

Mayers Memorial Hospital

**Operations Report
June 2010**

Statistics	May YTD FY09	May YTD FY10	May YTD FY10 Budget
Inpatient (Acute/OB/Swing) Days	1757	1438	1703
Emergency Room	3454	3678	3020
Skilled Nursing Days	26349	26148	26800
OP Visits (OP/Lab/X-ray)	17563	16834	17808
Hospice Patient Days	2159	1122	2455
IMRS Rentals	2649	1592	3016
Ambulance Runs	306	358	276

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**Skilled Nursing Facility**

Sherry Wilson, RN  
Chief Nursing Officer- SNF

Fall River Skilled Nursing Facility

- Census is currently at 29 (as of June 17, 2010)

Burney Skilled Nursing Facility

- Census is currently at 46 (as of June 17, 2010)

On June 1, 2010, Department of Health Services entered both facilities for their Annual Review. Both surveys were completed on June 4, 2010, at 1400 in the afternoon. We received a total of seven deficiencies between the two facilities. All SNF departments deserve a job well done and a big thank you for all their hard work over the last year. Without them we would not be in such a place to have received such a perfect review at both locations.

With State Survey completed, as a team we have began to focus on cost saving measures between the two facilities. One measure we will be implementing on July 4 is that all CNA staff will be working 12-hour shifts. This will decrease cost significantly, as well as decrease our usage of registry services while still allowing us to meet state ratios for patient care. We will also be reviewing the cost effectiveness of currently outsourced linen services.

Again, the Team deserves a JOB Well DONE and a BIG THANKYOU for all their hard work.

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Critical Access Hospital

Keith Earnest, Pharm.D.

Chief Clinical Officer

Medical Imaging

- Options are being examined in regards to dealing with the R & F machine. The machine continues to require many repairs.
- Imagine technician time has been reduced by more than 10% due to decreased surgery volumes.
- The point-of-care creatinine machine is validated and correlated and will be in full use by July 1.

Laboratory

- The cost of reagents for the health fair was \$4003
- The laboratory is in the process of bringing the urine microalbumin test in house
- The laboratory is looking a volumes and costs to determine whether to bring the c-reactive protein test in house.

Telemedicine

- Erla Bouse, manager, is in the process of recruiting a rheumatologist for tele-medicine consultation. Many referrals for a rheumatology have been made but UC Davis is not currently providing consultation in this area.
- Although the ruling is not final, it appears that rural hospitals will be excluded from the tele-medicine credentialing requirement. We may only have to provide evidence that the consulting physician is credentialed and privileged at another facility.

Pharmacy

- The hospital is enrolled with the California Immunization Registry (CAIR) of Northern California. Vaccines received by newborns will be entered into the registry and available to be accessed by physician's offices.
- On-site training is scheduled for 6/15/10.

Respiratory Therapy

- Pulmonary function screening for US Forest Service employees is wrapping up.
- Ken Sands, Respiratory Therapist, is continuing to in-service MICN's on the ventilator and BiPAP machines.

Dietary

- The dietary department did well on the recent CDHS survey. The surveyors noted some small issues. We are awaiting the final report and will be implementing any corrective action needed.

MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2010

COMPARISON TO BUDGET

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MAY Actual	APRIL Actual	Variance	VOLUME:	YTD Actual	PRIOR YTD Actual	Variance
			DISCHARGES			
26	24	2	Acute	401	340	61
17	9	8	OB	105	69	36
11	7	4	Swing Bed	68	62	6
6	2	4	Skilled Nursing Care (DISCHG)	40	35	5
9	8	1	Observations	135	176	(41)
			PATIENT DAYS			
41	41	0	Acute	766	927	(161)
20	7	13	OB	109	91	18
63	57	6	Swing Bed	563	739	(176)
2,297	2,199	98	Skilled Nursing Care	26,148	26,349	(201)
			LENGTH OF STAY			
1.58	1.71	(0.13)	Acute	1.91	2.73	(0.82)
1.18	0.78	0.40	OB	1.04	1.32	(0.28)
5.73	8.14	(2.42)	Swing Bed	8.28	11.92	(3.64)
			Skilled Nursing Care			
			AVERAGE DAILY CENSUS			
1.32	1.32	0.00	Acute	2.29	2.77	(0.48)
0.65	0.23	0.42	OB	0.33	0.27	0.05
2.03	1.84	0.19	Swing Bed	1.68	2.21	(0.53)
74.10	70.94	3.16	Skilled Nursing Care	78.05	78.65	(0.60)
			NEWBORNS			
12	6	6	Newborns	89	68	21
20	8	12	Newborn Days	126	91	35
			ANCILLARY SERVICES			
452	167	285	Surgery Inpatient Minutes	3,909	17,825	(13,916)
700	681	19	Surgery Outpatient Minutes	11,106	21,746	(10,640)
320	292	28	Emergency Room Visits	3,678	3,454	224
123	91	32	Outpatient Services	1,216	1,382	(166)
934	887	47	Laboratory Visits	10,033	10,293	(260)
426	452	(26)	Radiology Procedures	5,585	5,888	(303)
102	99	3	Hospice Patient Days	1,122	2,159	(1,037)
3	244	(241)	Intermountain Resp. - Rentals	1,592	2,649	(1,057)
290	273	17	Cardiac Rehab	2,616	2,347	269
			ADMISSIONS FROM ER			
26	21	5	Admissions from ER	352	329	23
10	14	(4)	Transfers from ER	105	111	(6)
			PRODUCTIVITY:			
			Productive FTE's			
11.85	13.28		Nursing - Acute	13.75	12.45	
59.35	60.81		Long Term Care	62.12	54.52	
34.18	34.79		Ancillary	34.65	35.89	
81.57	79.64		Service	81.59	80.42	
186.95	188.52		Total Productive	192.11	183.28	
14.20	27.45		Non-Productive FTE's	22.61	21.91	
201.15	215.97		Paid FTE's	214.72	205.19	
			PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED			
2.70	2.87			2.74	2.95	

