



**MAYERS MEMORIAL HOSPITAL**  
 Statistical Data  
 Fiscal Year Ending JUNE 30, 2010  
 COMPARISON TO BUDGET

| JULY  |        | Variance | VOLUME:                       | YTD    |        | Variance |
|---|--------|----------|-------------------------------|--------|--------|----------|
| Actual  | Budget |          |                               | Actual | Budget |          |
| <b>DISCHARGES</b>                               |        |          |                               |        |        |          |
| 39  | 38     | 1        | Acute                         | 39     | 38     | 1        |
| 9   | 9      | (0)      | OB                            | 9      | 9      | (0)      |
| 3   | 10     | (7)      | Swing Bed                     | 3      | 10     | (7)      |
| 3   | 5      | (2)      | Skilled Nursing Care (DISCHG) | 3      | 5      | (2)      |
| 10  | 17     | (7)      | Observations                  | 10     | 17     | (7)      |
| <b>PATIENT DAYS</b>                             |        |          |                               |        |        |          |
| 65  | 82     | (17)     | Acute                         | 65     | 82     | (17)     |
| 9   | 10     | (1)      | OB                            | 9      | 10     | (1)      |
| 35  | 66     | (31)     | Swing Bed                     | 35     | 66     | (31)     |
| 2,474   | 2,480  | (6)      | Skilled Nursing Care          | 2,474  | 2,480  | (6)      |
| <b>LENGTH OF STAY</b>                           |        |          |                               |        |        |          |
| 1.67  | 2.13   | (0.46)   | Acute                         | 1.67   | 2.13   | (0.46)   |
| 1.00  | 1.07   | (0.07)   | OB                            | 1.00   | 1.07   | (0.07)   |
| 11.67   | 6.87   | 4.80     | Swing Bed                     | 11.67  | 6.87   | 4.80     |
|   | 522.06 |          | Skilled Nursing Care          |        | 522.06 |          |
| <b>AVERAGE DAILY CENSUS</b>                     |        |          |                               |        |        |          |
| 2.10  | 2.65   | (0.55)   | Acute                         | 2.10   | 2.65   | (0.55)   |
| 0.29  | 0.32   | (0.03)   | OB                            | 0.29   | 0.32   | (0.03)   |
| 1.13  | 2.13   | (1.00)   | Swing Bed                     | 1.13   | 2.13   | (1.00)   |
| 79.81   | 80.00  | (0.19)   | Skilled Nursing Care          | 79.81  | 80.00  | (0.19)   |
| 12  | 7      | 5        | Newborns                      | 12     | 7      | 5        |
| 14  | 10     | 4        | Newborn Days                  | 14     | 10     | 4        |
| <b>ANCILLARY SERVICES</b>                       |        |          |                               |        |        |          |
| 299   | 823    | (524)    | Surgery Inpatient Minutes     | 299    | 823    | (524)    |
| 1,455   | 1,472  | (17)     | Surgery Outpatient Minutes    | 1,455  | 1,472  | (17)     |
| 365   | 279    | 86       | Emergency Room Visits         | 365    | 279    | 86       |
| 119   | 148    | (29)     | Outpatient Services           | 119    | 148    | (29)     |
| 930   | 972    | (42)     | Laboratory Visits             | 930    | 972    | (42)     |
| 574   | 542    | 32       | Radiology Procedures          | 574    | 542    | 32       |
| 67  | 227    | (160)    | Hospice Patient Days          | 67     | 227    | (160)    |
| 186   | 251    | (65)     | Intermountain Resp. - Rentals | 186    | 251    | (65)     |
| 328   | 215    | 113      | Cardiac Rehab                 | 328    | 215    | 113      |
| 29  |        |          | Admissions from ER            | 29     |        |          |
| 9   |        |          | Transfers from ER             | 9      |        |          |
| <b>PRODUCTIVITY:</b>                            |        |          |                               |        |        |          |
| Productive FTE's                                |        |          |                               |        |        |          |
| 14.21   |        |          | Nursing - Acute               | 14.21  |        |          |
| 61.08   |        |          | Long Term Care                | 61.08  |        |          |
| 37.16   |        |          | Ancillary                     | 37.16  |        |          |
| 78.50   |        |          | Service                       | 78.50  |        |          |
| 190.95  |        |          | Total Productive              | 190.95 |        |          |
| 23.73   |        |          | Non-Productive FTE's          | 23.73  |        |          |
| 214.68  |        |          | Paid FTE's                    | 214.68 |        |          |
| <b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b> |        |          |                               |        |        |          |
| 2.52  |        |          |                               | 2.52   |        |          |

