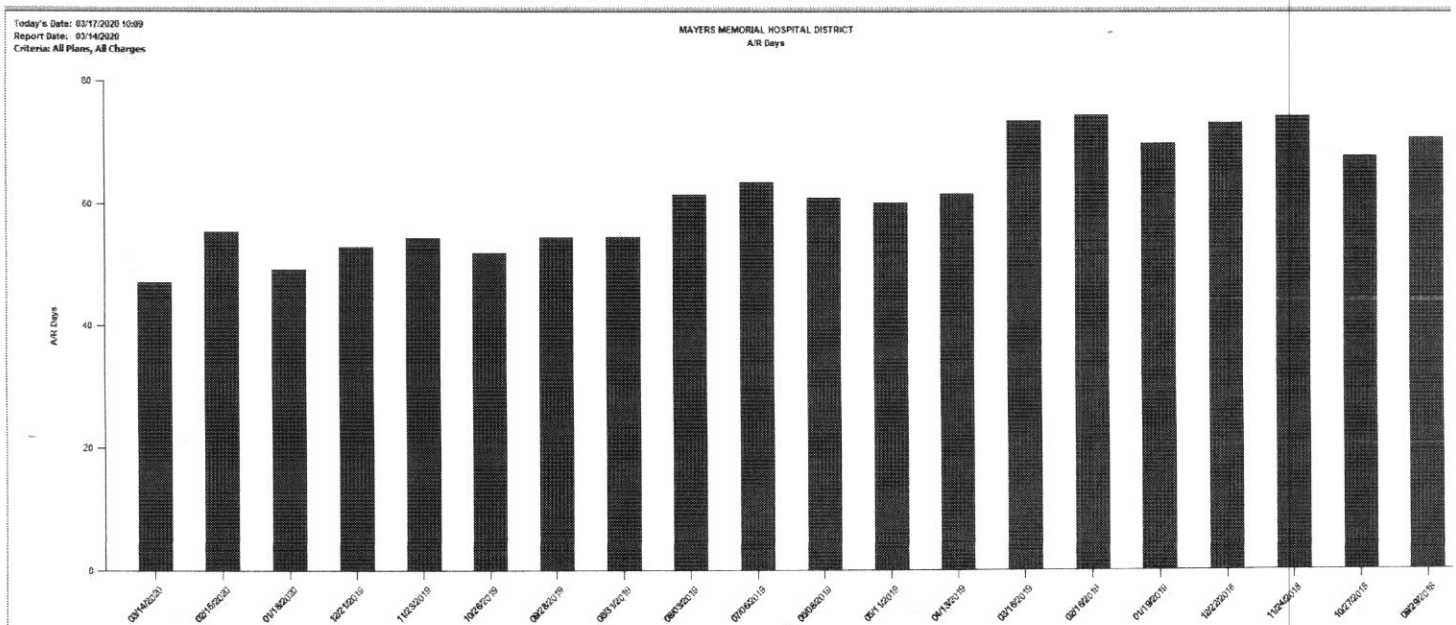


February FY 20 Finance Notes

Summary of Financial Ratio			
Ratio	Period	YTD or Average where Applicable	
Cash on Hand	116	93	Average PY
Net Income	323,067	295,868	Average Monthly PY
Current Ratio	5.84		N/A
AR Days	51	68.4	Average PY
AP	232,359	307,859	Average PY
Daily Gross Revenue YE	112,632	104,059	Average PY
% of Gross Revenue Collected	60%	57%	PY Year End

1. Our HQAF funds of 3.15 million arrived on March 6th and we just sent out our Range Funds of 1.54 million this week.
2. Still waiting on our Cost Report Settlement as Noridian is taking the full 90 days and taking the position that it is when they accepted it December 26th vs historically where it's been 90 days after it was due on 11/30.
3. We have supplemental claim forms for SNF and Outpatient into Partnership for last year. Given our new contract and rates this is the last time we'll be submitting Supplemental Payment forms to Partnership.
4. AR Days hit a new low Saturday of 47 which is the lowest I've seen it over the 10+ years.



5. Currently working with USDA to get permission to get funding from the California Health Facilities Financing Authority (CHFFA). CHFFA offers financing at 2% over 20 years, which is lower than what USDA, or any commercial lender currently offers.
6. Working with the District Hospital Leadership Forum on what the next iteration of Prime will look like. Every indication is that it is geared heavily toward primary care metrics. In this next version we will probably at least need to meet five metrics every year vs the one project/metric that we currently accomplish.
7. Finance/HR and Purchasing are still progressing on the One Content project to make and store all of our invoices, purchase orders and employee records electronically.
8. We are certainly noticing a dip in Acute, Swing and ER in March. Overall, we are averaging 11K less per day in gross revenue. Using our collection percentage, we will see about a 200K drop in collections if the first 17 days are a true indication of the rest of the month.

Stats

1. Patient Days are down by 128 in Acute and Swing. This is due to our average length of stay dropping almost 25% in Swing.
2. Skilled Nursing is the bright spot for inpatient with a census of 81.28 and days being up by 2.6%
3. We have done over 23% more surgeries/procedures this year.
4. ER visits are up by 5.7%. Next year when we open the new wing, I am expecting a sizable jump in visits.
5. Most our Ancillary services that require referrals are down except for Radiology and Telemedicine.
6. FTEs are up which is reflected with our decrease in traveler expenses.

Income Statement

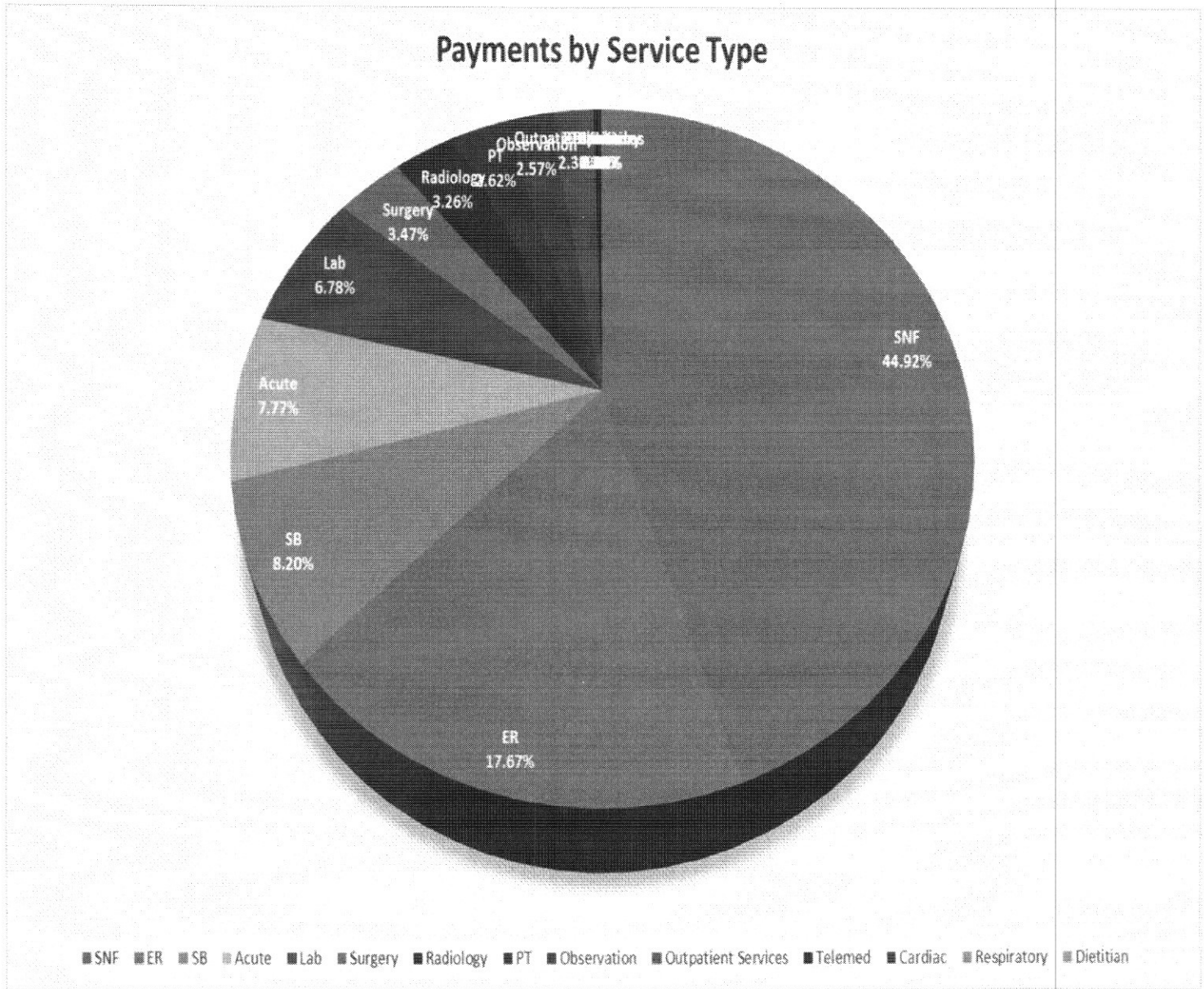
1. Revenue overall ended up very average as we ended at 112K per day, which is the same as our average through the end of January.
2. Contractuals are down this month as Accounts Receivable decreased. I readjust the percentages on a quarterly basis to ensure accuracy.
3. Salaries are up due to the new wage adjustments to stay ahead of minimum wage and RN market based changes.
4. Supplies are down as we corrected some assets that had been coded as expenses in prior months.
5. Acute Travelers are down by 29K.
6. SNF Travelers are down by 30K.
7. Ancillary Travelers are down by 15K
8. Travelers overall are down 76K compared to our average monthly spend this year. This is due to onboarding new clinical staff in January and February.
9. Rental Lease is up due to bed rentals in SNF, Acute and Outpatient Medical. Keeping an eye on this as it was an issue last year.
10. Depreciation is going to take a huge jump next year when our USDA project is completed.
11. Expenses are up 6.11% mostly due to wage changes and travelers.
12. Net Income is 3.1 million year to date.

