/22/20	\$4,118.29	\$100,612.96	8. Previous Payments.....	\$10,394,317.95
TOTALS		\$373,908.25	\$512,479.66	9. Amount Due (6-7-8)	\$99,624.45
NET CHANGE			-\$138,571.41	* Detailed breakdown attached	

CONTRACT TIME

Original (days)	390		Yes	Starting Date	06/11/2018
Revised		On Schedule	No	Projected Completion	07/06/2019
Remaining	-391				

APPROVED BY OWNER

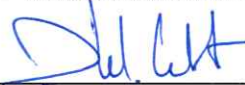
Owner 

By CFO

Date 8/28/2020

ACCEPTED BY AGENCY

The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.

By 

Title Community Programs Specialist

Date 8/28/2020

According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.