**MAYERS MEMORIAL HOSPITAL**

## Statement of Revenue and Expenses

July 31, 2010

## COMPARISON TO BUDGET

| <b>JULY</b><br><b>Actual</b> | <b>JULY</b><br><b>Budget</b> | <b>Variance</b>  |  | <b>YTD</b><br><b>Actual</b> | <b>YTD</b><br><b>Budget</b> | <b>Variance</b>  |
|------------------------------|------------------------------|------------------|--|-----------------------------|-----------------------------|------------------|
|                              |                              |                  | <b>PATIENT REVENUE</b>                   |                             |                             |                  |
| 164,804                      | 199,252                      | (34,448)         | Acute                                    | 164,804                     | 199,252                     | (34,448)         |
| 592,672                      | 599,023                      | (6,351)          | Skilled Nursing                          | 592,672                     | 599,023                     | (6,351)          |
|                              |                              |                  | Inpatient Ancillary                      |                             |                             |                  |
| 301,485                      | 469,023                      | (167,538)        | Acute                                    | 301,485                     | 469,023                     | (167,538)        |
| 11,473                       | 294                          | 11,179           | Skilled Nursing                          | 11,473                      | 294                         | 11,179           |
| <u>1,070,434</u>             | <u>1,267,592</u>             | <u>(197,158)</u> | Total Inpatient Revenue                  | <u>1,070,434</u>            | <u>1,267,592</u>            | <u>(197,158)</u> |
| <u>1,726,092</u>             | <u>1,531,747</u>             | <u>194,345</u>   | Total Outpatient Revenue                 | <u>1,726,092</u>            | <u>1,531,747</u>            | <u>194,345</u>   |
| <u>2,796,527</u>             | <u>2,799,339</u>             | <u>(2,812)</u>   | <b>Total Patient Revenue</b>             | <u>2,796,527</u>            | <u>2,799,339</u>            | <u>(2,812)</u>   |
|                              |                              |                  | <b>DEDUCTIONS FROM REVENUE</b>           |                             |                             |                  |
| 1,198,727                    | 920,419                      | (278,308)        | Contractuals - Care/Cal                  | 1,198,727                   | 920,419                     | (278,308)        |
| 324,484                      | 93,936                       | (230,548)        | Contractuals - PPO                       | 324,484                     | 93,936                      | (230,548)        |
| 1,216                        | 6,081                        | 4,865            | Charity and Write Offs                   | 1,216                       | 6,081                       | 4,865            |
| 53,118                       | 60,832                       | 7,714            | Admin Adjmts/Emp Discounts               | 53,118                      | 60,832                      | 7,714            |
| <u>1,577,545</u>             | <u>1,081,268</u>             | <u>(496,277)</u> | <b>Total Deductions</b>                  | <u>1,577,545</u>            | <u>1,081,268</u>            | <u>(496,277)</u> |
| <u>20,305</u>                | <u>28,975</u>                | <u>(8,670)</u>   | Other Operating Revenues                 | <u>20,305</u>               | <u>28,975</u>               | <u>(8,670)</u>   |
| <u>1,239,287</u>             | <u>1,747,046</u>             | <u>(507,759)</u> | <b>Net Revenue</b>                       | <u>1,239,286</u>            | <u>1,747,046</u>            | <u>(507,760)</u> |
|                              |                              |                  | <b>OPERATING EXPENSES</b>                |                             |                             |                  |
| 644,734                      | 697,036                      | 52,302           | Productive Salaries                      | 644,734                     | 697,036                     | 52,302           |
| 82,472                       | 92,820                       | 10,348           | Non-Productive Salaries                  | 82,472                      | 92,820                      | 10,348           |
| 207,789                      | 187,954                      | (19,835)         | Employee Benefits                        | 207,789                     | 187,954                     | (19,835)         |