Balance Sheet

1. Cash is down but will increase in March as we received our HQAF payment.
2. Reserve/Restricted will decrease next month as USDA took out their bi-annual payment on March 1st.
3. Accounts Receivable is down to 5.4 million, which is reflected in our lower AR days.
4. AP ended at 232K, which is very low as we do a check run on Friday and the month ended on a Saturday.
5. The Notes and Loan Payable is an Adjusting Journal Entry from the auditors reclassing some issuance expenses from the USDA loan.

Miscellaneous

1. In the attachments are the approved USDA Pay Requests 37 and 38. There is only 2.5 million in USDA funding remaining. In January, you can see by cost less than half percent of the project was completed.
2. On the Collections vs Obligations, we will pull to a positive in March factoring in the QAF funds and very positive by the end of the year due to Rate Range, cost report settlement and the Partnership Supplemental claims.
3. Below is graph showing patient payments by Service Type year to date.



MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2020

COMPARISON TO ACTUAL

2020		2020			FYE 2020	FYE 2019		% Increase or Decrease
FEBRUARY	JANUARY			VOLUME:	YTD	YTD		
Actual	Actual	Variance			Actual	Actual	Variance	
				DISCHARGES				
19	16	3		Acute	143	134	9	6.72%
7	11	(4)		Swing Bed	62	56	6	10.72%
1	2	(1)		Skilled Nursing Care (DISCHG)	30	27	3	11.12%
6	16	(10)		Observations	102	62	40	64.52%
				PATIENT DAYS				
53	61	(8)		Acute	456	458	(2)	-.41%
69	86	(17)		Swing Bed	635	761	(126)	-16.61%
2357	2462	(105)		Skilled Nursing Care	18562	18,084	478	2.62%
				LENGTH OF STAY				
2.79	3.81	(1)		Acute	3.19	3.42	(0)	-6.71%
9.86	7.82	2		Swing Bed	10.24	13.59	(3)	-24.61%
				Skilled Nursing Care				
				AVERAGE DAILY CENSUS				
1.83	1.97	(0)		Acute	1.87	1.88	(0)	-.81%
2.38	2.77	(0)		Swing Bed	2.60	3.13	(1)	-16.91%
81.28	79.42	2		Skilled Nursing Care	76.07	74.42	2	2.22%
				ANCILLARY SERVICES				
0	0	0		Surgery Inpatient Visits	3	0	3	#DIV/0!
21	23	(2)		Surgery OP/ procedure visits	150	122	28	23.02%
328	356	(28)		Emergency Room Visits	2,853	2,698	155	5.72%
115	139	(24)		Outpatient Services Procedures	1,138	1,427	(289)	-20.31%
618	662	(44)		Laboratory Visits	5,496	6,191	(695)	-11.21%
334	459	(125)		Radiology Procedures	3,409	3,235	174	5.42%
66	59	7		Hospice Patient Days	770	972	(202)	-20.81%
199	160	39		Physical Therapy visits	1,671	2,155	(484)	-22.51%
271	288	(17)		Cardiac Rehab	1,870	1,830	40	2.22%
24	26	(2)		Telemedicine visits	194	167	27	16.22%
21	27	(6)		Admissions from ER	217	184	33	17.92%
13	21	(8)		Transfers from ER	103	81	22	27.22%
				PRODUCTIVITY:				
15.09	12.97			Productive FTE's				
53.54	50.34			Nursing - Acute	13.65	13.62		
43.02	37.34			Long Term Care	50.95	53.13		
88.42	80.17			Ancillary	38.19	32.62		
200.07	180.82			Service	84.44	80.84		
15.09	28.99			Total Productive	187.23	180.21		
215.16	209.81			Non-Productive FTE's	21.75	22.39		
				Paid FTE's	208.98	202.60		
				PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED	2.87	2.53		
3.15	2.75							

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses
Fiscal Year Ending JUNE 30, 2020

COMPARISON TO ACTUAL

2020	2019			FYE 2020	FYE 2019		Increase Decrease %
FEBRUARY ACTUAL	FEBRUARY ACTUAL	Variance	PATIENT REVENUE	YTD ACTUAL	YTD ACTUAL	Variance	
363,080	309,480	53,600	Acute	3,106,065.90	3,247,719.08	(141,653)	-4.41%
1,027,280	698,987	328,293	Skilled Nursing	7,709,680	5,845,281	1,864,400	31.92%
222,591	139,956	82,635	Inpatient Ancillary				
-	554	(554)	Acute	1,778,384	1,306,024	472,360	36.22%
			Skilled Nursing	(1,836)	5,936	(7,772)	
1,612,951	1,148,977	463,974	Total Inpatient Revenue	12,592,294	10,404,960	2,187,334	21.02%
1,658,574	1,780,220	(121,646)	Total Outpatient Revenue	14,990,400	14,466,148	524,252	3.62%
3,271,525	2,929,197	342,328	Total Patient Revenue	27,582,695	24,871,108	2,711,587	10.92%
			DEDUCTIONS FROM REVENUE				
185,586	355,038	169,452	Contractuals - Care/Cal	6,326,565	5,132,500	(1,194,065)	
215,396	63,506	(151,890)	Contractuals - PPO	875,205	823,724	(51,481)	
(1,364)	0	1,364	Charity and Write Offs	106,199	0	(106,199)	
103,350	16,314	(87,036)	Admin Adjmts/Emp Discounts	402,237	849,395	447,158	
172,762	(4,366)	(177,128)	Provision for Bad Debts	453,703	495,668	41,964	
675,729	430,491	(245,238)	Total Deductions	8,163,910	7,301,287	(862,623)	
43,229	37,411	5,818	Other Operating Revenues	267,419	249,215	18,204	
2,639,024	2,536,116	102,908	Net Revenue	19,686,204	17,819,037	1,867,168	
			OPERATING EXPENSES				
1,011,763	734,529	(277,234)	Productive Salaries	6,948,879	6,056,571	(892,309)	-14.71%
156,696	70,249	(86,447)	Non-Productive Salaries	904,409	732,664	(171,745)	-23.41%
274,797	252,903	(21,894)	Employee Benefits	1,937,054	2,001,345	64,291	3.22%
124,749	211,802	87,053	Supplies	1,920,494	1,832,325	(88,169)	-4.81%
133,609	154,202	20,593	Professional Fees	1,148,426	1,172,131	23,705	2.02%
26,533	81,894	55,361	Acute/Swing Travelers	421,400	499,691	78,291	15.72%
164,041	170,863	6,822	SNF Travelers	1,525,342	1,312,380	(212,962)	-16.21%
95,120	138,071	42,951	Ancillary Travelers	871,855	638,160	(233,695)	-36.61%
160,467	122,836	(37,631)	Other Purchased Services	1,158,620	1,332,596	173,975	13.12%
26,606	25,047	(1,559)	Repairs	166,502	276,706	110,204	39.82%
59,578	46,328	(13,251)	Utilities	437,002	351,428	(85,574)	-24.41%
22,191	19,799	(2,392)	Insurance	190,870	159,183	(31,687)	-19.91%
53,541	56,762	3,221	Other	445,212	521,217	76,005	14.62%
72,529	75,439	2,910	Depreciation	615,160	551,683	(63,477)	-11.51%
-	0	0	Bond Repayment Insurance	-	0	0	
17,911	17,911	0	Bond Repayment Interest	143,287	143,287	0	.02%
1,991	2,480	489	Interest	18,439	15,387	(3,053)	-19.81%
7,088	13,039	5,951	Rental - Lease	17,818	183,684	165,866	90.32%
2,409,210	2,194,154	(215,057)	Total Operating Expense	18,870,771	17,780,436	(1,090,335)	-6.11%
229,814	341,963	(112,149)	Income From Operations	815,434	38,601	776,833	
			NON-OPERATING REVENUE AND EXPENSE				
225,526	237,873	(12,346)	Non-Operating Revenue	3,005,987	1,279,099	1,726,888	
-	0	0	Interest Income	89,935	0	89,935	
132,273	0	(132,273)	Non-Operating Expense	783,093	0	(783,093)	
93,254	237,873	(144,619)	Total Non-Operating	2,312,829	1,279,099	1,033,731	
323,067	579,835	(256,768)	NET INCOME	3,128,263	1,317,700	1,810,564	