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2010

COMPARISON TO BUDGET

MAY Actual	MAY Budget	Variance		YTD Actual	YTD Budget	Variance
194,391	199,252	(4,861)	PATIENT REVENUE			
559,753	599,023	(39,270)	Acute	2,137,648	2,152,158	(14,510)
			Skilled Nursing	6,391,361	6,473,993	(82,632)
			Inpatient Ancillary			
204,361	531,976	(327,615)	Acute	3,193,355	5,590,893	(2,397,538)
2,432	304	2,128	Skilled Nursing	65,622	3,263	62,359
960,938	1,330,555	(369,617)	Total Inpatient Revenue	11,787,985	14,220,307	(2,432,322)
1,536,633	1,775,494	(238,861)	Total Outpatient Revenue	17,028,282	18,469,195	(1,440,913)
2,497,570	3,106,049	(608,479)	Total Patient Revenue	28,816,267	32,689,502	(3,873,235)
			DEDUCTIONS FROM REVENUE			
841,915	920,419	78,504	Contractuals - Care/Cal	10,130,455	9,943,874	(186,581)
130,557	93,936	(36,621)	Contractuals - PPO	1,705,588	1,014,850	(690,738)
9,352	6,081	(3,271)	Charity and Write Offs	138,836	65,695	(73,141)
175,598	60,832	(114,766)	Admin Adjmts/Emp Discounts	846,227	657,202	(189,025)
1,157,422	1,081,268	(76,154)	Total Deductions	12,821,106	11,681,621	(1,139,485)
7,364	28,915	(21,551)	Other Operating Revenues	171,801	318,325	(146,524)
1,347,513	2,053,696	(706,183)	Net Revenue	16,166,962	21,326,206	(5,159,244)
			OPERATING EXPENSES			
620,998	707,099	86,101	Productive Salaries	7,026,322	7,642,680	616,358
76,028	92,882	16,854	Non-Productive Salaries	812,709	1,005,550	192,841
(210,742)	189,036	399,778	Employee Benefits	1,762,989	2,061,877	298,888
115,667	244,727	129,060	Supplies	1,983,500	2,616,483	632,983
147,409	134,432	(12,977)	Professional Fees	1,895,441	1,479,548	(415,893)
13,532	1,631	(11,901)	Acute/Swing Purchased Serv	37,878	17,416	(20,462)
19,158	13,165	(5,993)	SNF Purchased Serv	205,681	142,266	(63,415)
58,693	214,840	156,147	Other Purchased Services	680,633	2,278,706	1,598,073
7,915	13,935	6,020	Repairs	156,388	148,499	(7,889)
33,632	33,684	52	Utilities	398,641	364,359	(34,282)
16,959	13,988	(2,971)	Insurance	191,950	153,003	(38,947)
12,205	44,846	32,641	Other	328,454	484,922	156,468
28,837	144,868	116,031	Provision for Bad Debts	1,207,462	1,565,099	357,637
44,179	43,031	(1,148)	Depreciation	492,694	473,099	(19,595)
0	0	0	Bond Repayment Insurance	0	0	0
0	16,000	16,000	Bond Repayment Interest	86,042	176,000	89,958
20,757	17,434	(3,323)	Interest	153,732	191,774	38,042
19,938	44,952	25,014	Rental - Lease	287,342	483,672	196,330
1,025,164	1,970,550	945,386	Total Operating Expense	17,707,858	21,284,953	3,577,095
322,349	83,146	239,203	Income From Operations	(1,540,896)	41,253	(1,582,149)
			NON-OPERATING REVENUE AND EXPENSE			
170,626	254,054	(83,428)	Non-Operating Revenue	721,358	1,064,594	(343,236)
8	833	(826)	Interest Income	87	9,163	(9,076)
10,097	10,161	64	Non-Operating Expense	111,062	111,771	709
160,537	244,726	(84,189)	Total Non-Operating	610,384	961,986	(351,602)
482,886	327,872	155,014	NET INCOME	(930,512)	1,003,239	(1,933,751)