| 194,427                      | 227,704                      | 33,277           | Supplies                                 | 194,427                     | 227,704                     | 33,277           |
| 125,208                      | 139,034                      | 13,826           | Professional Fees                        | 125,208                     | 139,034                     | 13,826           |
| 1,257                        | 1,631                        | 374              | Acute/Swing Purchased Serv               | 1,257                       | 1,631                       | 374              |
| 21,970                       | 13,165                       | (8,805)          | SNF Purchased Serv                       | 21,970                      | 13,165                      | (8,805)          |
| 694,321                      | 186,809                      | (507,512)        | Other Purchased Services                 | 694,321                     | 186,809                     | (507,512)        |
| 17,388                       | 12,836                       | (4,552)          | Repairs                                  | 17,388                      | 12,836                      | (4,552)          |
| 29,662                       | 33,734                       | 4,072            | Utilities                                | 29,662                      | 33,734                      | 4,072            |
| 16,979                       | 14,216                       | (2,763)          | Insurance                                | 16,979                      | 14,216                      | (2,763)          |
| 39,085                       | 43,744                       | 4,659            | Other                                    | 39,085                      | 43,744                      | 4,659            |
| (2,485)                      | 144,868                      | 147,353          | Provision for Bad Debts                  | (2,485)                     | 144,868                     | 147,353          |
| 46,666                       | 43,026                       | (3,640)          | Depreciation                             | 46,666                      | 43,026                      | (3,640)          |
| 0                            | 0                            | 0                | Bond Repayment Insurance                 | 0                           | 0                           | 0                |
| 14,750                       | 16,000                       | 1,250            | Bond Repayment Interest                  | 14,750                      | 16,000                      | 1,250            |
| 23,889                       | 17,434                       | (6,455)          | Interest                                 | 23,889                      | 17,434                      | (6,455)          |
| 36,549                       | 43,077                       | 6,528            | Rental - Lease                           | 36,549                      | 43,077                      | 6,528            |
| <u>2,194,661</u>             | <u>1,915,088</u>             | <u>(279,573)</u> | <b>Total Operating Expense</b>           | <u>2,194,661</u>            | <u>1,915,088</u>            | <u>(279,573)</u> |
| <u>(955,374)</u>             | <u>(168,042)</u>             | <u>(787,332)</u> | <b>Income From Operations</b>            | <u>(955,374)</u>            | <u>(168,042)</u>            | <u>(787,332)</u> |
|                              |                              |                  | <b>NON-OPERATING REVENUE AND EXPENSE</b> |                             |                             |                  |
| 39,426                       | 64,054                       | (24,628)         | Non-Operating Revenue                    | 39,426                      | 64,054                      | (24,628)         |
| 5                            | 833                          | (828)            | Interest Income                          | 5                           | 833                         | (828)            |
| 10,097                       | 10,161                       | 64               | Non-Operating Expense                    | 10,097                      | 10,161                      | 64               |
| <u>29,335</u>                | <u>54,726</u>                | <u>(25,391)</u>  | <b>Total Non-Operating</b>               | <u>29,335</u>               | <u>54,726</u>               | <u>(25,391)</u>  |
| <u>(926,039)</u>             | <u>(113,316)</u>             | <u>(812,723)</u> | <b>NET INCOME</b>                        | <u>(926,040)</u>            | <u>(113,316)</u>            | <u>(812,724)</u> |