	FEBRUARY 2020	JANUARY 2020
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	115,579	128,593
Reserve Cash (unrestricted)	9,220,952	9,675,952
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,789,095	1,789,095
Accounts Receivable	5,486,875	5,945,752
County Treasury receivable	271,702	245,939
Less: Reserve for Uncollectibles	(593,448)	(565,370)
Reserve for Medicare/Medi-Cal	(1,383,944)	(2,118,472)
Inventories	228,447	218,191
Accounts Receivable - Other	3,666,492	3,210,016
Prepaid Expenses	485,152	401,981
Medicare/Medi-Cal Settlement	4,310,517	3,974,158
TOTAL CURRENT ASSETS	23,597,420	22,905,836
PROPERTY, PLANT AND EQUIPMENT		
Land	753,510	753,510
Building and Fixed Equipment	12,266,274	12,266,274
Equipment	12,663,317	12,663,317
Construction in Progress (other)	1,760,998	1,732,716
Hospital expansion	17,886,990	17,881,226
Less: Reserve for Depreciation	(21,947,101)	(21,871,765)
TOTAL PROPERTY, PLANT AND EQUIPMENT	23,383,988	23,425,277
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee	700	700
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	0	0
G.O. Bond - issue / discount / cost	6,826	6,826
TOTAL OTHER ASSETS	7,526	7,526
TOTAL ASSETS	46,988,934	46,338,639
CURRENT LIABILITIES		
Accounts Payable	232,359	483,303
Accrued Payroll	366,720	320,623
Accrued Payroll Taxes	6,140	(159,448)
Accrued Vacation & Holiday	605,175	539,977
Accrued Health Insurance	38,720	37,091
Accrued Interest	(39,652)	(57,563)
PRIME PLAN	0	0
HQAF	0	0
IGT (TRAD/PHP)	0	0
NOTES & LOANS PAYABLE	74,700	74,700
Current Portion of Medicare/Medi-Cal Settlement	2,753,180	2,462,972
TOTAL CURRENT LIABILITIES	4,037,342	3,701,653
LONG-TERM DEBT		
G.O. Bond	1,189,599	1,189,599
Capital Leases / Settlement pymt		
Leases	20,496	22,513
GO BOND SERIES B & REFUNDING	18,903,790	18,903,790
TOTAL LONG-TERM DEBT	20,113,885	20,115,902
FUND EQUITY	22,837,707	22,521,084
TOTAL LIABILITIES AND FUND BALANCE	46,988,934	46,338,639
CURRENT RATIO:	5.84	6.19

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
 - Fiscal Year 2020

DATE:	REVENUE / SERVICES	AVERAGE		TOTAL DEPOSITS	RESERVE DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS
		DAILY REVENUE	DAILY REVENUE							
July 31, 2019	3,556,341.05	114,720.68	2,690,416.65	0.00	532,330.11	71,243.08	2,086,843.46	1,519,295.78	2,643.45	
August 31, 2019	3,709,166.13	119,650.52	2,049,414.19	0.00	9,147.05	146.65	2,040,120.49	2,256,790.23	230.60	
September 30, 2019	3,401,558.45	113,385.28	1,823,357.81	0.00	837.32	0.00	1,822,520.49	160,438.17	8,220.84	
October 31, 2019	3,717,781.06	119,928.42	2,490,793.73	0.00	29,321.61	167,138.78	2,294,333.34	2,157,669.65	2,463.04	
November 30, 2019	3,072,030.94	102,401.03	2,864,409.03	0.00	675,041.71	61,175.42	2,128,191.90	789,474.80	12,400.00	
December 31, 2019	3,231,550.89	104,243.58	2,540,027.36	0.00	528,982.58	12,205.23	1,998,839.55	2,142,112.77	5,144.50	
January 30, 2020	3,440,833.43	110,995.63	2,421,535.93	0.00	388,676.88	17,006.03	2,015,853.02	1,132,448.96	6,478.27	
February 28, 2020	3,240,532.31	115,733.30	2,094,838.28	0.00	96,141.01	1,203.35	1,997,493.92	1,844,585.44	1,718.30	
March 30, 2020	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
April 29, 2020	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
May 30, 2020	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
June 29, 2020	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
YTD TOTAL	27,369,794.26	112,632.30	18,974,792.98	0.00	2,260,478.27	330,118.54	16,384,196.17	12,002,815.80	39,299.00	

PAYOR MIX - YTD % OF REVENUE

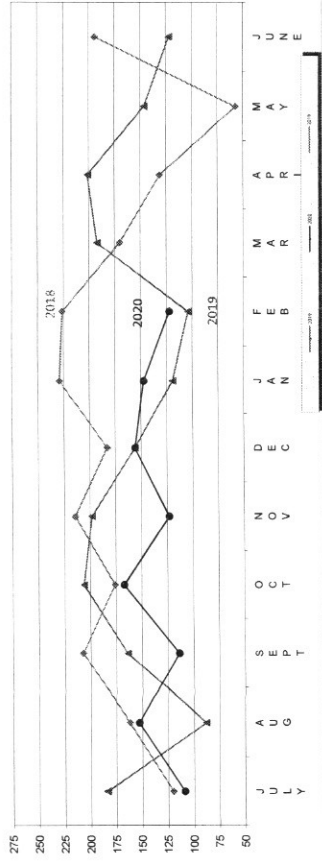
	FEBRUARY	JANUARY	DECEMBER	3 MONTH AVERAGE
MEDICARE	41.94%	41.35%	42.44%	41.91%
MEDI - CAL	43.04%	44.52%	41.86%	43.14%
THIRD PARTY	13.38%	11.98%	12.55%	12.64%
PRIVATE	1.64%	2.15%	3.14%	2.31%

ACCOUNTS RECEIVABLE AGING

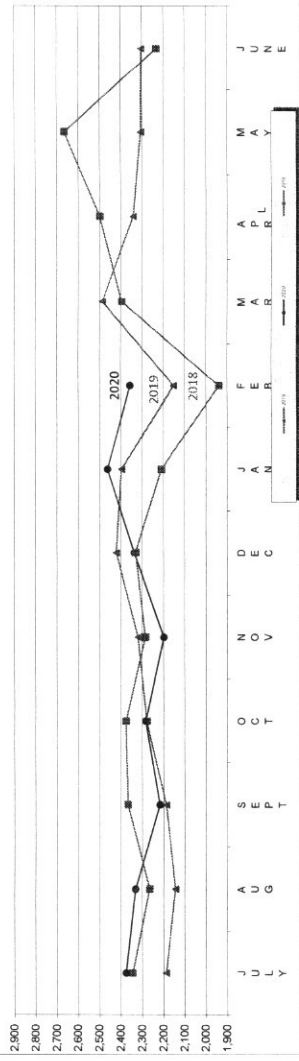
	FEBRUARY \$ OUTSTANDING	FEBRUARY DAYS OUT	JANUARY DAYS OUT	DECEMBER DAYS OUT
MEDICARE	1,647,189.21	36.09	39.12	38.05
MEDI - CAL	1,936,432.67	41.18	44.46	37.62
THIRD PARTY	1,377,386.63	100.16	95.96	85.63
PRIVATE	608,357.29			
LTC ONLY (INCLUDE)	1,432,102.16	46.49	50.02	47.98
OVERALL	5,569,365.80	51.13	56.92	50.54