	MAY 2010	APRIL 2010
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	62,796	58,796
Rerserve Cash	39,284	80,333
Accounts Receivable	6,211,815	6,056,106
Less: Reserve for Uncollectibles	(1,474,441)	(1,452,609)
Reserve for Medicare/Medi-Cal	(1,350,282)	(1,356,596)
Inventories	445,447	445,365
Accounts Receivable - Other	10,399	10,283
Prepaid Expenses	11,724	21,419
Medicare/Medi-Cal Settlement	(8,092)	0
TOTAL CURRENT ASSETS	3,948,651	3,863,097
PROPERTY, PLANT AND EQUIPMENT		
Land	187,828	187,828
Building and Fixed Equipment	10,529,905	10,529,905
Equipment	5,563,648	5,563,648
Construction in Progress	163,830	163,830
Less: Reserve for Depreciation	(12,365,140)	(12,320,961)
TOTAL PROPERTY, PLANT AND EQUIPMENT	4,080,071	4,124,250
OTHER ASSETS		
Bond Indenture agreement - held by trustee	287,762	287,762
Bond Reserve Funds held by trustee	685,493	1,013,038
Unamortized Bond Issue Cost	296,334	299,053
Unamortized Bond Discount	(34,824)	(35,144)
Unamortized Cost of Bond Defeasance	486,785	491,803
TOTAL OTHER ASSETS	1,721,549	2,056,512
TOTAL ASSETS	9,750,271	10,043,859
CURRENT LIABILITIES		
Accounts Payable	1,983,556	2,473,821
Accrued Payroll	198,733	130,251
Accrued Payroll Taxes	130,713	459,327
Accrued Vacation & Holiday	318,075	329,025
Accrued Health Insurance	24,116	36,555
Accrued Interest	7,485	7,485
Accrued Audit Fees	0	0
Grants Received	0	0
Line of Credit	993,189	993,189
Current Portion of Long Term Debt	510,000	510,000
Medicare/Medi-Cal Settlement	740,000	740,000
TOTAL CURRENT LIABILITIES	4,905,865	5,679,653
LONG-TERM DEBT		
Revenue Bonds	4,840,000	4,840,000
Notes Payable	25,213	25,875
Capital Leases	478,386	480,411
Less: Current Maturities	(510,000)	(510,000)
TOTAL LONG-TERM DEBT	4,833,600	4,836,286
FUND EQUITY	10,806	(472,080)
TOTAL LIABILITIES AND FUND BALANCE	9,750,271	10,043,859
CURRENT RATIO:	0.80	0.68