**MAYERS MEMORIAL HOSPITAL**  
**Balance Sheet**

|  | <b>JULY<br/>2009</b> | <b>JUNE<br/>2009</b> |
|--|----------------------|----------------------|
| <b>CURRENT ASSETS</b>                          |                      |                      |
| Cash   | 90,969               | 171,276              |
| Accounts Receivable                            | 8,500,495            | 10,043,909           |
| Less: Reserve for Uncollectibles               | (1,298,513)          | (1,469,375)          |
| Reserve for Medicare/Medi-Cal                  | (2,109,725)          | (2,786,705)          |
| Inventories                                    | 537,313              | 533,605              |
| Accounts Receivable - Other                    | 14,278               | 15,146               |
| Prepaid Expenses                               | 126,687              | 109,133              |
| Medicare/Medi-Cal Settlement                   | (664,287)            | (638,770)            |
| <b>TOTAL CURRENT ASSETS</b>                    | <b>5,197,217</b>     | <b>5,978,219</b>     |
| <b>ASSETS LIMITED FOR CAPITAL IMPROVEMENTS</b> |                      |                      |
| Bond Indenture agreement - held by trustee     | 81,612               | 81,612               |
| <b>PROPERTY, PLANT AND EQUIPMENT</b>           |                      |                      |
| Land   | 187,828              | 187,828              |
| Building and Fixed Equipment                   | 10,529,905           | 10,529,905           |
| Equipment                                      | 5,563,648            | 5,545,629            |
| Construction in Progress                       | 36,117               | 178                  |
| Less: Reserve for Depreciation                 | (11,919,112)         | (11,872,446)         |
| <b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>     | <b>4,398,386</b>     | <b>4,391,094</b>     |
| <b>OTHER ASSETS</b>                            |                      |                      |
| Bond Reserve Funds held by trustee             | 803,356              | 744,424              |
| Unamortized Bond Issue Cost                    | 323,521              | 326,240              |
| Unamortized Bond Discount                      | (38,019)             | (38,339)             |
| Unamortized Cost of Bond Defeasance            | 536,969              | 541,987              |
| <b>TOTAL OTHER ASSETS</b>                      | <b>1,625,826</b>     | <b>1,574,312</b>     |
| <b>TOTAL ASSETS</b>                            | <b>11,303,041</b>    | <b>12,025,237</b>    |
| <b>CURRENT LIABILITIES</b>                     |                      |                      |
| Accounts Payable                               | 3,650,732            | 3,397,129            |
| Accrued Payroll                                | 301,427              | 230,768              |
| Accrued Payroll Taxes                          | 114,814              | 158,526              |
| Accrued Vacation & Holiday                     | 375,118              | 385,554              |
| Accrued Health Insurance                       | 29,699               | 40,980               |
| Accrued Interest                               | 27,367               | 12,750               |
| Grants Received                                | 0                    | 0                    |
| Line of Credit                                 | 993,189              | 993,189              |
| Current Portion of Long Term Debt              | 510,000              | 510,000              |
| Medicare/Medi-Cal Settlement                   | (323,572)            | (267,364)            |
| <b>TOTAL CURRENT LIABILITIES</b>               | <b>5,678,774</b>     | <b>5,461,533</b>     |
| <b>LONG-TERM DEBT</b>                          |                      |                      |
| Revenue Bonds                                  | 4,840,000            | 4,840,000            |
| Notes Payable                                  | 31,592               | 32,201               |
| Capital Leases                                 | 568,555              | 581,342              |
| Less: Current Maturities                       | (510,000)            | (510,000)            |
| <b>TOTAL LONG-TERM DEBT</b>                    | <b>4,930,147</b>     | <b>4,943,543</b>     |
| <b>FUND EQUITY</b>                             | <b>694,121</b>       | <b>1,620,160</b>     |
| <b>TOTAL LIABILITIES AND FUND BALANCE</b>      | <b>11,303,041</b>    | <b>12,025,237</b>    |
| <b>CURRENT RATIO:</b>                          | <b>0.92</b>          | <b>1.09</b>          |