MAYERS MEMORIAL HOSPITAL DISTRICT

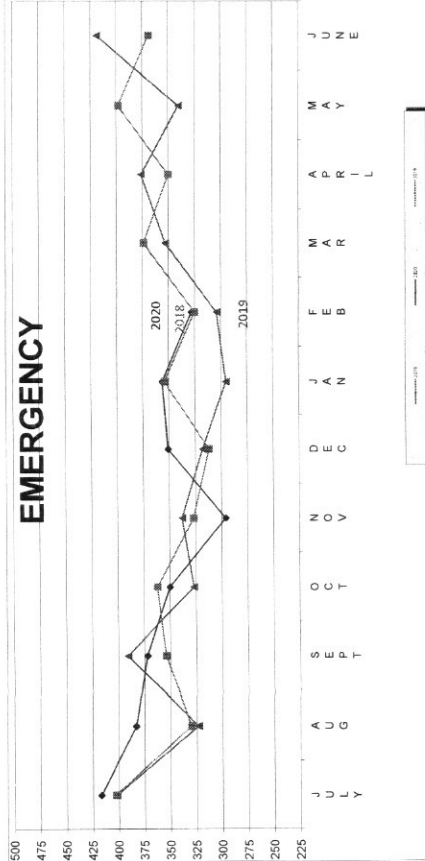
ACUTE / SWING PATIENT DAYS



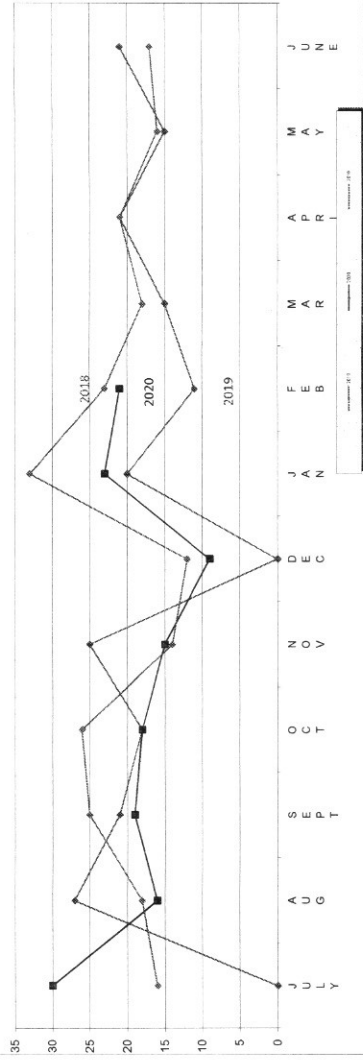
SNF PATIENT DAYS



EMERGENCY



SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL
2019-2020 OPERATING ACTUAL**

YEAR TO DATE

6/30/2020

12/31/2018

	JULY-19	AUG	SEPT	OCT	NOV	DEC	JAN-20	FEB	MAR	APR	MAY	JUN	ACTUAL	ACTUAL
Operating Revenue:														
Routine	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	0	0	0	0	3,106,066	3,247,719
Acute	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	0	0	0	0	7,709,680	5,845,281
SNF	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	0	0	0	0	1,778,384	1,306,024
Ancillary	0	0	0	342	(2,487)	0	309	0	0	0	0	0	(1,836)	5,936
Acute	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	0	0	0	0	14,990,400	14,466,148
SNF	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	0	0	0	0	27,582,695	24,871,108
Outpatient														
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	0	0	0	0	6,326,565	5,132,500
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	0	0	0	0	875,205	823,724
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	0	0	0	0	106,199	0
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	0	0	0	0	402,237	849,395
Medicare													0	0
Medi-Cal													0	0
PPO's													0	0
Administrative & Other	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	0	0	0	0	453,703	495,668
Provision For Bad Debts	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	0	0	0	0	8,163,910	7,301,287
Total Deductions	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	0	0	0	0	267,419	249,215
Other Revenue	2,376,634	2,229,130	2,094,212	2,928,890	2,459,731	2,344,165	2,616,419	2,639,024	0	0	0	0	19,686,204	17,819,037
Net Revenue	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	0	0	0	0	6,948,879	6,056,571
Operating Expenses:														
Salaries - Productive	99,188	134,399	105,704	100,770	80,226	100,770	136,688	156,696	0	0	0	0	904,409	732,664
Salaries - Non-productive	251,993	250,748	228,269	223,467	224,331	233,356	250,083	274,797	0	0	0	0	1,937,054	2,001,345
Employee Benefits	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	0	0	0	0	1,920,494	1,832,325
Supplies	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	0	0	0	0	1,148,426	1,172,131
Professional Fees	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	0	0	0	0	421,400	499,691
Acute/Swing travelers	200,578	216,727	176,638	176,638	119,779	308,370	158,349	164,041	0	0	0	0	1,525,342	1,312,380
SNF travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	0	0	0	0	871,855	638,160
Ancillary travelers	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	0	0	0	0	1,158,620	1,332,596
Other Purchased Services	32,988	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	0	0	0	0	166,502	276,706
Repairs & Maintenance	47,035	53,399	61,538	48,331	53,643	55,659	57,818	59,578	0	0	0	0	437,002	351,428
Utilities	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	0	0	0	0	190,870	159,183
Insurance	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	0	0	0	0	445,212	521,217
Other Expense	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	0	0	0	0	615,160	551,683
Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Insurance	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	0	0	0	0	143,287	143,287
Bond Repayment Interest	2,225	2,413	2,413	2,616	2,517	2,091	2,204	1,991	0	0	0	0	18,439	15,387
Interest	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	0	0	0	0	17,818	183,684
Rent/Lease Equipment	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	0	0	0	0	18,870,771	17,780,436
Total Operating Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	0	0	0	0	815,434	38,601
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	0	0	0	0	815,434	38,601
Non-Operating Revenue:														
Non-Operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	0	0	0	0	3,005,987	1,279,099
Interest Income	0	0	0	37,999	0	0	51,936	0	0	0	0	0	89,935	0
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	0	0	0	0	783,093	0
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	0	0	0	0	2,312,829	1,279,099
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	0	0	0	0	3,128,263	1,317,700
DAYS CASH ON HAND (MTD)	176.22	155.93	140.84	175.64	171.02	162.54	118.74	115.87	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	YTD	0.00
AVERAGE YTD	176.22	166.07	157.66	162.16	163.93	163.70	157.28	147.44	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	0.00	

**MAYERS MEMORIAL HOSPITAL
2018-2019 OPERATING ACTUAL**

	YEAR TO DATE													
	July-18	AUG	SEPT	OCT	NOV	DEC	Jan-19	FEB	MAR	APR	MAY	JUN	6/30/2019 ACTUAL	12/31/2018 ACTUAL
Operating Revenue:														
Routine														
Acute	480,161	234,242	424,733	533,996	532,129	405,050	327,927	309,480	530,918	528,554	367,439	327,074	5,001,704	3,247,719
SNF	708,575	689,540	701,524	744,383	749,986	771,745	780,542	698,987	800,567	756,446	748,897	740,371	8,891,561	5,845,281
Ancillary	171,679	120,315	172,319	207,781	206,795	134,701	152,478	139,956	326,116	188,491	151,675	140,793	2,113,098	1,306,024
Acute	1,646	1,160	1,039	1,537	0	43	(43)	554	1,174	(1,306)	0	0	5,804	5,936
SNF	1,911,737	1,859,812	1,900,553	1,926,884	1,859,476	1,431,351	1,796,116	1,780,220	1,797,487	2,101,853	1,927,851	1,949,497	22,242,837	14,466,148
Outpatient	3,273,798	2,905,069	3,200,168	3,414,580	3,348,386	2,742,891	3,057,019	2,929,197	3,456,263	3,574,038	3,195,861	3,157,734	38,255,004	24,871,108
Less Deductions:														
Contractuals - Care/Cal	724,965	536,153	787,220	853,289	816,070	665,338	394,427	355,038	152,182	793,196	1,075,652	880,747	8,034,278	5,132,500
Contractuals - PPO	126,488	102,308	84,540	166,151	87,059	93,870	99,802	63,506	97,828	102,984	124,390	118,760	1,267,687	823,724
Charity Care & Write off	0	0	0	0	0	0	0	0	0	375	0	13,892	14,267	0
Other Contractual write offs	49,804	38,987	45,162	342,553	182,492	58,083	115,989	16,314	68,630	62,575	60,008	46,004	1,086,653	849,395
Provision For Bad Debts	95,004	151,235	14,672	63,878	63,878	49,875	108,450	(4,366)	388,195	26,235	(53,194)	(64,673)	792,230	495,668
Total Deductions	996,261	828,682	931,595	1,378,914	1,149,498	867,166	718,678	430,491	706,835	985,365	1,206,858	994,770	11,195,114	7,301,287
Other Revenue	(4,019)	40,670	(10,764)	126,488	17,865	19,073	22,491	37,411	24,990	79,415	111,991	16,361	481,972	249,215
Net Revenue	2,273,519	2,117,057	2,257,808	2,162,154	2,216,753	1,894,798	2,360,832	2,536,116	2,774,418	2,668,087	2,100,995	2,179,325	27,541,862	17,819,037
Operating Expenses:														
Salaries - Productive	728,137	790,634	740,382	825,433	739,170	778,494	719,790	734,529	816,931	784,748	824,535	777,605	9,260,389	6,056,571
Salaries - Non-productive	95,139	74,530	128,991	77,874	89,321	73,274	123,285	70,249	131,674	79,820	77,545	97,282	1,118,985	732,664
Employee Benefits	242,259	238,930	285,341	241,322	242,259	211,027	265,621	252,903	282,750	243,239	206,308	250,795	2,984,437	2,001,345
Supplies	239,458	240,538	233,565	259,509	232,863	211,207	203,384	211,802	217,512	213,824	385,068	279,485	2,928,214	1,832,325
Professional Fees	164,116	142,974	162,460	144,302	139,185	132,905	131,988	154,202	134,776	153,500	37,094	249,404	1,746,905	1,172,131
Acute/Swing travelers	29,855	37,206	52,227	65,364	34,932	113,862	84,351	81,894	35,044	126,080	72,653	74,378	807,844	499,691
SNF travelers	162,723	149,690	156,929	158,148	77,170	261,752	175,103	170,863	204,400	243,759	204,400	207,864	2,065,555	1,312,380
Ancillary travelers	75,318	68,085	70,196	68,695	42,760	59,631	115,405	138,071	112,912	132,968	84,591	130,501	1,099,133	638,160
Other Purchased Services	147,675	131,845	186,443	166,961	106,352	298,185	172,298	122,836	156,407	181,266	130,305	165,788	1,966,361	1,332,596
Repairs & Maintenance	34,343	47,928	29,183	36,268	36,591	23,916	43,430	25,047	43,247	49,232	10,185	31,752	276,706	411,121
Utilities	44,247	45,418	46,116	37,043	40,891	43,129	48,257	46,328	49,293	28,834	41,069	59,966	530,591	351,428
Insurance	19,849	19,799	19,799	19,799	19,799	19,799	19,799	19,799	19,799	19,799	19,799	19,799	225,360	159,183
Other Expense	53,881	48,558	63,509	64,381	80,608	67,271	86,248	56,762	50,754	82,458	51,438	(65,961)	639,907	521,217
Depreciation	67,117	67,092	67,092	66,872	67,805	67,346	72,920	75,439	72,608	73,836	73,836	73,198	845,161	551,683
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	143,287
Interest	2,022	1,673	1,767	2,081	2,140	1,800	1,424	2,480	1,665	1,681	1,910	1,836	22,478	15,387
Rent/Lease Equipment	13,553	3,616	41,685	48,559	21,528	15,730	25,975	13,039	10,783	10,837	7,488	3,891	216,682	183,684
Total Operating Expense	2,137,602	2,126,426	2,303,597	2,300,522	1,990,951	2,419,997	2,307,187	2,194,154	2,251,219	2,443,792	2,246,133	2,362,475	27,084,053	17,780,436
Net Operating Rev over Expense	135,917	(9,369)	(45,789)	(138,368)	225,802	(525,199)	53,644	341,963	523,200	224,296	(145,138)	(183,150)	457,809	38,601
Non-Operating Revenue:														
Non-operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,542,337	193,831	98,632	3,263,123	1,279,099
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other non-operating Expense	0	0	0	0	0	0	0	0	0	4,450	12,760	9,410	26,620	0
Total Non-Operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,537,886	181,071	89,222	3,236,504	1,279,099
Net Revenue over Expense	307,207	95,087	106,084	(495)	400,792	(362,327)	191,517	579,835	672,424	1,762,182	35,934	(93,927)	3,694,313	1,317,700