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
 - Fiscal Year 2010

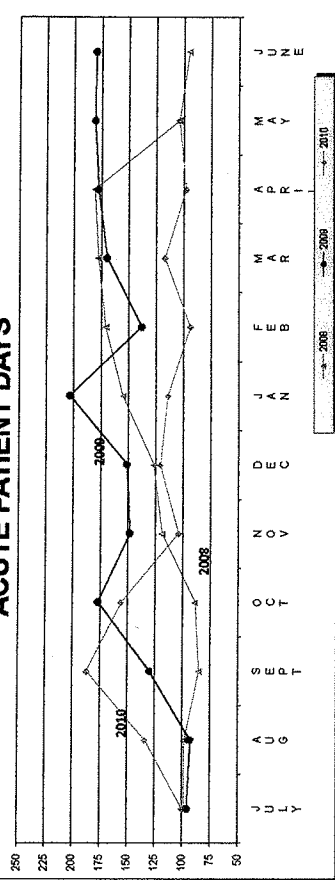
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	RESERVE DEPOSITS	MISC. PAYMENTS	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS
July 31, 2009	2,796,527.00	90,210.55	1,929,099.12	21,091.86	45,646.47	1,904,544.51	2,684,995.50	(5,429.36)
August 31, 2009	3,105,259.00	100,169.65	1,873,222.69	13,363.43	40,043.74	1,846,542.38	1,467,687.80	0.00
September 30, 2009	2,631,123.00	87,704.10	1,548,477.73	20,646.04	79,162.65	1,489,961.12	1,987,045.99	(155.50)
October 31, 2009	2,612,701.00	84,280.68	1,771,500.24	35,736.00	100,454.70	1,706,781.54	1,062,882.83	(136.91)
November 30, 2009	2,609,837.00	86,994.57	1,447,765.05	74,323.72	110,788.13	1,411,300.64	1,543,349.68	(47,894.70)
December 31, 2009	2,622,427.00	84,594.42	1,519,623.16	140,011.86	241,862.90	1,417,772.12	1,432,595.63	516.82
January 30, 2010	2,662,622.00	85,891.03	1,615,457.53	22,937.00	316,853.76	1,321,540.77	1,128,376.98	(11,468.17)
February 28, 2010	2,039,130.43	72,826.09	1,607,645.81	18,346.00	330,337.37	1,295,654.44	1,395,202.31	(6,867.69)
March 31, 2010	2,825,208.26	91,135.75	1,893,233.51	238.43	313,682.58	1,579,789.36	1,295,678.28	90.11
April 30, 2010	2,413,862.31	80,462.08	1,417,870.19	6,941.69	51,698.33	1,373,113.55	1,419,066.90	(1,882.99)
May 31, 2010	2,497,570.35	80,566.79	1,410,855.34	0.00	250,533.79	1,160,321.55	1,255,260.29	(18,950.85)
June 30, 2010	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
YTD TOTAL	28,816,267.35	85,894.15	18,034,750.37	353,636.03	1,881,064.42	16,507,321.98	16,672,142.19	(92,179.24)

ACCOUNTS RECEIVABLE AGING

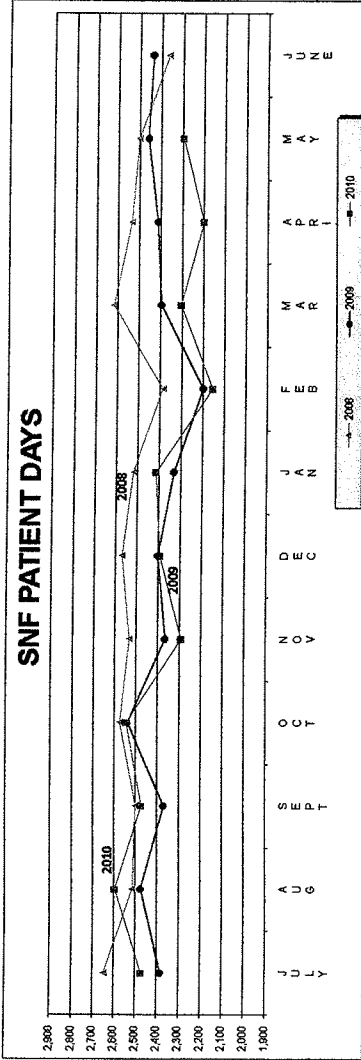
	\$ OURSTANDING	DAYS OUTSTANDING
MEDICARE	1,813,451.30	58.31
MEDI - CAL	1,636,218.04	55.39
PRIVATE	1,384,973.29	212.14
THIRD PARTY	1,377,172.63	86.77
OVERALL	6,211,815.26	74.80

MAYERS MEMORIAL HOSPITAL DISTRICT

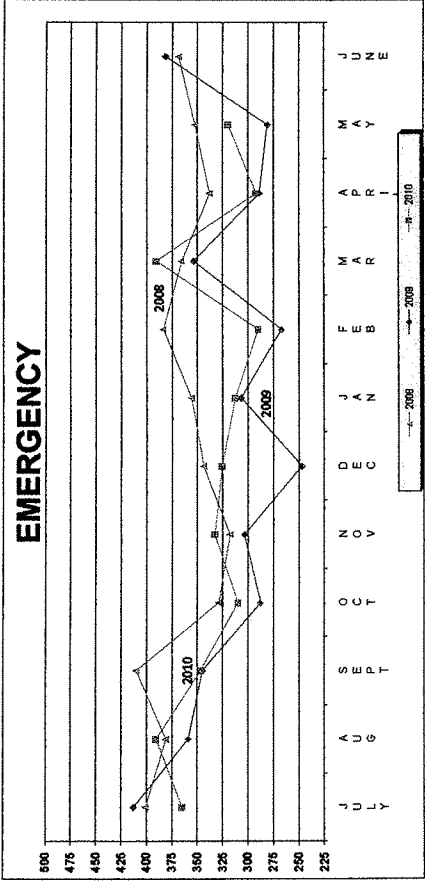
ACUTE PATIENT DAYS



SNF PATIENT DAYS



EMERGENCY



SURGERY