**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
 - Fiscal Year 2010

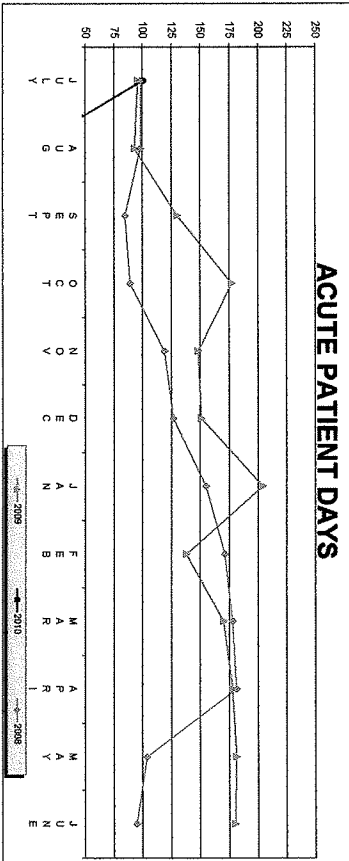
| DATE:              | REVENUE / SERVICES  | AVERAGE DAILY REVENUE | TOTAL DEPOSITS      | RESERVE DEPOSITS | MISC. PAYMENTS   | PATIENT PAYMENTS    | ADJUSTMENTS & WRITE-OFFS | REFUNDS           |
|--------------------|---------------------|-----------------------|---------------------|------------------|------------------|---------------------|--------------------------|-------------------|
| July 31, 2009      | 2,771,127.96        | 89,391.22             | 1,929,099.12        | 21,091.86        | 45,646.47        | 1,904,544.51        | 2,684,995.50             | (5,429.36)        |
| August 31, 2009    | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| September 30, 2009 | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| October 31, 2009   | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| November 30, 2009  | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| December 31, 2009  | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| January 30, 2010   | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| February 28, 2010  | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| March 31, 2010     | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| April 30, 2010     | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| May 31, 2010       | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| June 30, 2010      | 0.00                |                       | 0.00                | 0.00             | 0.00             |                     | 0.00                     | 0.00              |
| <b>YTD TOTAL</b>   | <b>2,771,127.96</b> | <b>89,391.22</b>      | <b>1,929,099.12</b> | <b>21,091.86</b> | <b>45,646.47</b> | <b>1,904,544.51</b> | <b>2,684,995.50</b>      | <b>(5,429.36)</b> |

**ACCOUNTS RECEIVABLE AGING**

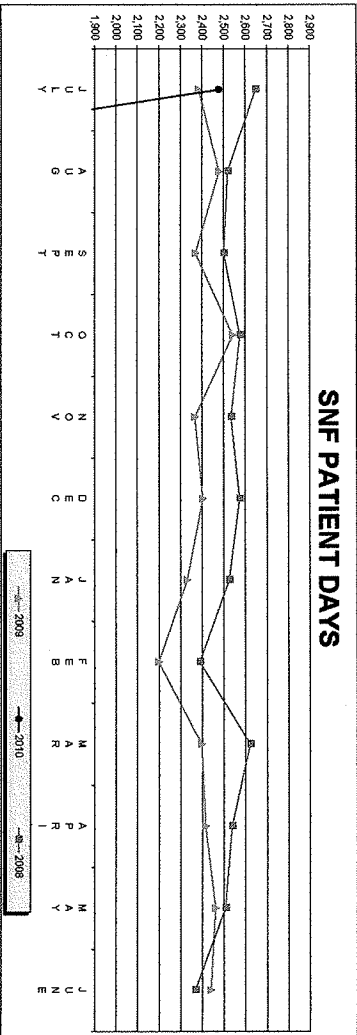
|                | <u>\$ OURSTANDING</u> | <u>DAYS OUTSTANDING</u> |
|----------------|-----------------------|-------------------------|
| MEDICARE       | 2,708,034.41          | 68.66                   |
| MEDI - CAL     | 2,387,282.77          | 68.58                   |
| PRIVATE        | 1,132,918.42          | 161.84                  |
| THIRD PARTY    | 2,272,259.57          | 116.59                  |
| <b>OVERALL</b> | <b>8,500,495.17</b>   | <b>82.16</b>            |