MAYERS MEMORIAL HOSPITAL DISTRICT
 FINANCIAL SNAPSHOT
 MONTH ENDED JAN 2020

FISCAL 2020

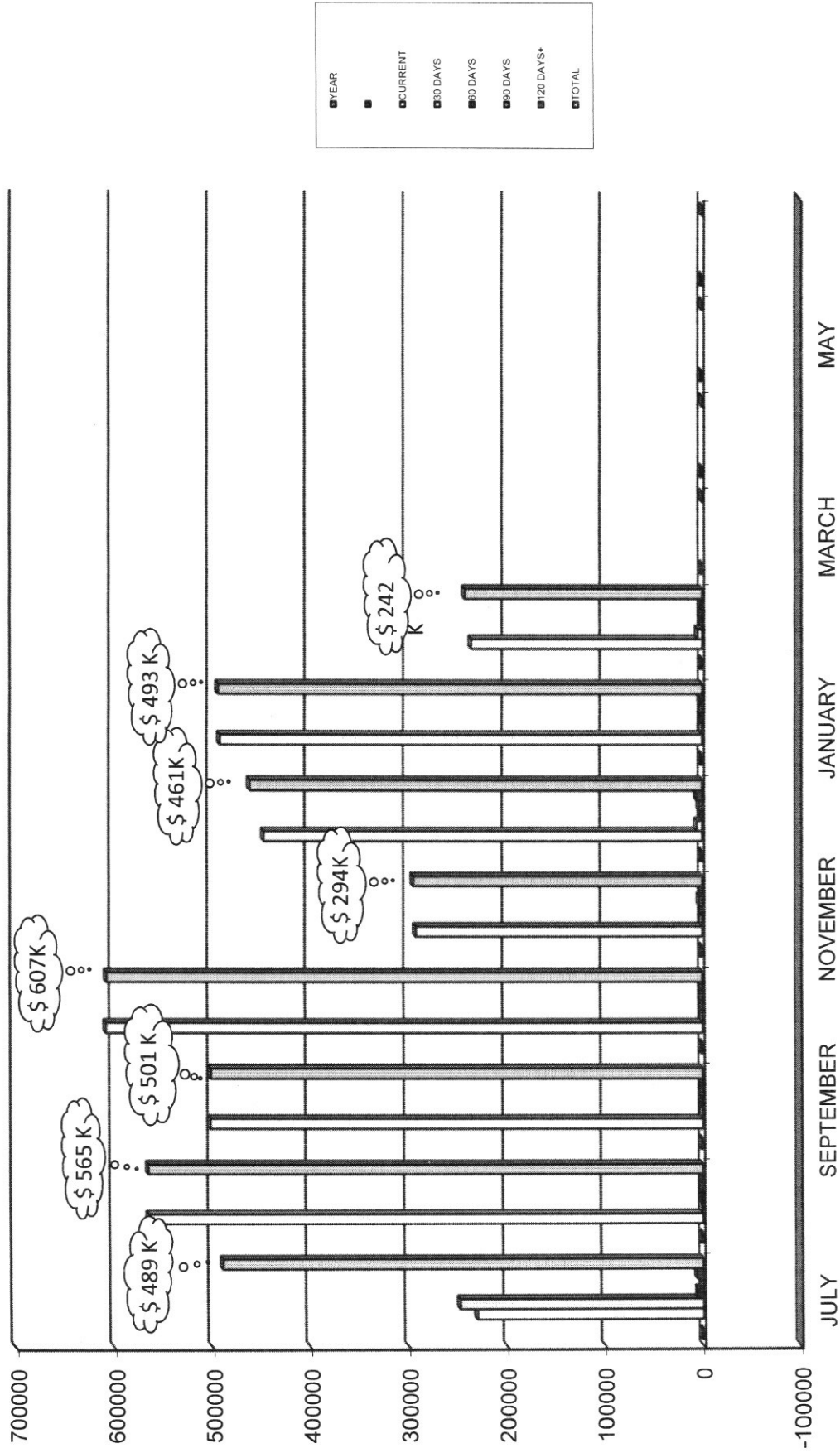
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE
 ACTUAL YTD ACTUAL YTD

	FEBRUARY 20	FEBRUARY 19	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 3,106,066	\$ 3,247,719	(141,653.18)	-4%
SNF	\$ 7,709,680	\$ 5,845,281	1,864,399.59	32%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,778,384	1,306,024	472,359.60	36%
SNF	(1,836)	5,936	(7,771.72)	-131%
Outpatient Revenue	14,990,400	14,466,148	524,252.26	4%
Total Gross Revenue	\$ 27,582,695	\$ 24,871,108	2,711,586.55	11%

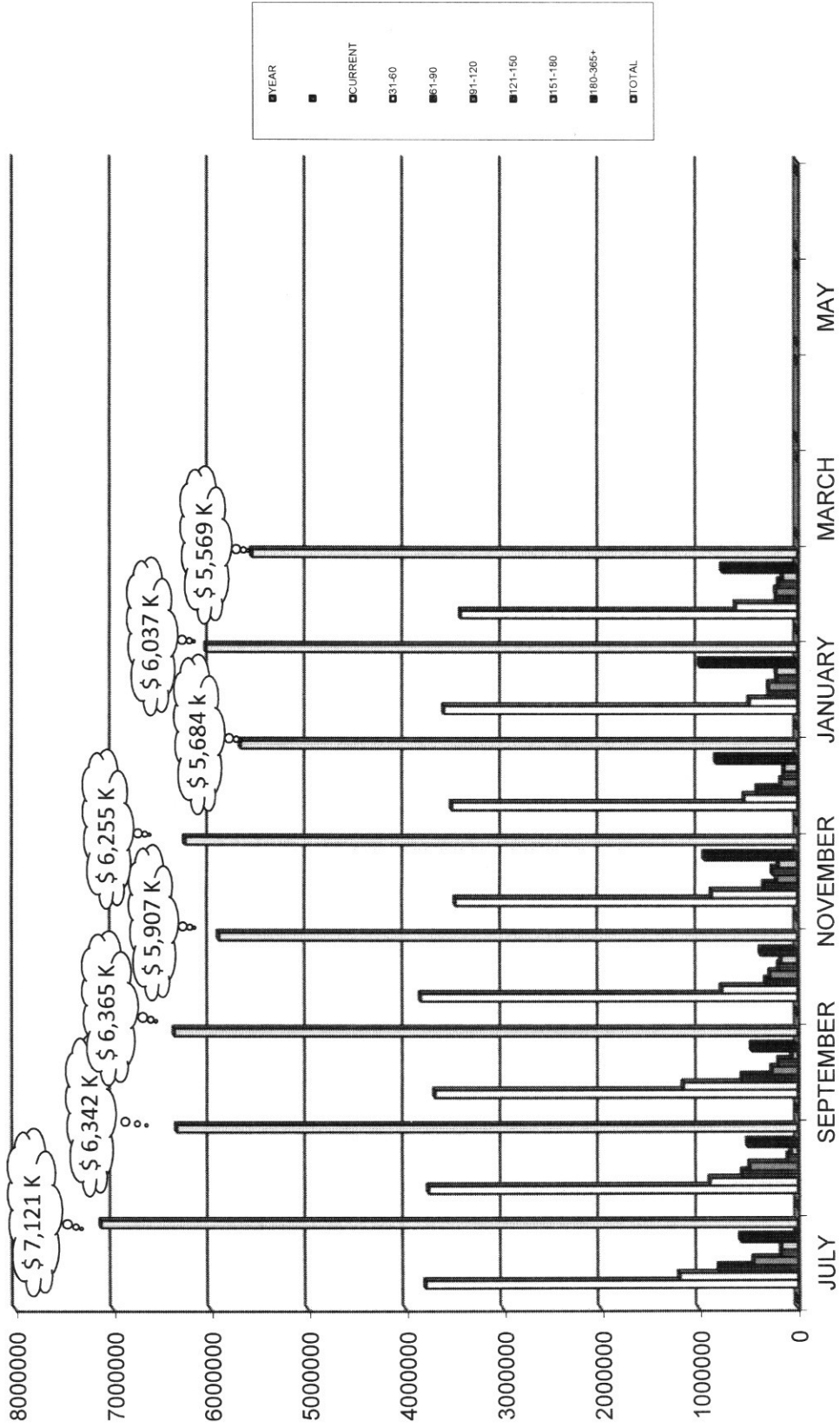
ACTUAL YTD ACTUAL YTD

	FEBRUARY 20	FEBRUARY 19	Variance	Variance %
Statistics				
Patient Days	19653	19303	350	1.8%
Outpatient Services	1,138	1427	(289)	-20%
Labs	5,496	6191	(695)	-11%
Imaging	3,409	3235	174	5%
Hospice	770	972	(202)	-21%
PT	1671	2155	(484)	-22%

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

MONTH	YEAR	CURRENT	31-60	61-90	91-120	121-150	151-180	180-365+	TOTAL
JULY	2019	3,795,790.54	1,194,231.78	792,401.42	439,956.97	162,696.94	162,277.73	573,262.54	7,120,617.92
AUGUST	2019	3,763,568.76	887,657.04	555,689.60	478,849.52	94,546.40	60,440.10	501,339.09	6,342,090.51
SEPTEMBER	2019	3,696,717.18	1,153,525.95	558,993.77	255,022.67	186,505.56	53,001.37	461,687.93	6,365,454.43
OCTOBER	2019	3,843,468.49	765,008.21	314,961.93	270,472.85	183,433.85	162,269.87	367,849.83	5,907,465.03
NOVEMBER	2019	3,482,599.26	863,579.00	333,588.30	203,816.58	246,923.83	187,471.54	937,518.01	6,255,496.52
DECEMBER	2019	3,522,929.57	532,515.54	396,873.70	158,196.05	129,038.12	125,584.34	819,770.64	5,684,907.96
JANUARY	2020	3,603,100.65	481,228.83	278,901.17	282,754.83	199,624.98	207,985.38	983,851.80	6,037,447.64
FEBRUARY	2020	3,432,769.55	622,757.62	209,940.36	214,711.70	184,216.30	144,169.39	760,800.88	5,569,365.80
MARCH	2020								0.00
APRIL	2020								0.00
MAY	2020								0.00
JUNE	2020								0.00

ACCOUNTS PAYABLE (includes accrued payables)

MONTH	YEAR	CURRENT	30 DAYS	60 DAYS	90 DAYS	120 DAYS+	TOTAL
JULY	2019	230,706.24	247,961.95	5,729.21	(1,724.24)	6,530.97	489,204.13
AUGUST	2019	564,652.09	1,382.95	0.00	0.00	(1,030.43)	565,004.61
SEPTEMBER	2019	501,593.80	279.78	0.00	0.00	(924.03)	500,949.55
OCTOBER	2019	607,759.46	131.93	0.00	0.00	(924.03)	606,967.36
NOVEMBER	2019	291,983.34	243.41	(151.60)	3,404.04	(924.03)	294,555.16
DECEMBER	2019	446,721.67	5,853.00	(837.00)	3,404.04	5,810.97	460,952.68
JANUARY	2020	491,253.17	348.99	20.90	(837.00)	2,480.01	493,266.07
FEBRUARY	2020	235,600.59	5,018.31	0.00	0.00	1,643.01	242,261.91
MARCH	2020						0.00
APRIL	2020						0.00
MAY	2020						0.00
JUNE	2020						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2020												average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	average
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	0.00	0.00	0.00	483,227.41
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CASH COLLECTIONS													YTD total
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	0.00	0.00	0.00	0.00	16,176,369.92
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	0.00	0.00	0.00	52,367.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	54,237.08
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	0.00	0.00	0.00	0.00	54,831.46
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	0.00	0.00	0.00	0.00	5,648,455.72
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	0.00	0.00	0.00	0.00	168,682.97
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	0.00	0.00	0.00	0.00	544,232.27
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	0.00	0.00	0.00	0.00	29,354.61
MISC (REBATES/REIMB ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	0.00	0.00	0.00	0.00	1,188,498.64
TOTAL COLLECTIONS	3,412,554.22	3,668,522.44	2,995,167.40	2,976,538.75	2,864,409.03	3,466,312.15	3,144,906.43	2,094,838.28	0.00	0.00	0.00	0.00	24,623,248.70
EXPENSES													YTD total
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	0.00	0.00	0.00	0.00	18,239,161.86
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	0.00	0.00	0.00	0.00	7,404,343.95
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	0.00	0.00	0.00	0.00	1,348,499.00
USDA PRIN-INT PYMTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	0.00	16,660.64
TOTAL EXPENSES	3,114,155.76	4,495,160.58	3,813,625.99	2,592,231.81	3,730,821.73	3,186,309.48	4,617,779.69	2,372,810.84	0.00	0.00	0.00	0.00	27,922,895.88
collections less expenses	298,398.46	(826,638.14)	(818,458.59)	384,306.94	(866,412.70)	280,002.67	(1,472,873.26)	(277,972.56)	0.00	0.00	0.00	0.00	(3,299,647.18)
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	0.00	0.00	0.00	0.00	487,271.37
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

2018 2019

	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>average</u> <u>beg balance</u>
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CASH COLLECTIONS													YTD total
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HOARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
TOTAL COLLECTIONS	2,268,794.86	2,955,231.43	2,187,710.19	2,084,413.15	3,974,353.71	1,787,833.00	2,341,321.67	4,645,911.52	3,001,841.98	4,180,660.03	12,027,329.31	2,868,571.18	44,323,972.03
EXPENSES													YTD total
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT / HOAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
TOTAL EXPENSES	2,699,605.86	2,784,499.15	2,549,608.57	2,365,618.46	2,775,880.06	2,629,471.12	2,844,546.71	5,607,409.61	2,347,513.65	5,253,756.50	3,331,600.01	558,996.22	35,748,505.92
collections less expenses	(430,811.00)	170,732.28	(361,898.38)	(281,205.31)	1,198,473.65	(841,638.12)	(503,225.04)	(961,498.09)	654,328.33	(1,073,096.47)	8,695,729.30	2,309,574.97	8,575,466.12
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Rural Development

Alturas Field Office

221 W. 8th Street
Alturas, CA
96101-3211

Voice 530.233.4137
Fax 844.206.6796

February 28, 2020

Mr. Travis Lakey, CFO
Mayers Memorial Hospital District
PO Box 459
Fall River Mills, CA 96028

Subject: Hospital Expansion Project
Partial Payment Estimate No. 34A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 34A, reflecting total "Other Costs" of \$74,393.75 for the period of 1/1/2020 through 1/31/2020 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$74,393.75 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$23,497.50
USDA Loan Funds:	\$50,896.25

The loan funds have been ordered and should be deposited into the project account within five business days of the date of this letter.

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or mike.colbert@ca.usda.gov.