# MAYERS MEMORIAL HOSPITAL DISTRICT

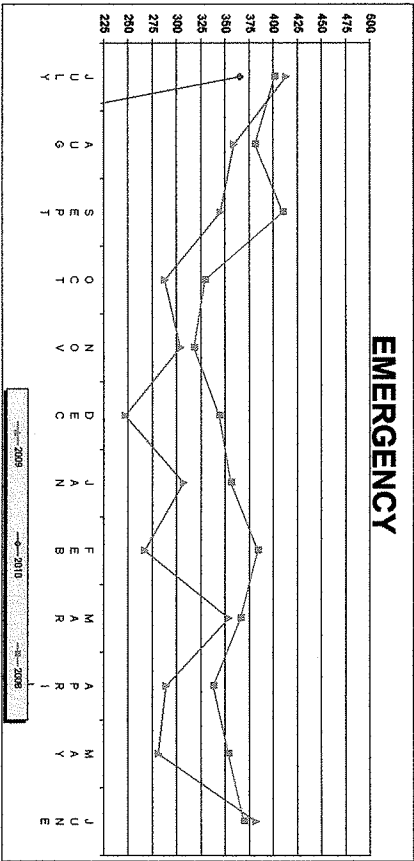
## ACUTE PATIENT DAYS



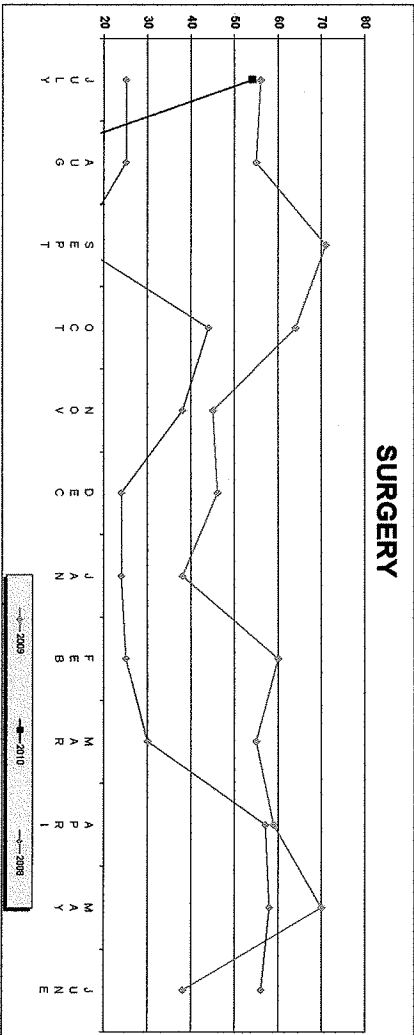
## SNF PATIENT DAYS



## EMERGENCY



## SURGERY



MAYERS MEMORIAL HOSPITAL  
2009-2010 OPERATING BUDGET

|                                | July-09   | AUG       | SEPT      | OCT       | NOV       | DEC       | JAN-10    | FEB       | MAR       | APR       | MAY       | JUN       | 8/30/2010<br>TOTAL |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------------|
| <b>Operating Revenue:</b>      |           |           |           |           |           |           |           |           |           |           |           |           |                    |
| Routine                        |           |           |           |           |           |           |           |           |           |           |           |           |                    |
| Acute                          | 199,252   | 199,252   | 192,546   | 199,252   | 192,546   | 199,252   | 199,363   | 179,494   | 199,383   | 192,546   | 199,252   | 192,546   | 2,344,704          |
| SNF                            | 599,023   | 599,023   | 579,749   | 599,023   | 579,749   | 599,023   | 599,215   | 541,201   | 599,215   | 579,749   | 599,023   | 579,749   | 7,053,742          |
| Outpatient                     | 1,531,747 | 1,633,129 | 1,467,672 | 1,780,150 | 1,800,546 | 1,620,692 | 1,713,299 | 1,533,785 | 1,774,829 | 1,837,852 | 1,775,484 | 1,621,811 | 20,091,006         |
| Total Revenue                  | 2,799,339 | 2,933,421 | 2,679,068 | 3,131,841 | 3,123,160 | 2,899,832 | 3,040,908 | 2,706,341 | 3,096,377 | 3,183,166 | 3,106,049 | 2,866,281 | 35,555,783         |
| <b>Less Deductions:</b>        |           |           |           |           |           |           |           |           |           |           |           |           |                    |
| 2 Contractuals - Care/Cal      | 920,419   | 920,419   | 890,529   | 920,419   | 890,529   | 920,419   | 920,419   | 829,354   | 920,419   | 890,529   | 920,419   | 890,529   | 10,834,403         |
| 3 Contractuals - PPO           | 93,936    | 93,936    | 90,885    | 93,936    | 90,885    | 93,936    | 93,936    | 84,643    | 93,936    | 90,885    | 93,936    | 90,885    | 1,105,735          |
| Charity Care & Write off       | 6,081     | 6,081     | 5,883     | 6,081     | 5,883     | 6,081     | 6,081     | 5,479     | 6,081     | 5,883     | 6,081     | 5,883     | 71,578             |
| 4 Other Contractual write offs | 60,832    | 60,832    | 58,855    | 60,832    | 58,855    | 60,832    | 60,832    | 54,813    | 60,832    | 58,855    | 60,832    | 58,855    | 716,057            |
| Total Deductions               | 1,081,268 | 1,081,268 | 1,046,152 | 1,081,268 | 1,046,152 | 1,081,268 | 1,081,268 | 974,289   | 1,081,268 | 1,046,152 | 1,081,268 | 1,046,152 | 12,727,773         |