Sincerely,

J. Michael Colbert
Community Programs Specialist

Enclosures

Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY PARTIAL PAYMENT ESTIMATE	CONTRACT NO. PARTIAL PAYMENT ESTIMATE NO. 34A PAGE 1 of 1 PERIOD OF ESTIMATE FROM 1/1/2020 TO 1/31/2020
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	

CONTRACT CHANGE ORDER SUMMARY					
NO	Agency Approval Date	Amount			
		Additions	Deductions		
				1. Original Contract	\$10,704,588.10
2	02/08/19		\$13,273.65	2. Change Orders	-\$20,027.18
3	05/20/19	\$29,228.81		3. Revised Contract (1+2)	\$10,684,558.92
1-A	06/05/19		\$10,992.62	4. Work Completed*	\$8,936,244.51
4-10	08/14/19		\$302,519.04	5. Stored Materials*	
11-16	10/03/19		\$53,219.29	6. Subtotal (4+5)	\$8,936,244.51
18	10/23/19		\$6,172.64	7. Retainage*	
20-24	02/27/20	\$340,561.15	\$3,639.90	8. Previous Payments	\$8,861,850.76
TOTALS		\$369,789.96	\$389,817.14	9. Amount Due (6-7-8)	\$74,393.75
NET CHANGE			-\$20,027.18	* Detailed breakdown attached	

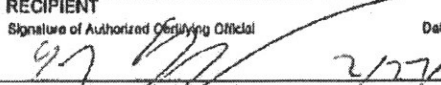
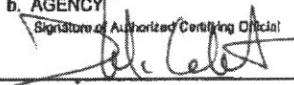
CONTRACT TIME			
Original (days)	390		
Revised		On Schedule	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Remaining	-209		Starting Date <u>6/11/2018</u> Projected Completion <u>7/6/2019</u>

<p>APPROVED BY OWNER</p> <p>Owner <u></u></p> <p>By <u>CFU</u></p> <p>Date <u>2/27/2020</u></p>	<p>ACCEPTED BY AGENCY</p> <p style="font-size: small;">The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.</p> <p>By <u></u></p> <p>Title <u>Community Programs Specialist</u></p> <p>Date <u>2/28/2020</u></p>
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OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0348-0062 1. Type of Request Final Partial X	Page 1 of 1 2 Basis of Request <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual
3. Federal Sponsoring Agency USDA Rural Development		4. Federal Grant ID Number	5. Partial Payment Request No. 34A & 38
6. Employer ID Number 04-045-754413938		PERIOD COVERED BY THIS REQUEST From 1/1/2020 To 1/31/2020	
9. Recipient Organization Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028		10. Payee Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028	

CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES	TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE		
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 100,000.00	\$ 8,514.00	\$ 97,976.38	\$ 2,023.62	
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32	\$ -	
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00	\$ -	
d. Moving Expenses	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00	
e. OSHPD Fees	\$ 250,000.00	\$ 250,000.00	\$ 750.00	\$ 249,667.52	\$ 312.48	
f. Consultants - Speciality	\$ 145,120.00	\$ 48,498.72	\$ -	\$ 48,498.72	\$ -	
- Project Management	\$ 254,860.00	\$ 1,094,136.42	## \$ 8,370.00	\$ 1,068,476.79	\$ 27,659.63	
g. Special Inspection & IOR	\$ 505,000.00	\$ 263,617.86	\$ -	\$ 263,617.86	\$ -	
h. County & Local Fees, Testing	\$ 200,000.00	\$ 215,813.40	\$ 33,262.25	\$ 215,813.40	\$ -	
i. Pro-Design Architectural		\$ 99,323.10	\$ -	\$ 99,323.10	\$ -	
Seismic Demolition/Misc		\$ 99,932.79	\$ -	\$ 99,932.79	\$ -	
j. Equipment District	\$ 1,804,000.00	\$ 1,581,486.10	\$ 23,497.50	\$ 401,080.80	\$ 1,180,405.30	
k. Refinance Debt 2011 COP	\$ 1,848,832.00	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -	
2011 GO Bond	\$ 4,632,668.00	# \$ 4,599,365.83	## \$ -	\$ 4,599,365.83	\$ -	
l. Landscaping - District Forced Account		\$ 150,000.00	\$ -	\$ -	\$ 150,000.00	
m. Contingencies	\$ 2,222,708.00	\$ 362,913.38	\$ -	\$ -	\$ 362,913.38	
TOTAL SOFT COSTS	\$ 12,128,206.00	\$ 10,684,668.92	\$ 74,393.76	\$ 8,936,244.61	\$ 1,748,314.41	
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,760.00	\$ 293.55	\$ 1,148,775.15	\$ 90,984.85	
- Construction	\$ 9,596,894.00	\$ 11,995,581.00	\$ 40,129.04	\$ 10,331,829.59	\$ 1,663,751.41	
- Change Orders		\$ 20,027.18	\$ -	\$ (160,509.15)	\$ 180,536.33	
- Contingency		# \$ 306,682.00	## \$ -	\$ 291,328.90	\$ 15,333.10	
TOTAL DESIGN-BUILD COSTS	\$ 10,676,894.00	\$ 13,562,030.18	\$ 40,422.59	\$ 11,611,424.49	\$ 1,950,605.69	
c. TOTAL CUMULATIVE COSTS	\$ 22,805,100.00	\$ 24,246,699.10	\$ 114,816.34	\$ 20,547,669.00	\$ 3,698,920.10	
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,441,569.10	\$ 23,497.50	\$ 1,261,283.80	\$ 1,180,305.30	
q. NET CUMULATIVE COSTS	\$ 21,805,000.00	\$ 21,805,000.00	\$ 91,318.84	\$ 19,286,385.20	\$ 2,518,614.80	
r. Federal loan to date	97-01 \$ 9,900,000.00	\$ 9,900,000.00	\$ 91,318.84	\$ 8,677,811.89	\$ 1,222,188.31	
	97-02 RF	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -	
	97-02	\$ 4,300,000.00	\$ 2,590,516.80	\$ -	\$ 1,294,088.46	
	97-03 RF	\$ 4,574,000.00	\$ -	\$ 4,574,000.00	\$ -	
	97-04 B	\$ 7,605,000.00	# \$ 3,031,000.00	\$ -	\$ 3,031,000.00	
TOTAL FEDERAL SHARE TO DATE	\$ 21,805,000.00	\$ 21,805,000.00	\$ 91,318.84	\$ 19,286,384.36	\$ 2,518,615.65	
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 19,195,065.51		
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ 91,318.84	\$ 19,286,384.35	\$ 2,518,615.65	
u. Percentage of physical completion	100%		0.47%	84.74%		

12. CERTIFICATION
 I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.

a. RECIPIENT Signature of Authorized Certifying Official  Date: 2/17/2020		b. AGENCY Signature of Authorized Certifying Official  Date: 2/20/2020	
Travis Lakey (Typed or Printed Name and Title)		J. Michael Colbert (Typed or Printed Name and Title)	
530.336.7512 (Telephone)		530.233.4137 X 112 (Telephone)	



United States Department of Agriculture

Rural Development

Alturas Field Office

221 W. 8th Street
Alturas, CA
96101-3211

Voice 530.233.4137
Fax 844.206.6796

February 28, 2020

Mr. Travis Lakey, CFO
Mayers Memorial Hospital District
PO Box 459
Fall River Mills, CA 96028

Subject: Hospital Expansion Project
Application and Certificate for Payment No. 37

Dear Mr. Lakey:

Enclosed is a copy of the accepted Contractor's Application for Payment No. 37, reflecting total "Design-Build Costs" for the period of 12/1/2019 through 12/31/2019. Please let this letter serve as authorization to issue payment to Layton Construction Co., Inc. in the amount of \$61,275.18 from the project account.

The source of funds for this payment are as follows:

Mayers Memorial Hospital District	\$.00
USDA Loan Funds:	\$61,275.18

The loan funds have been ordered and should be deposited into the project account within five business days of the date of this letter.

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or mike.colbert@ca.usda.gov.

Sincerely,

J. Michael Colbert
Community Programs Specialist

Enclosures

cc: Jim Wiscombe Sr. Project Manager, Layton Construction Co., San Jose, CA
Dave Lupton, Project Manager, Porter Consulting, Sacramento, CA

USDA is an equal opportunity provider, employer and lender.

If you wish to file a Civil Rights program complaint of discrimination, complete the USDA Program Discrimination Complaint Form, found online at http://www.ascr.usda.gov/complaint_filing_cust.html, or at any USDA office, or call (866) 632-9992 to request the form. You may also write a letter containing all of the information requested in the form. Send your completed complaint form or letter to us by mail at U.S. Department of Agriculture, Director, Office of Adjudication, 1400 Independence Avenue, S.W., Washington, D.C. 20250-9410, by fax (202) 690-7442 or email at program.intake@usda.gov.