| Other Revenue                  | 28,975    | 28,935    | 28,935    | 28,955    | 28,915    | 28,955    | 28,915    | 28,895    | 28,975    | 28,955    | 28,915    | 28,955    | 347,280            |
| Net Revenue                    | 1,747,046 | 1,881,088 | 1,661,851 | 2,079,528 | 2,105,923 | 1,837,519 | 1,988,555 | 1,760,947 | 2,044,084 | 2,165,969 | 2,053,699 | 1,849,084 | 23,175,290         |
| <b>Operating Expenses:</b>     |           |           |           |           |           |           |           |           |           |           |           |           |                    |
| 1 Salaries - Productive        | 697,036   | 701,787   | 671,362   | 713,721   | 691,873   | 699,424   | 708,342   | 638,523   | 713,811   | 699,702   | 707,099   | 690,893   | 8,323,563          |
| 2 Salaries - Non-productive    | 92,820    | 92,801    | 89,754    | 93,205    | 90,266    | 92,824    | 92,887    | 84,256    | 93,229    | 90,626    | 92,882    | 90,089    | 1,095,639          |
| 3 Employee Benefits            | 187,954   | 188,408   | 184,608   | 189,848   | 187,056   | 188,235   | 189,084   | 179,953   | 189,660   | 188,025   | 189,036   | 185,758   | 2,247,635          |
| 4 Supplies                     | 227,704   | 236,255   | 218,536   | 249,249   | 246,094   | 232,247   | 245,240   | 219,200   | 245,069   | 252,162   | 244,727   | 228,404   | 2,844,987          |
| 5 Professional Fees            | 139,034   | 134,617   | 127,439   | 142,898   | 143,448   | 122,655   | 134,432   | 125,838   | 128,889   | 147,866   | 134,432   | 127,623   | 1,607,171          |
| Acute/Swing/OB Purchased Serv  | 1,631     | 1,631     | 1,532     | 1,631     | 1,532     | 1,631     | 1,631     | 1,403     | 1,631     | 1,532     | 1,631     | 1,532     | 18,948             |
| SNF Purchased Services         | 13,165    | 13,165    | 12,740    | 13,165    | 12,740    | 13,165    | 13,165    | 11,891    | 13,165    | 12,740    | 13,165    | 12,740    | 155,006            |
| 6 Other Purchased Services     | 186,809   | 200,545   | 176,666   | 223,984   | 225,271   | 192,921   | 215,740   | 189,481   | 215,718   | 236,731   | 214,840   | 194,014   | 2,472,720          |
| 7 Repairs & Maintenance        | 12,836    | 12,397    | 12,331    | 14,173    | 14,026    | 12,404    | 13,967    | 12,404    | 13,918    | 14,364    | 13,935    | 12,923    | 161,422            |
| 8 Utilities                    | 33,734    | 33,701    | 32,645    | 33,717    | 32,628    | 33,717    | 33,684    | 30,454    | 33,734    | 32,661    | 33,684    | 32,661    | 397,020            |
| 9 Insurance                    | 14,216    | 14,044    | 13,660    | 14,220    | 13,841    | 13,923    | 13,987    | 13,071    | 14,039    | 14,014    | 13,988    | 13,717    | 166,720            |
| 10 Other Expense               | 43,744    | 44,165    | 41,826    | 45,769    | 45,034    | 43,197    | 45,047    | 40,766    | 44,721    | 45,967    | 44,846    | 42,716    | 527,638            |