APPLICATION AND CERTIFICATE FOR PAYMENT

INVOICE NO. 16234-20

TO (OWNER): Mayers Memorial Hospital
 PO Box 459
 Fall River Mills, CA 96028

PROJECT: Mayers Memorial Hospital

APPLICATION NO. 37

Distributed to:

FROM (CONTRACTOR): Layton Construction Co., Inc.
 9090 So Sandy Parkway
 Sandy, UT 84070

VIA:

PERIOD TO: 12/31/2019
 PROJECT NO: 16234

OWNER
 ARCHITECT
 CONST. MAN.

CONTRACT FOR: Hospital Building Design

DATED: 12/30/2019

CONTRACTOR'S APPLICATION FOR PAYMENT

CHANGE ORDER SUMMARY

Change Orders approved in previous months by owner		Totalling	ADDITIONS	DEDUCTIONS
Number	Date Approved			
PCO 3	20-May-19		\$ 52,544.93	
PCO 9	26-Nov-18		\$ 13,273.65	
PCO 5	29-Nov-18			\$ (29,228.81)
PCO 8	25-Oct-09		\$ 6,229.00	
PCO 10	29-Nov-18		\$ 10,992.62	
PCO 11	08-May-19		\$ 5,178.28	
PCO 12	08-May-19		\$ 1,386.83	
PCO 15	15-Feb-19		\$ 7,994.25	
PCO 18	09-May-19		\$ 195,485.31	
PCO 23	17-Jul-19		\$ 36,759.59	
PCO 24	23-Jul-19		\$ 3,159.85	
PCO 31	23-Oct-19		\$ 6,172.64	
PCO 17	20-May-19		\$ 8,881.06	
PCO 19	03-Oct-19		\$ 8,194.05	
PCO 20	05-Jun-19		\$ 5,793.91	
PCO 26	03-Oct-19		\$ 14,445.45	
PCO 29	27-Aug-19		\$ 9,675.82	
PCO 32	13-Jan-20			\$ (29,070.14)
PCO 36	13-Jan-20			\$ (53,339.69)
PCO 39	13-Jan-20			\$ (14,401.72)
PCO 40	13-Jan-20			\$ (243,749.60)
PCO 41	13-Jan-20		\$ 3,839.90	
TOTALS			\$ 389,817.14	\$ (369,789.96)
Net change by Change Orders			\$ 20,027.18	

The undersigned Contractor certifies that to the best of the Contractor's knowledge, information and belief the Work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all the amounts have been paid by the Contractor for work for which previous Certificates for payment were received from the Owner, and that current payment shown herein is now due.

CONTRACTOR: Layton Construction Co., Inc.

By: *Kathia Smith*
 Kathia Smith, Project Manager

Date: 12/30/2019

Application is made for Payment as shown below, in connection with the Contractor's Continuation sheet as attached:

1. ORIGINAL CONTRACT SUM.....	\$	13,542,003.00
2. Net Change by Change Orders.....	\$	20,027.18
3. CONTRACT SUM TO DATE.....	\$	13,562,030.18
4. TOTAL COMPLETED & STORED TO DATE.....	\$	12,179,988.54
5. TOTAL RETAINAGE.....	\$	608,999.93
6. TOTAL EARNED LESS RETAINAGE.....	\$	11,570,988.61
7. LESS PREVIOUS CERTIFICATES FOR PAYMENT.....	\$	11,509,723.43
8. CURRENT PAYMENT DUE.....	\$	61,275.18
9. BALANCE TO FINISH, PLUS RETAINAGE.....	\$	1,991,031.57

OWNER: Mayers Memorial Hospital

By: *John Felger* # _____ Date: 2-20-2020

By: *St. Clark* # _____ Date: 2/20/2020

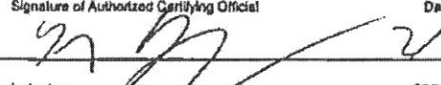
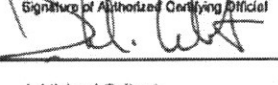
CONSTRUCTION MANAGER: Porter Consulting

By: *Dave Porter* # _____ Date: 2-13-2020

OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0346-0002 1. Type of Request: Final <input type="checkbox"/> Partial <input checked="" type="checkbox"/>	Page 1 of 1 2. Basis of Request: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual
3. Federal Sponsoring Agency USDA Rural Development		4. Federal Grant ID Number	5. Partial Payment Request No. 37
6. Employer ID Number 04-045-754413938		PERIOD COVERED BY THIS REQUEST From 12/1/2019 To: 12/31/2019	
7. Recipient Organization Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028		10. Payee Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028	

CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES	TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE		
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 100,000.00	\$ -	\$ 89,462.38	\$ 10,537.62	
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32	\$ -	
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00	\$ -	
d. Moving Expenses	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00	
e. OSHPD Fees	\$ 250,000.00	\$ 250,000.00	\$ -	\$ 248,937.52	\$ 1,062.48	
f. Consultants - Specialty - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 48,496.72 \$ 1,094,136.42	\$ - ## \$ -	\$ 48,496.72 \$ 1,056,106.79	\$ - \$ 36,029.63	
g. Special Inspection & IOR	\$ 505,000.00	\$ 283,617.86	\$ -	\$ 263,617.86	\$ -	
h. County & Local Fees, Testing	\$ 200,000.00	\$ 182,551.15	\$ -	\$ 182,551.15	\$ -	
i. Pre-Design Architectural Seismic Demolition/Misc		\$ 99,323.10 \$ 99,932.79	\$ - \$ -	\$ 99,323.10 \$ 99,932.79	\$ - \$ -	
j. Equipment District	\$ 1,804,000.00	\$ 1,581,486.10	\$ -	\$ 377,583.30	\$ 1,203,902.80	
k. Refinance Debt 2011 COP 2011 GO Bond	\$ 1,848,832.00 \$ 4,632,668.00	\$ 1,709,484.20 \$ 4,599,365.63	\$ - ## \$ -	\$ 1,709,484.20 \$ 4,599,365.63	\$ - \$ -	
l. Landscaping - District Forced Account		\$ 150,000.00	\$ -	\$ -	\$ 150,000.00	
m. Contingencies	\$ 2,222,706.00	\$ 398,176.63	\$ -	\$ -	\$ 398,176.63	
TOTAL SOFT COSTS	\$ 12,128,266.00	\$ 10,664,568.92	\$ -	\$ 8,861,860.78	\$ 1,822,708.16	
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,760.00	\$ 592.00	\$ 1,148,481.80	\$ 91,278.40	
- Construction	\$ 9,596,894.00	\$ 11,995,581.00	\$ 380,757.15	\$ 10,291,700.55	\$ 1,703,880.45	
- Change Orders		\$ 20,027.18	\$ (320,074.77)	\$ (160,509.15)	\$ 180,536.33	
- Contingency		\$ 308,862.00	## \$ -	\$ 291,328.90	\$ 15,333.10	
TOTAL DESIGN-BUILD COSTS	\$ 10,676,894.00	\$ 13,662,030.18	\$ 61,275.18	\$ 11,671,001.90	\$ 1,991,028.28	
o. TOTAL CUMULATIVE COSTS	\$ 22,805,100.00	\$ 24,246,689.10	\$ 61,275.18	\$ 20,432,862.66	\$ 3,813,738.44	
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,441,589.10	\$ -	\$ 1,237,786.30	\$ 1,203,802.80	
q. NET CUMULATIVE COSTS	\$ 21,805,000.00	\$ 21,805,000.00	\$ 61,275.18	\$ 19,195,066.36	\$ 2,609,934.64	
r. Federal loan to date						
97-01	\$ 9,900,000.00	\$ 9,900,000.00	\$ -	\$ 6,586,492.85	\$ 1,313,507.15	
97-02 RF		\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -	
97-02	\$ 4,300,000.00	\$ 2,590,515.80	\$ 61,275.18	\$ 1,294,088.46	\$ 1,296,427.34	
97-03 RF		\$ 4,574,000.00	\$ -	\$ 4,574,000.00	\$ -	
97-04 B	\$ 7,605,000.00	\$ 3,031,000.00	\$ -	\$ 3,031,000.00	\$ -	
TOTAL FEDERAL SHARE TO DATE	\$ 21,805,000.00	\$ 21,805,000.00	\$ 61,275.18	\$ 19,195,066.51	\$ 2,609,934.49	
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 19,133,790.33		
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ 61,275.18	\$ 19,195,066.51	\$ 2,609,934.49	
u. Percentage of physical completion	100%		0.25%	64.27%		

12. CERTIFICATION
 I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.

a. RECIPIENT Signature of Authorized Certifying Official  Travis Lakey (Typed or Printed Name and Title)		b. AGENCY Signature of Authorized Certifying Official  J. Michael Colbert (Typed or Printed Name and Title)	
Date 2/27/2020 (Telephone) 530.336.7512		Date 2/28/2020 (Telephone) 530.233.4137 X 112	