| 11 Provision For Bad Debts     | 144,868   | 144,868   | 140,163   | 144,868   | 140,163   | 144,868   | 144,868   | 130,534   | 144,868   | 140,163   | 144,868   | 140,163   | 1,705,262          |
| 12 Depreciation                | 43,026    | 43,031    | 42,992    | 43,031    | 42,992    | 43,031    | 43,031    | 42,911    | 43,031    | 42,992    | 43,031    | 42,992    | 516,091            |
| 13 Bond Repayment Insurance    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0                  |
| 13 Bond Repayment Interest     | 16,000    | 16,000    | 16,000    | 16,000    | 16,000    | 16,000    | 16,000    | 16,000    | 16,000    | 16,000    | 16,000    | 16,000    | 192,000            |
| 14 Interest                    | 17,434    | 17,434    | 17,434    | 17,434    | 17,434    | 17,434    | 17,434    | 17,434    | 17,434    | 17,434    | 17,434    | 17,434    | 209,208            |
| 15 Rent/Lease Equipment        | 43,077    | 43,988    | 41,466    | 45,626    | 44,774    | 43,517    | 45,009    | 40,529    | 45,118    | 45,616    | 44,952    | 42,700    | 526,372            |
| Total Operating Expense        | 1,915,088 | 1,939,837 | 1,841,154 | 2,002,539 | 1,965,172 | 1,911,937 | 1,973,548 | 1,794,598 | 1,972,035 | 1,998,495 | 1,970,550 | 1,882,349 | 23,167,302         |
| Net Operating Rev over Expense | (168,042) | (58,749)  | (179,303) | 76,989    | 140,751   | (74,418)  | 15,007    | (33,651)  | 72,049    | 167,474   | 83,146    | (33,265)  | 7,988              |
| <b>Non-Operating Revenue:</b>  |           |           |           |           |           |           |           |           |           |           |           |           |                    |
| Non-operating Revenue          | 64,054    | 54,054    | 49,054    | 54,054    | 64,054    | 64,054    | 294,054   | 64,054    | 49,054    | 54,054    | 254,054   | 49,054    | 1,113,648          |
| Interest Income                | 833       | 833       | 833       | 833       | 833       | 833       | 833       | 833       | 833       | 833       | 833       | 833       | 9,996              |
| Other non-operating Expense    | 10,161    | 10,161    | 10,161    | 10,161    | 10,161    | 10,161    | 10,161    | 10,161    | 10,161    | 10,161    | 10,161    | 10,161    | 121,952            |
| Total Non-Operating Revenue    | 54,726    | 44,726    | 39,726    | 44,726    | 54,726    | 54,726    | 284,726   | 54,726    | 39,726    | 44,726    | 244,726   | 39,726    | 1,001,712          |
| Net Revenue over Expense       | (113,316) | (14,023)  | (139,577) | 121,715   | 195,477   | (19,692)  | 289,733   | 21,075    | 111,775   | 212,200   | 327,872   | 6,461     | 1,009,700          |
|                                | 0.00      | (113,316) | (127,339) | (266,916) | (145,201) | 50,276    | 30,584    | 330,317   | 351,392   | 463,167   | 675,367   | 1,003,239 | 1,009,700          |



